

August 20, 2024

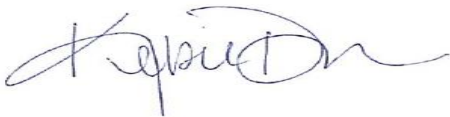
## NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, August 21, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT  
David Francis, Secretary/Treasurer



Kelsie Davis  
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:  
Governing Board, Legal Counsel, Executive Team, Chief of Staff  
<http://www.kaweahhealth.org>



# **KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Kaweah Health Medical Center  
305 W. Acequia Avenue, Executive Office Conference Room (1<sup>st</sup> Floor)

**Wednesday August 21, 2024**

ATTENDING: Directors: David Francis (Chair) & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

## **OPEN MEETING AGENDA – 10:00AM**

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **APPROVAL OF THE AGENDA**
3. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Kelsie Davis 559-624-2330) or kedavis@kaweahhealth.org to make arrangements to address the Board.
4. **MINUTES**- Approval of the open minutes from June 19, 2024.
5. **SEQUOIA INTEGRATED HEALTH AND SEQUOIA SURGERY CENTER**- Ryan Gates, Chief Population Health Officer
6. **202 WEST WILLOW, LLC**- Gary Herbst, Chief Executive Officer and Marc Mertz, Chief Strategy Officer
7. **NW SENIOR HOUSING, LLC**- Marc Mertz, Chief Strategy Officer
8. **QUAIL PARK RETIREMENT VILLAGE, LLC**- Marc Mertz, Chief Strategy Officer
9. **LAUREL COURT AT QUAIL PARK**- Marc Mertz, Chief Strategy Officer
10. **FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies. *Malinda Tupper – Chief Financial Officer*
11. **ADJOURN** – *David Francis, Board Secretary/Treasurer*

*In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting. All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.*

**Finance, Property, Services, and Acquisition Committee – OPEN MEETING**

**Wednesday July 17, 2024**

**Kaweah Health Medical Center – Executive Office Conference Room**

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Jennifer Stockton, Director of Finance; Ryan Gates, Chief Population Health Officer, Kelsie Davis, Board Clerk Recording

Called to order at 10:03AM

Public Participation- None.

**APPROVAL OF AGENDA-** Approval of the FPSA Agenda.

**MINUTES-** Approval of the minutes from June 19, 2024.

**FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

Adjourned at 11:11AM

# CFO Financial Report

## Month Ending July 2024



[kawahhealth.org](https://www.kawahhealth.org)



**Kawah Health**<sup>™</sup>  
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# Summary Payer Volumes

	Patient Cases				Patient Cases %			
	2021	2022	2023	2024	2021	2022	2023	2024
<b>Inpatient</b>	28,429	28,871	27,642	28,011	5.2%	4.9%	4.9%	5.0%
Medi-Cal Managed Care	8,035	8,526	8,697	9,377	28.3%	29.5%	31.5%	33.5%
Mgd. Care/Other	6,491	6,767	6,392	6,308	22.8%	23.4%	23.1%	22.5%
Medicare	6,843	6,496	6,040	5,961	24.1%	22.5%	21.9%	21.3%
Medicare Managed Care	2,799	2,990	3,028	3,464	9.8%	10.4%	11.0%	12.4%
Medi -Cal	3,828	3,714	3,132	2,504	13.5%	12.9%	11.3%	8.9%
Cash Pay	237	216	206	273	0.8%	0.7%	0.7%	1.0%
Work Comp	122	113	89	86	0.4%	0.4%	0.3%	0.3%
Tulare County	74	49	58	38	0.3%	0.2%	0.2%	0.1%
<b>Outpatient</b>	519,107	561,971	533,043	537,641	94.8%	95.1%	95.1%	95.0%
Mgd. Care/Other	177,346	185,404	172,184	181,778	34.2%	33.0%	32.3%	33.8%
Medi-Cal Managed Care	156,264	186,681	169,767	160,578	30.1%	33.2%	31.8%	29.9%
Medicare	100,404	96,954	94,444	98,404	19.3%	17.3%	17.7%	18.3%
Medicare Managed Care	46,715	51,196	60,088	66,691	9.0%	9.1%	11.3%	12.4%
Medi -Cal	24,835	23,907	22,977	15,206	4.8%	4.3%	4.3%	2.8%
Cash Pay	10,345	14,440	9,596	9,028	2.0%	2.6%	1.8%	1.7%
Work Comp	3,197	3,389	3,987	5,956	0.6%	0.6%	0.7%	1.1%
<b>Grand Total</b>	<b>547,536</b>	<b>590,842</b>	<b>560,685</b>	<b>565,652</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

# Service Line Payer Volume Report

	Patient Cases				Patient Cases %			
<b>Inpatient</b>	2021	2022	2023	2024	2021	2022	2023	2024
Medi-Cal	11,863	12,240	11,829	11,881	41.7%	42.4%	42.8%	42.4%
Medicare	9,642	9,486	9,068	9,425	33.9%	32.9%	32.8%	33.6%
	<b>21,505</b>	<b>21,726</b>	<b>20,897</b>	<b>21,306</b>	<b>75.6%</b>	<b>75.3%</b>	<b>75.6%</b>	<b>76.1%</b>
Inpt %	5.2%	4.9%	4.9%	5.0%				
	Patient Cases				Patient Cases %			
<b>Outpatient</b>	2021	2022	2023	2024	2021	2022	2023	2024
Medi-Cal	181,099	210,588	192,744	175,784	34.9%	37.5%	36.2%	32.7%
Medicare	147,119	148,150	154,532	165,095	28.3%	26.4%	29.0%	30.7%
	<b>328,218</b>	<b>358,738</b>	<b>347,276</b>	<b>340,879</b>	<b>63.2%</b>	<b>63.8%</b>	<b>65.1%</b>	<b>63.4%</b>

# Service Line Summary Volume Report

	Patient Cases				Patient Cases %			
	2021	2022	2023	2024	2021	2022	2023	2024
<b>Inpatient</b>	28,429	28,871	27,642	28,011	5.2%	4.9%	4.9%	5.0%
<b>Kaweah Health Medical Center</b>	25,422	25,893	24,765	25,550	89.4%	89.7%	89.6%	91.2%
Medi-Cal Managed Care	7,841	8,308	8,443	9,110	30.8%	32.1%	34.1%	35.7%
Mgd. Care/Other	6,147	6,422	6,089	6,020	24.2%	24.8%	24.6%	23.6%
Medicare	6,132	5,799	5,369	5,454	24.1%	22.4%	21.7%	21.3%
Medicare Managed Care	2,554	2,689	2,729	3,200	10.0%	10.4%	11.0%	12.5%
Medi -Cal	2,408	2,368	1,852	1,415	9.5%	9.1%	7.5%	5.5%
Cash Pay	234	212	205	271	0.9%	0.8%	0.8%	1.1%
Work Comp	106	95	78	80	0.4%	0.4%	0.3%	0.3%
<b>Kaweah Health Mental Health Hospital</b>	1,479	1,416	1,369	1,210	5.2%	4.9%	5.0%	4.3%
Medi -Cal	1,016	974	971	848	68.7%	68.8%	70.9%	70.1%
Medicare	178	172	150	124	12.0%	12.1%	11.0%	10.2%
Mgd. Care/Other	163	161	130	120	11.0%	11.4%	9.5%	9.9%
Medicare Managed Care	44	58	58	78	3.0%	4.1%	4.2%	6.4%
Tulare County	74	49	58	38	5.0%	3.5%	4.2%	3.1%
Medi-Cal Managed Care	2			2	0.1%	0.0%	0.0%	0.2%
Work Comp	1		2		0.1%	0.0%	0.1%	0.0%
<b>Kaweah Health Rehabilitation Hospital</b>	406	466	549	521	1.4%	1.6%	2.0%	1.9%
Medicare	143	190	258	218	35.2%	40.8%	47.0%	41.8%
Mgd. Care/Other	81	91	92	106	20.0%	19.5%	16.8%	20.3%
Medi-Cal Managed Care	81	87	112	91	20.0%	18.7%	20.4%	17.5%
Medicare Managed Care	55	57	51	73	13.5%	12.2%	9.3%	14.0%
Medi -Cal	38	29	28	25	9.4%	6.2%	5.1%	4.8%
Work Comp	6	10	8	6	1.5%	2.1%	1.5%	1.2%
Cash Pay	2	2		2	0.5%	0.4%	0.0%	0.4%

# Service Line Payer Volume Report

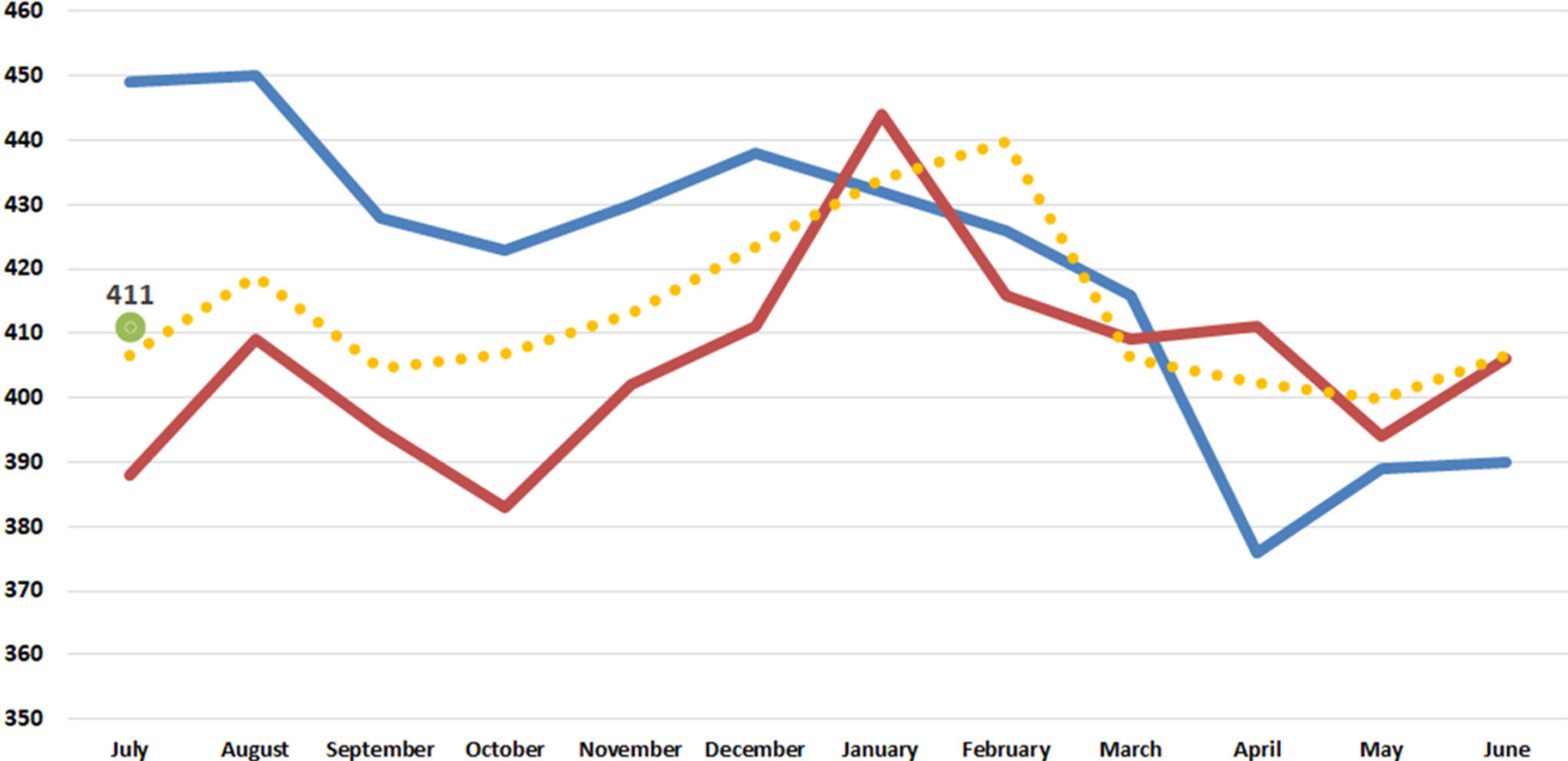
	Patient Cases				Patient Cases %			
	2021	2022	2023	2024	2021	2022	2023	2024
<b>Inpatient</b>	28,429	28,871	27,642	28,011	5.2%	4.9%	4.9%	5.0%
<b>Kaweah Health Subacute Unit</b>	383	371	386	389	1.3%	1.3%	1.4%	1.4%
Medi -Cal	295	282	261	214	77.0%	76.0%	67.6%	55.0%
Medi-Cal Managed Care	35	34	83	143	9.1%	9.2%	21.5%	36.8%
Mgd. Care/Other	45	27	31	25	11.7%	7.3%	8.0%	6.4%
Medicare Managed Care		7		5	0.0%	1.9%	0.0%	1.3%
Medicare	5	18	11	2	1.3%	4.9%	2.8%	0.5%
Work Comp	3	3			0.8%	0.8%	0.0%	0.0%
<b>Kaweah Health Transitional Care Unit</b>	370	345	151		1.3%	1.2%	0.5%	0.0%
Medicare Managed Care	63	75	41		17.0%	21.7%	27.2%	
Work Comp	1				0.3%	0.0%	0.0%	
Mgd. Care/Other	22	34	16		5.9%	9.9%	10.6%	
Medi-Cal Managed Care	46	66	27		12.4%	19.1%	17.9%	
Medi -Cal	51	33	11		13.8%	9.6%	7.3%	
Medicare	187	137	56		50.5%	39.7%	37.1%	
<b>Kaweah Health TCS Ortho Unit</b>	369	380	422	341	1.3%	1.3%	1.5%	1.2%
Medicare	198	180	196	163	53.7%	47.4%	46.4%	47.8%
Medicare Managed Care	83	104	149	108	22.5%	27.4%	35.3%	31.7%
Mgd. Care/Other	33	32	34	37	8.9%	8.4%	8.1%	10.9%
Medi-Cal Managed Care	30	31	32	31	8.1%	8.2%	7.6%	9.1%
Medi -Cal	20	28	9	2	5.4%	7.4%	2.1%	0.6%
Work Comp	5	5	1		1.4%	1.3%	0.2%	0.0%
Cash Pay			1		0.0%	0.0%	0.2%	0.0%



# Service Line Payer Volume Report

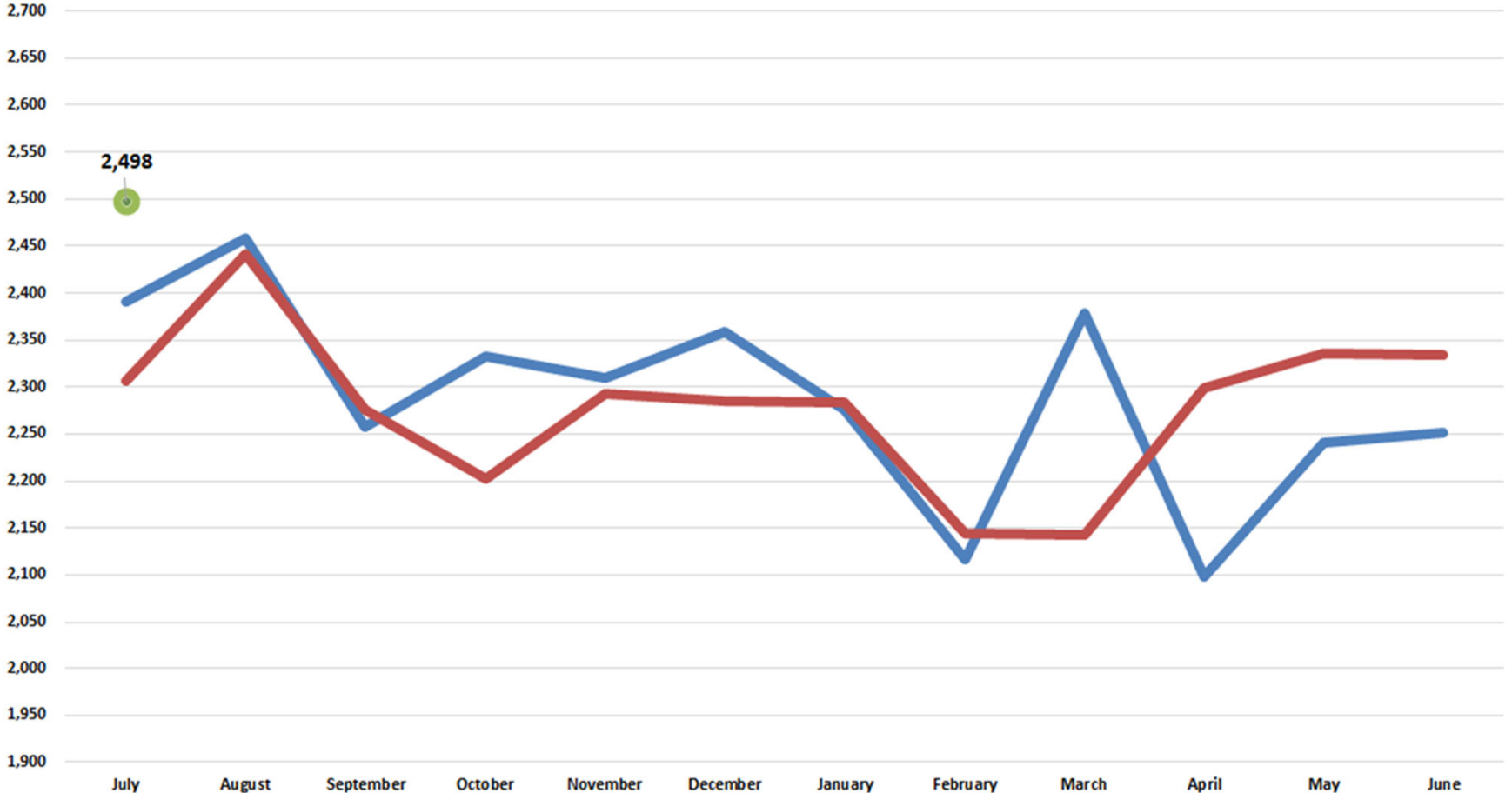
	Patient Cases				Patient Cases %			
	2021	2022	2023	2024	2021	2022	2023	2024
<b>Outpatient</b>	519,107	561,971	533,043	537,641	94.8%	95.1%	95.1%	95.0%
<b>Kaweah Health Outpatient Services</b>	385,302	422,161	400,932	400,615	74.2%	75.1%	75.2%	74.5%
Mgd. Care/Other	148,013	155,500	145,363	148,793	38.4%	36.8%	36.3%	37.1%
Medi-Cal Managed Care	102,370	124,151	110,763	99,032	26.6%	29.4%	27.6%	24.7%
Medicare	78,151	78,652	77,616	79,902	20.3%	18.6%	19.4%	19.9%
Medicare Managed Care	35,318	38,685	45,120	50,888	9.2%	9.2%	11.3%	12.7%
Medi -Cal	10,014	10,994	9,838	8,100	2.6%	2.6%	2.5%	2.0%
Cash Pay	8,259	10,816	8,267	7,967	2.1%	2.6%	2.1%	2.0%
Work Comp	3,176	3,363	3,965	5,933	0.8%	0.8%	1.0%	1.5%
Tulare County	1				0.0%	0.0%	0.0%	0.0%
<b>Kaweah Health Rural Health Clinic</b>	133,805	139,810	132,111	137,026	25.8%	24.9%	24.8%	25.5%
Medi-Cal Managed Care	53,894	62,530	59,004	61,546	40.3%	44.7%	44.7%	44.9%
Mgd. Care/Other	29,333	29,904	26,821	32,985	21.9%	21.4%	20.3%	24.1%
Medicare	22,253	18,302	16,828	18,502	16.6%	13.1%	12.7%	13.5%
Medicare Managed Care	11,397	12,511	14,968	15,803	8.5%	8.9%	11.3%	11.5%
Medi -Cal	14,821	12,913	13,139	7,106	11.1%	9.2%	9.9%	5.2%
Cash Pay	2,086	3,624	1,329	1,061	1.6%	2.6%	1.0%	0.8%
Work Comp	21	26	22	23	0.0%	0.0%	0.0%	0.0%

# Average Daily Census

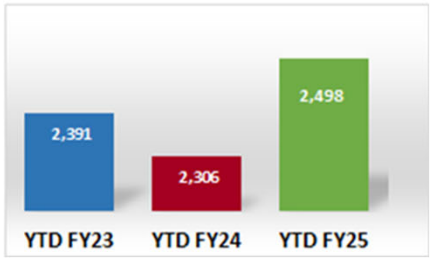


449	388	411	407
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget

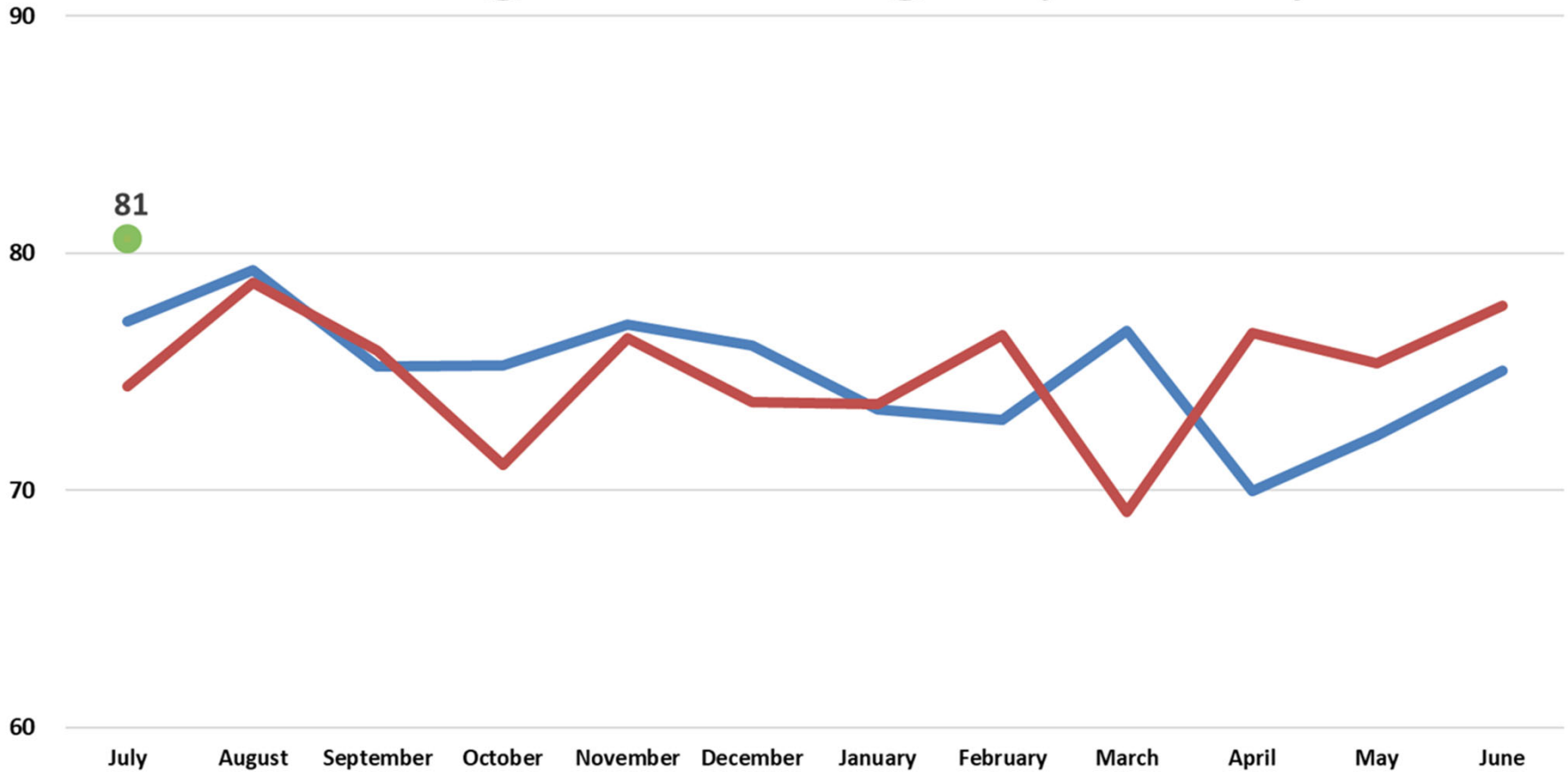
# Discharges



— FY2023   
 — FY2024   
 —● FY2025



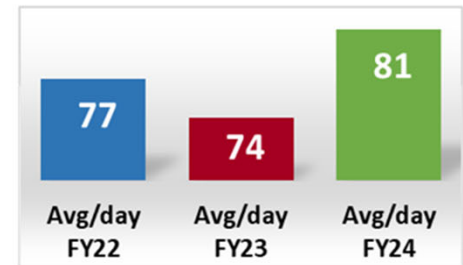
# Average Discharges per day



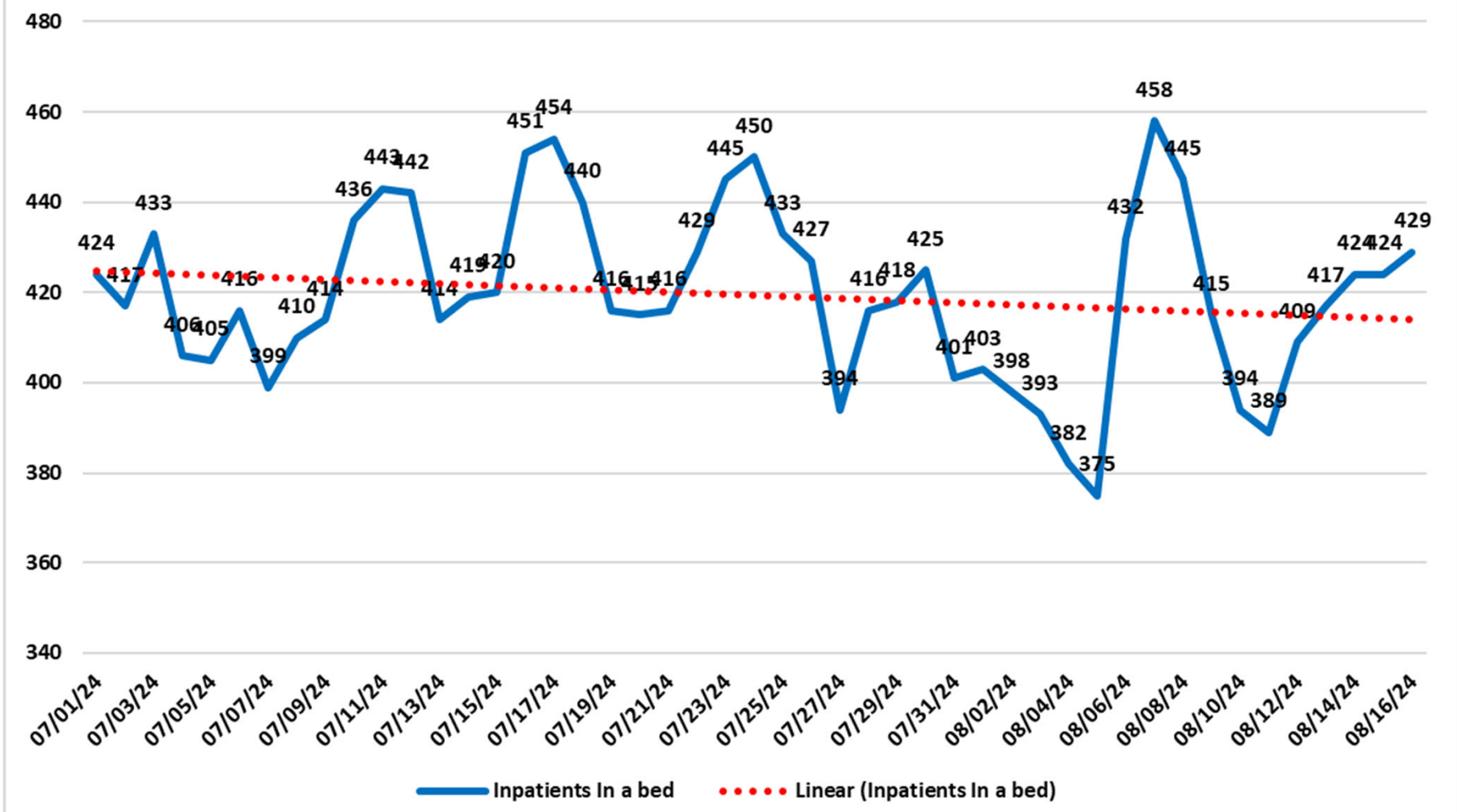
— FY2023

— FY2024

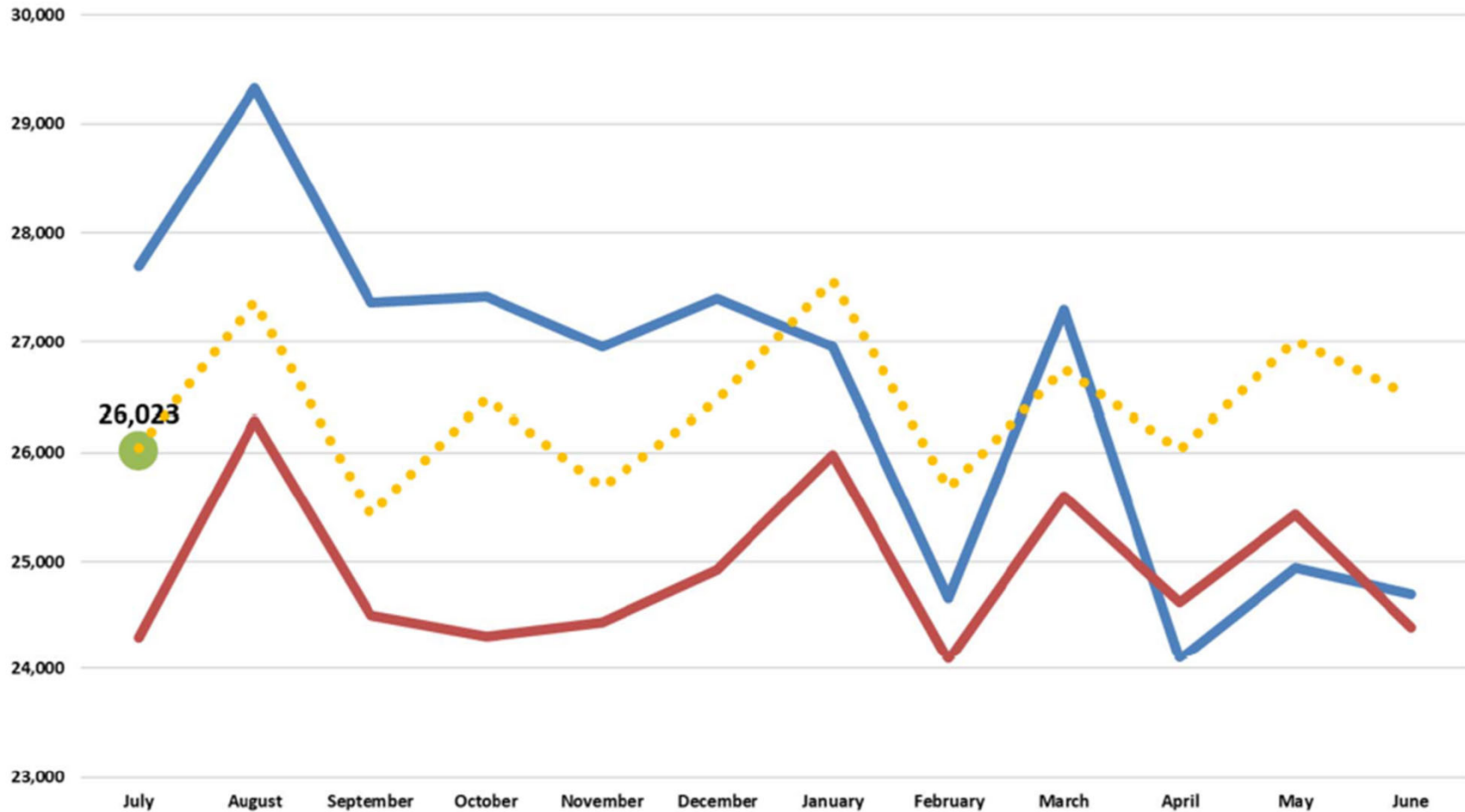
● FY2025



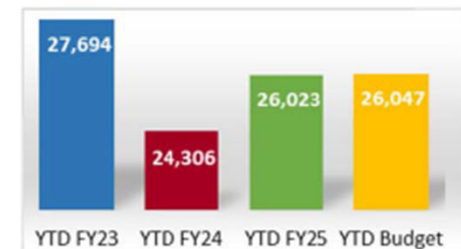
# Trended Patients in a Bed



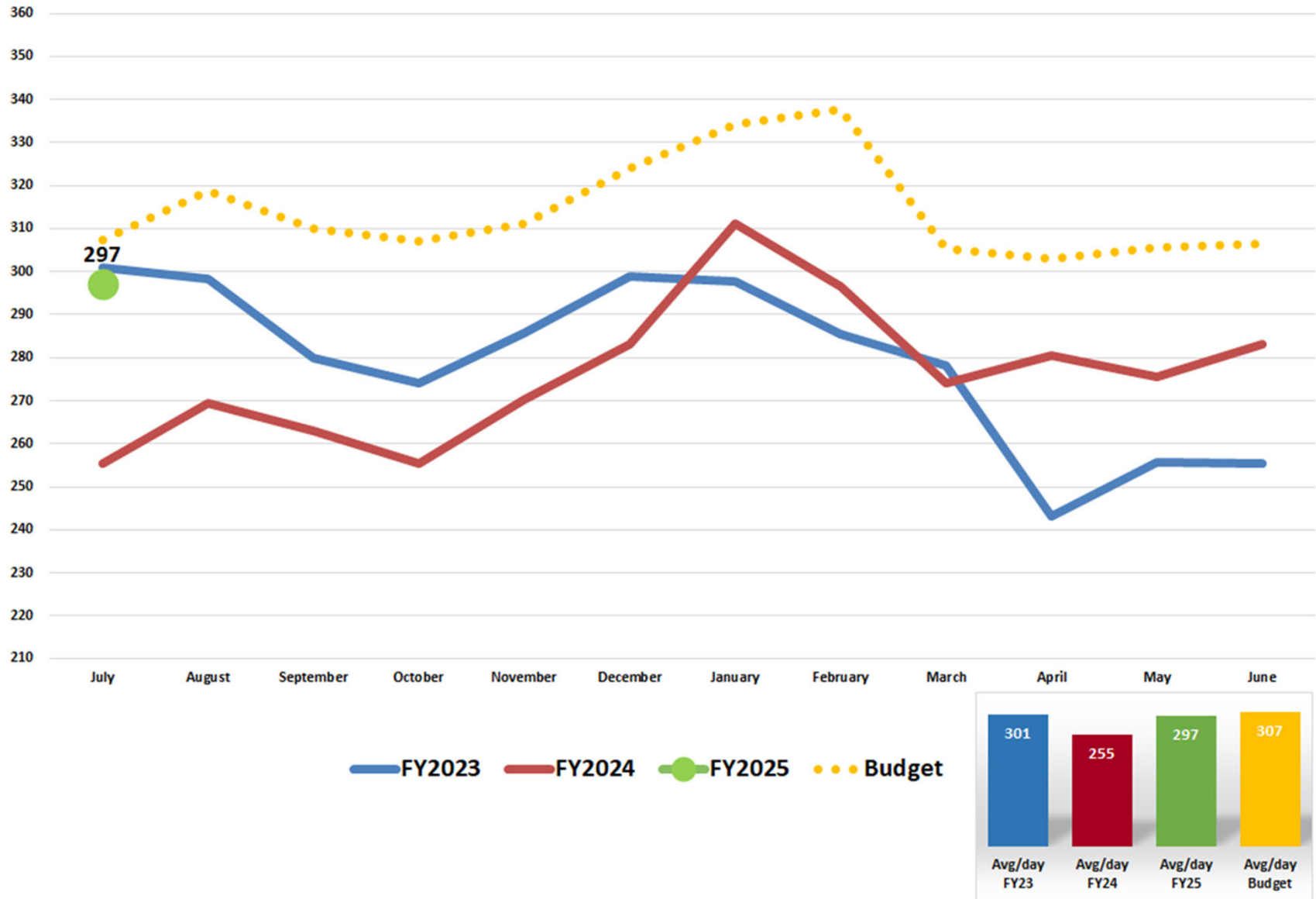
# Adjusted Patient Days



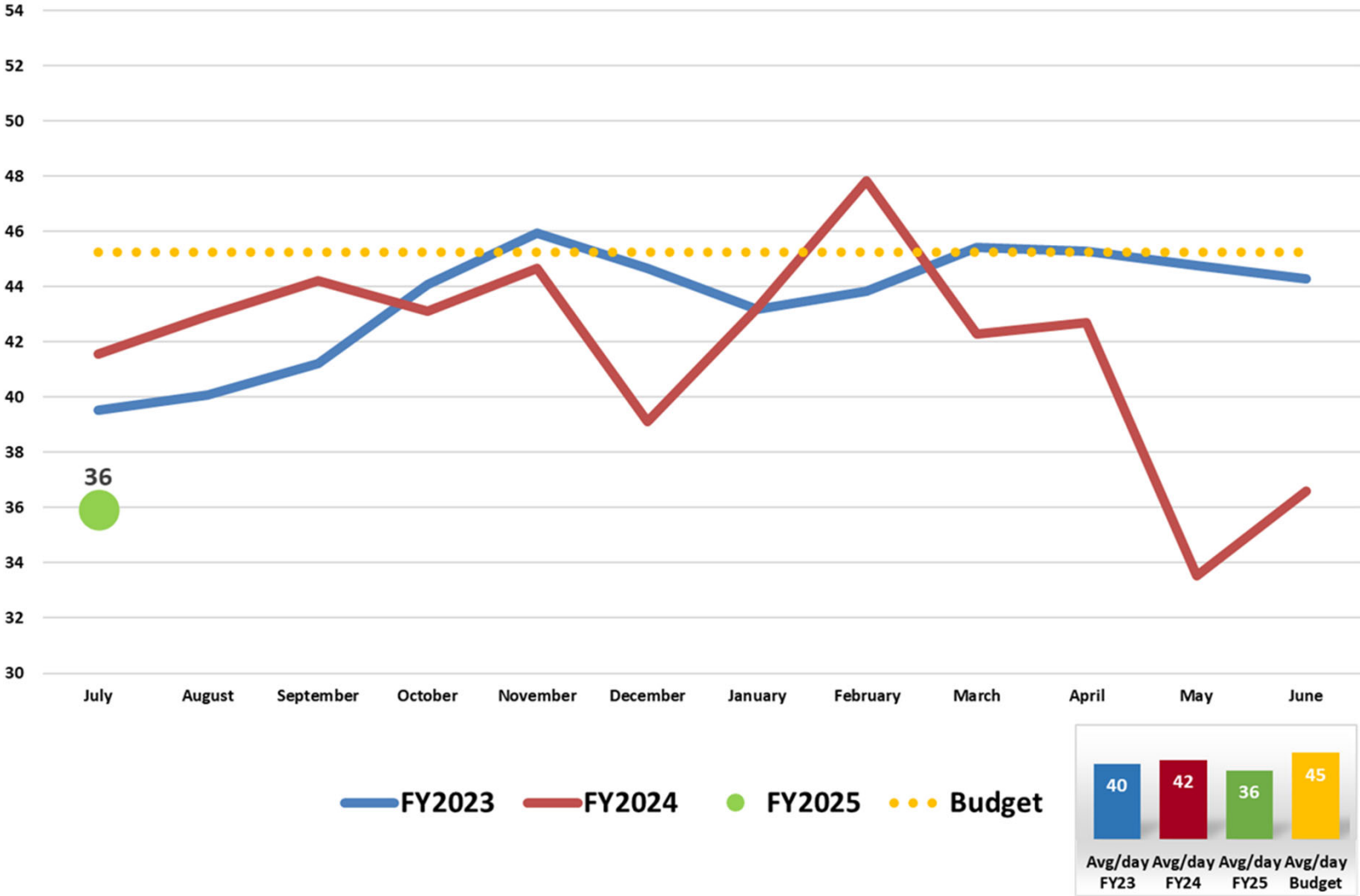
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



# Medical Center (Avg Patients Per Day)

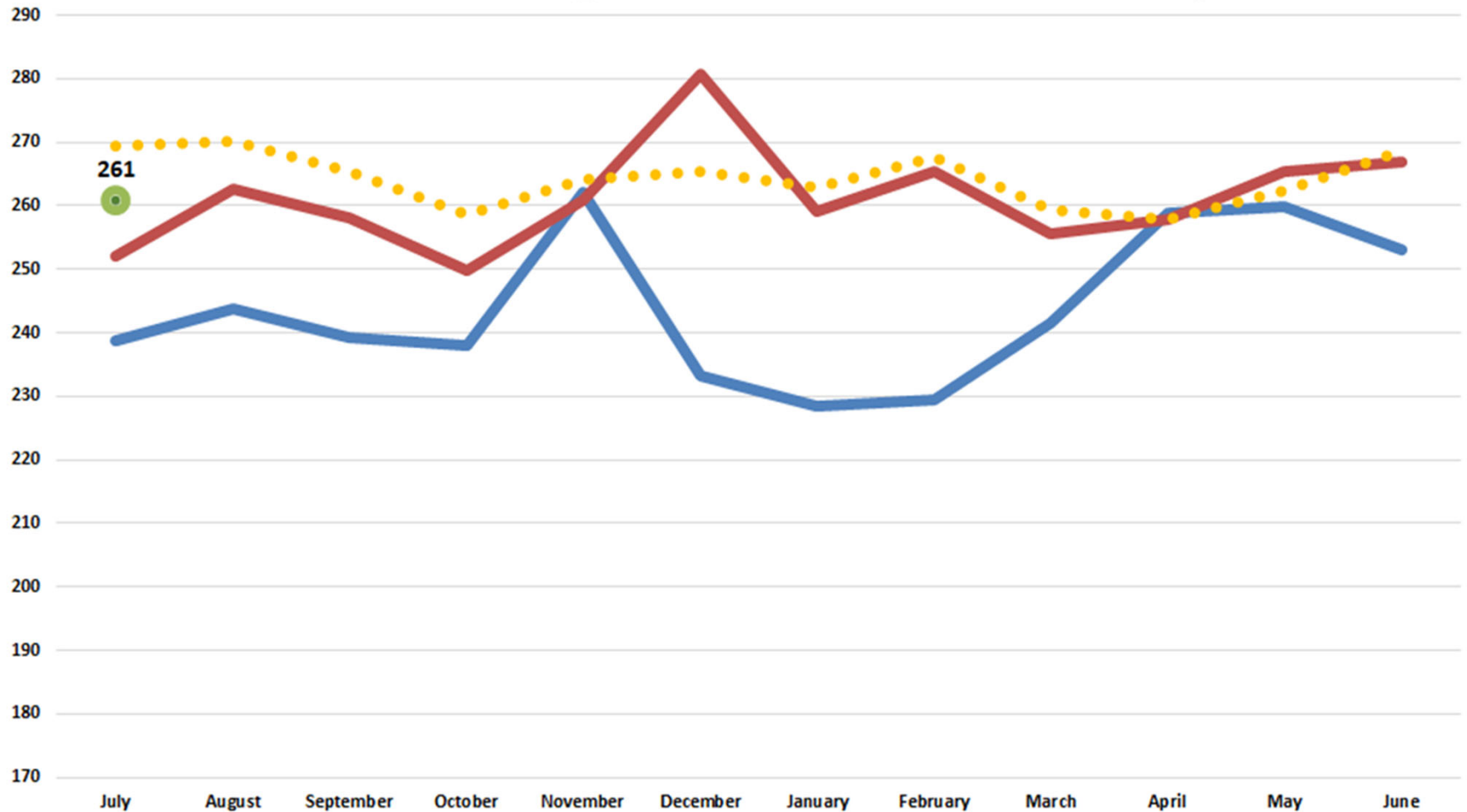


# Acute I/P Psych (Avg Patients Per Day)

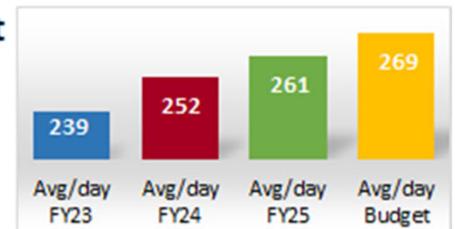




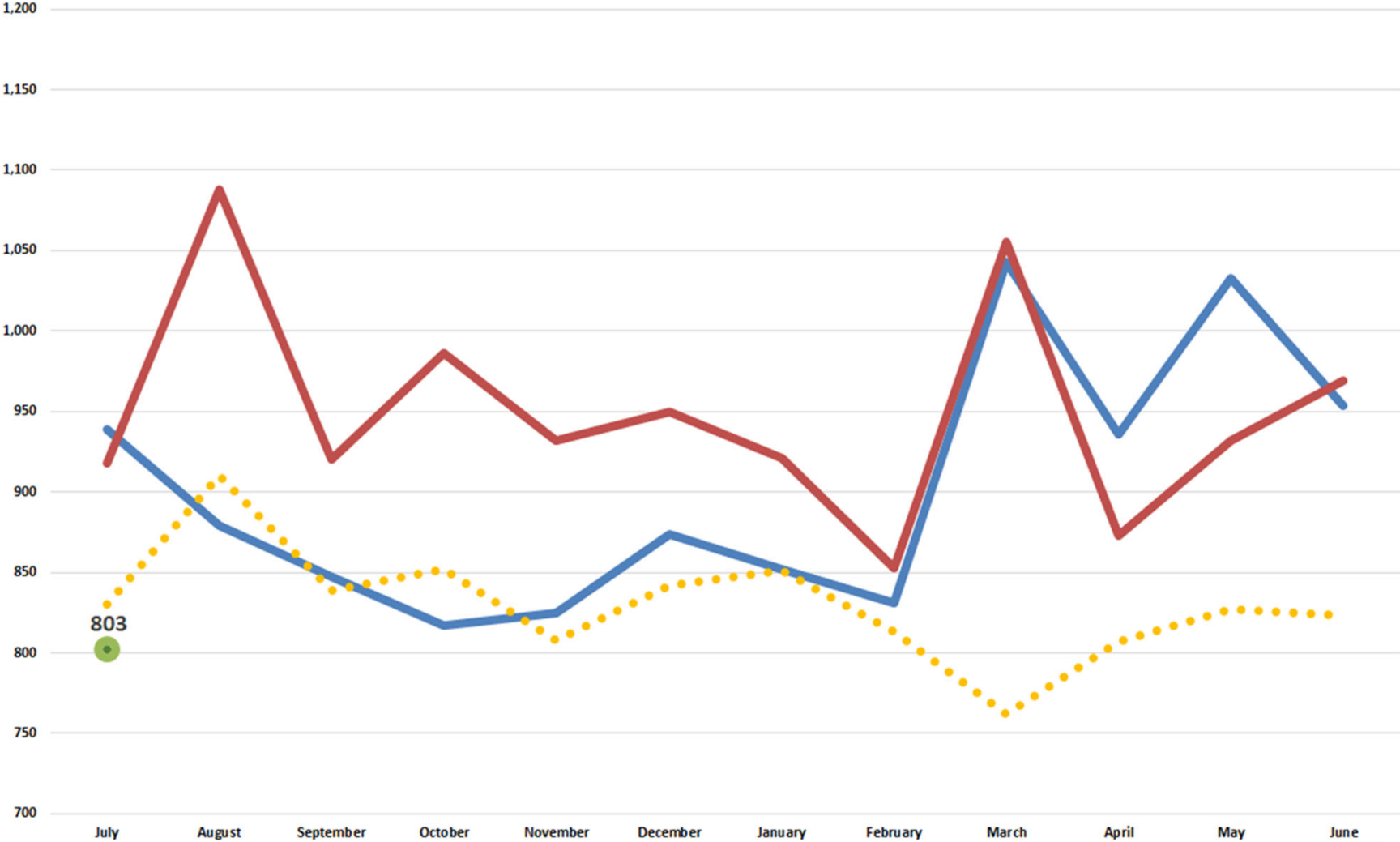
# ED - Avg Treated Per Day



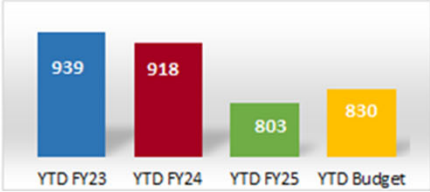
— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



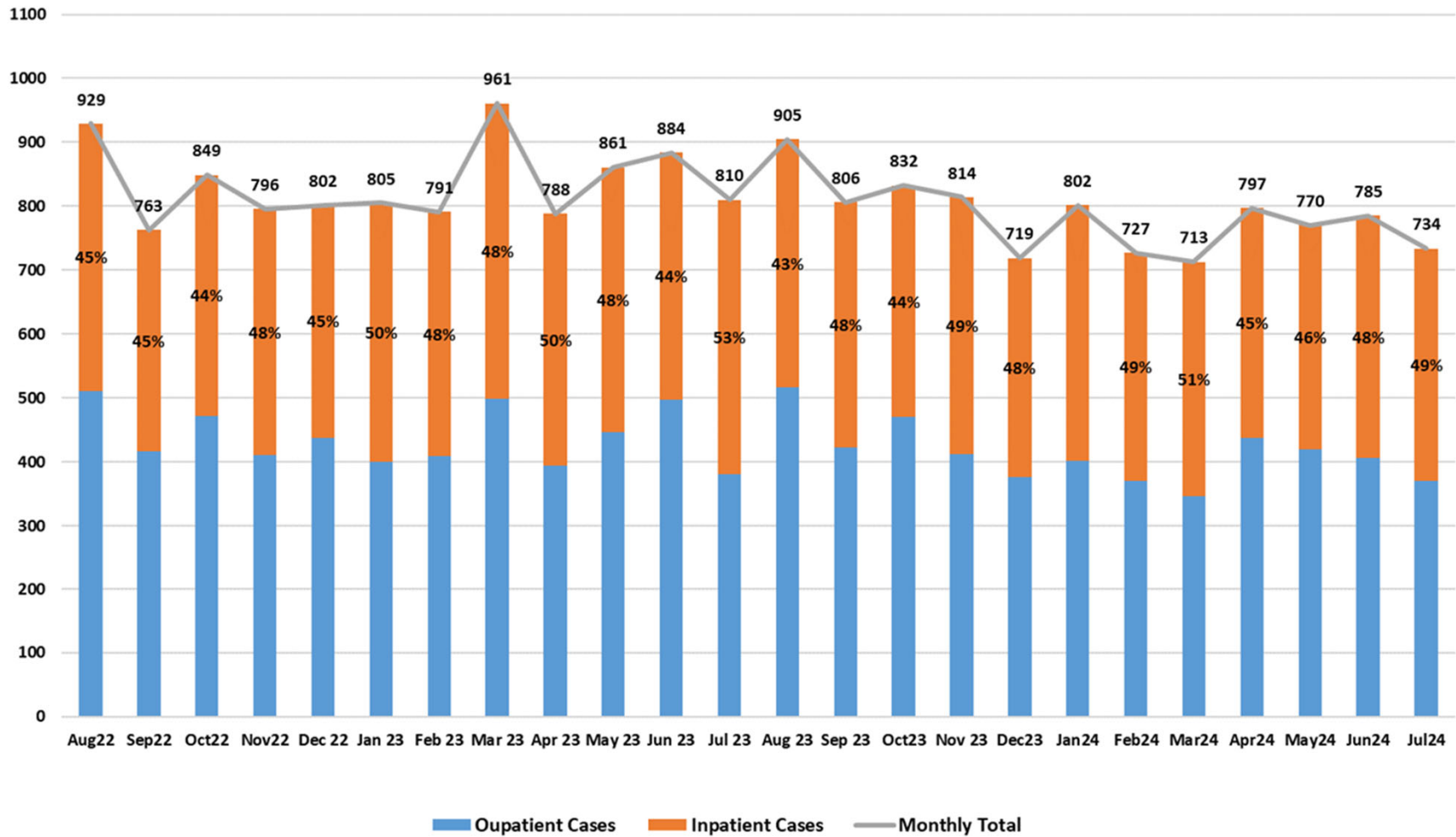
# Surgery (IP & OP) – 100 Min Units



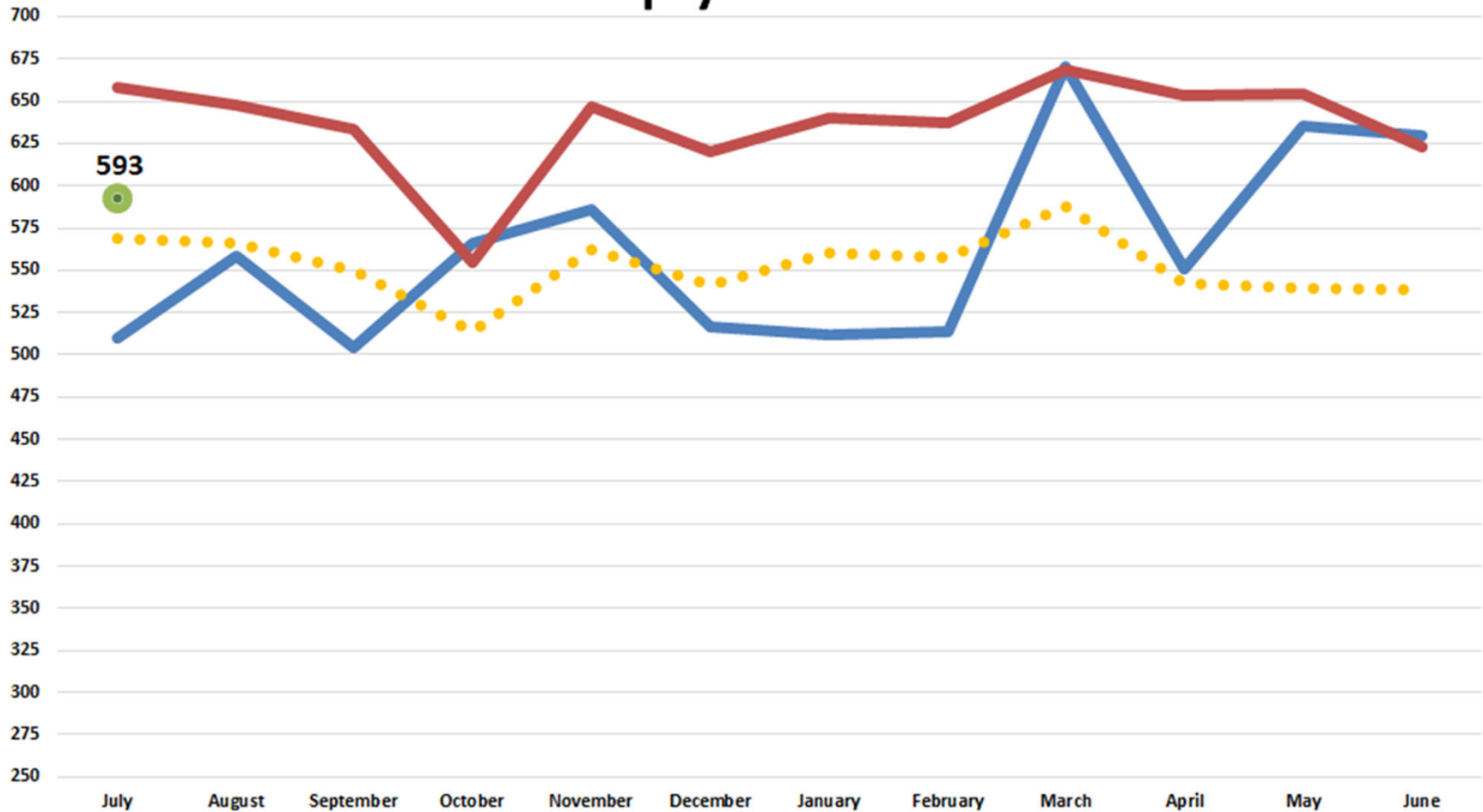
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



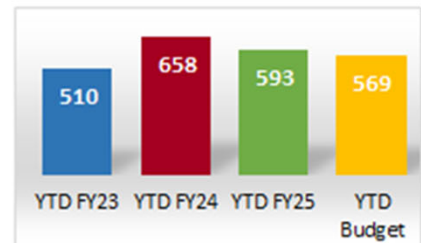
# Surgery Cases (IP & OP)



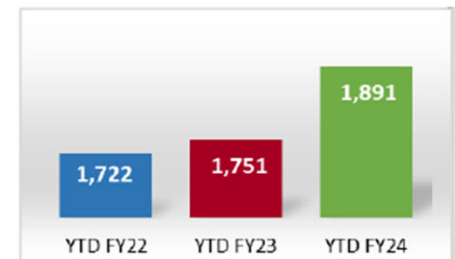
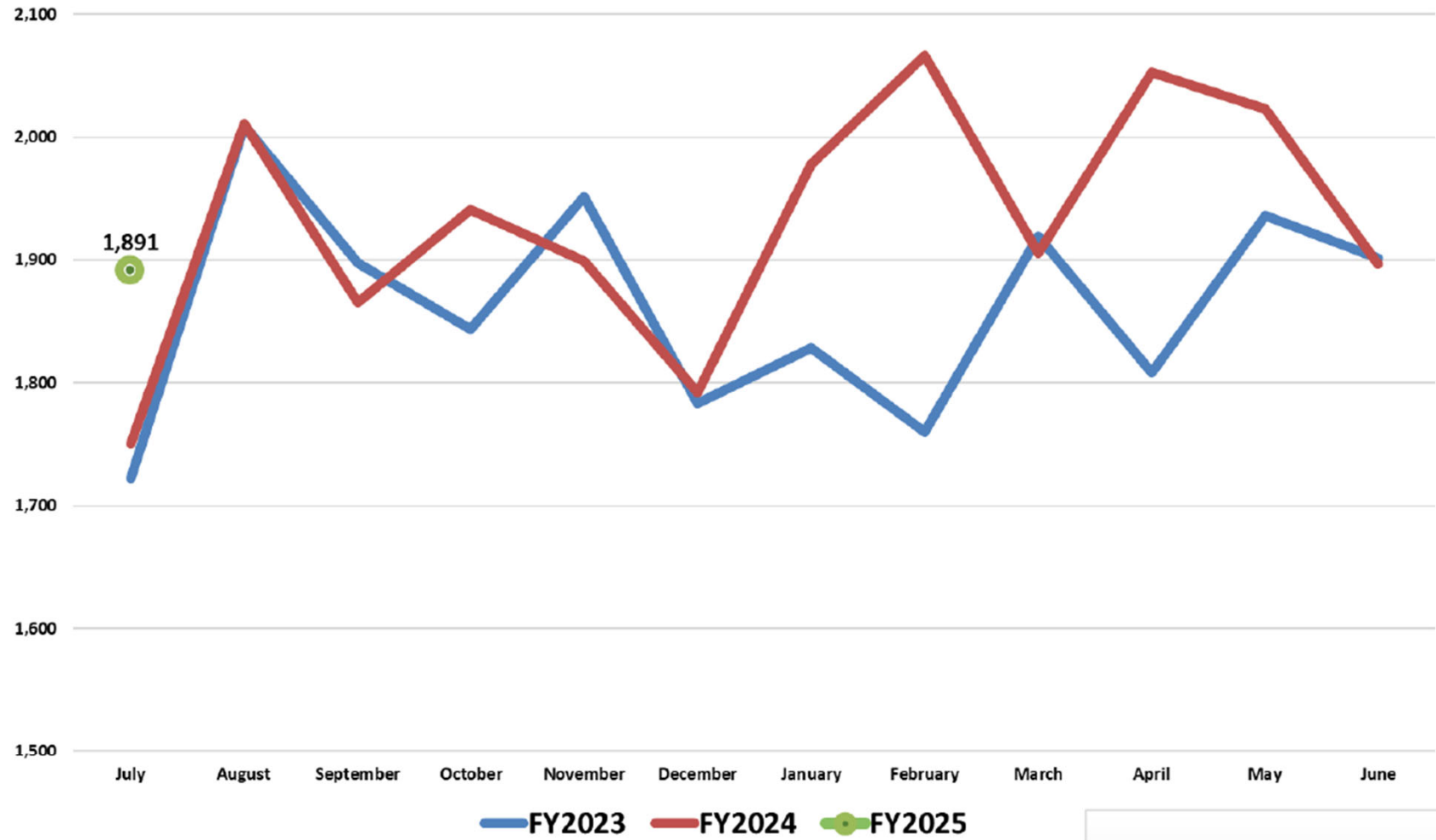
# Endoscopy Procedures



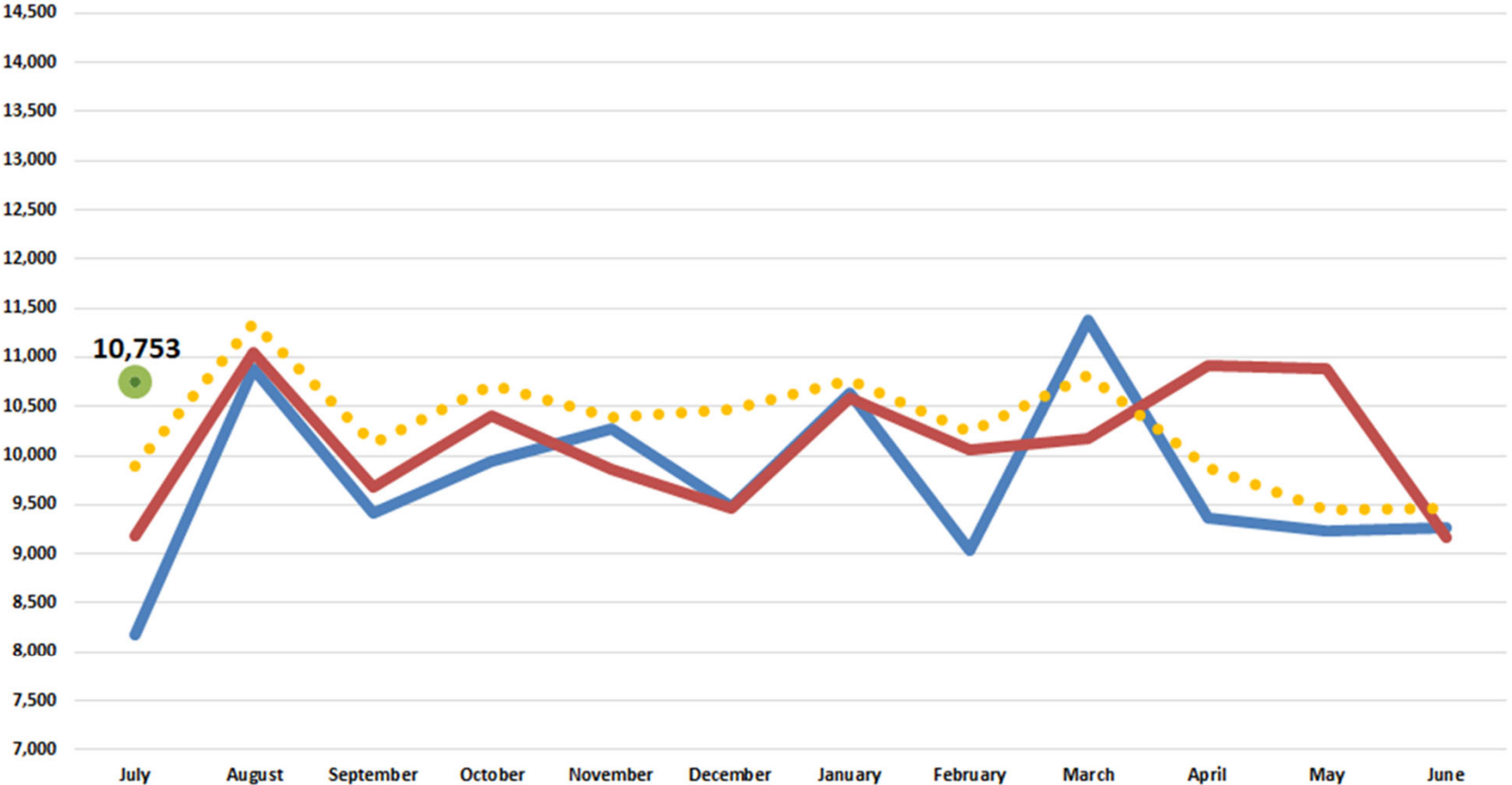
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



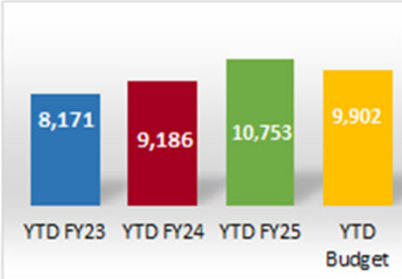
# Outpatient Registrations Per Day



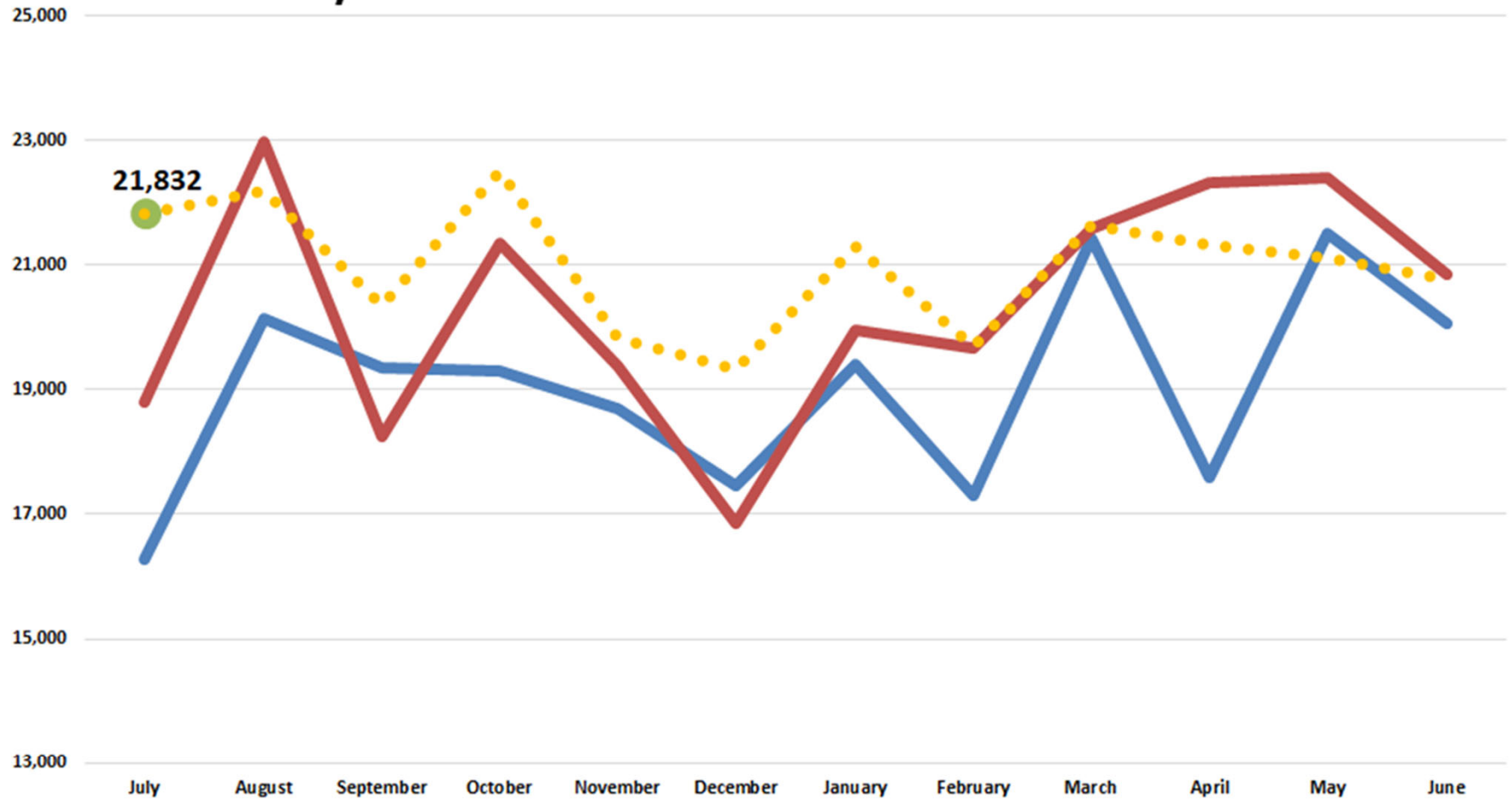
# Rural Health Clinics Registrations



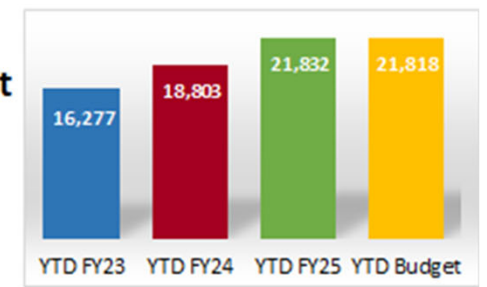
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



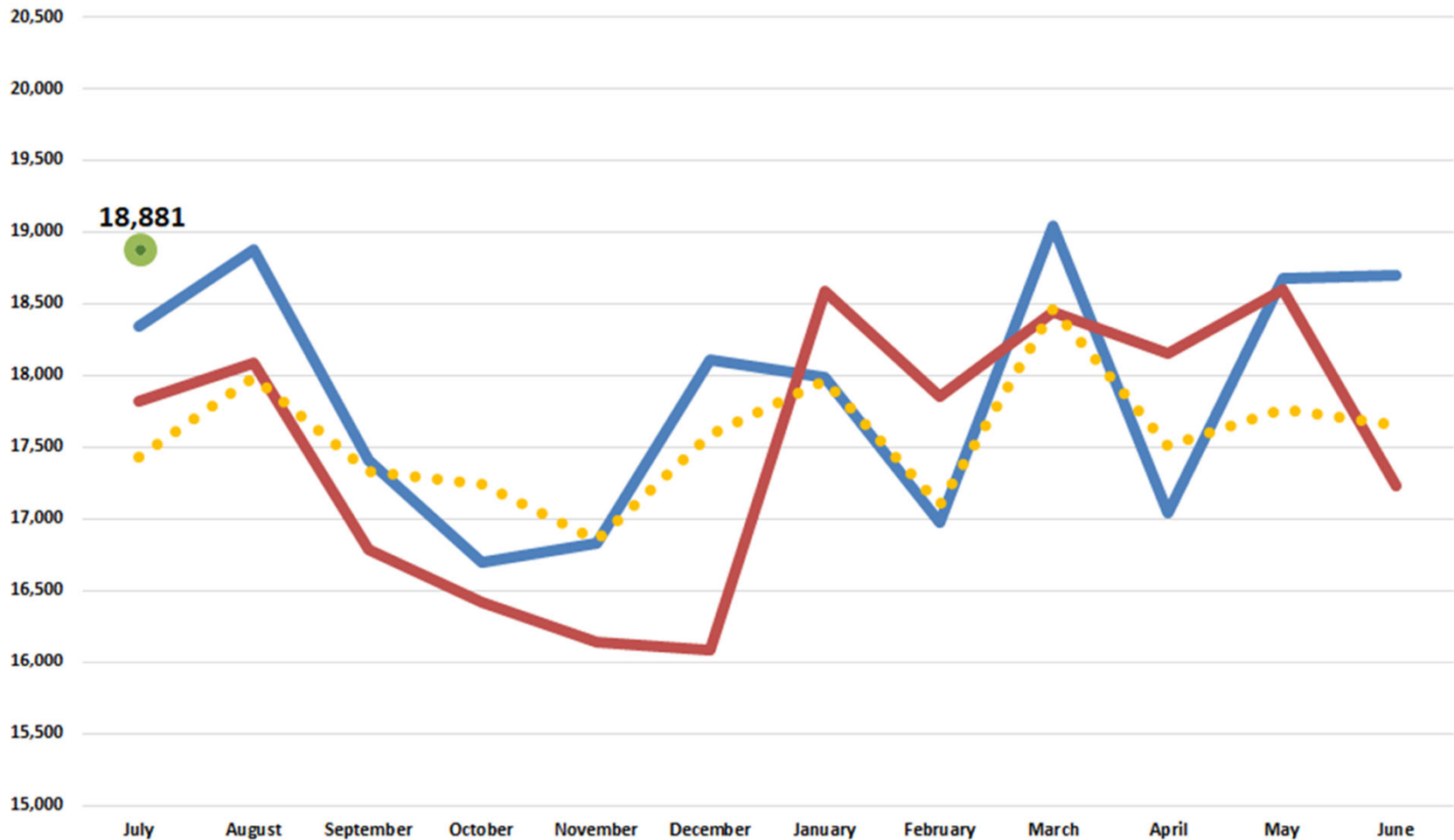
# All O/P Rehab Svcs Across District



—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

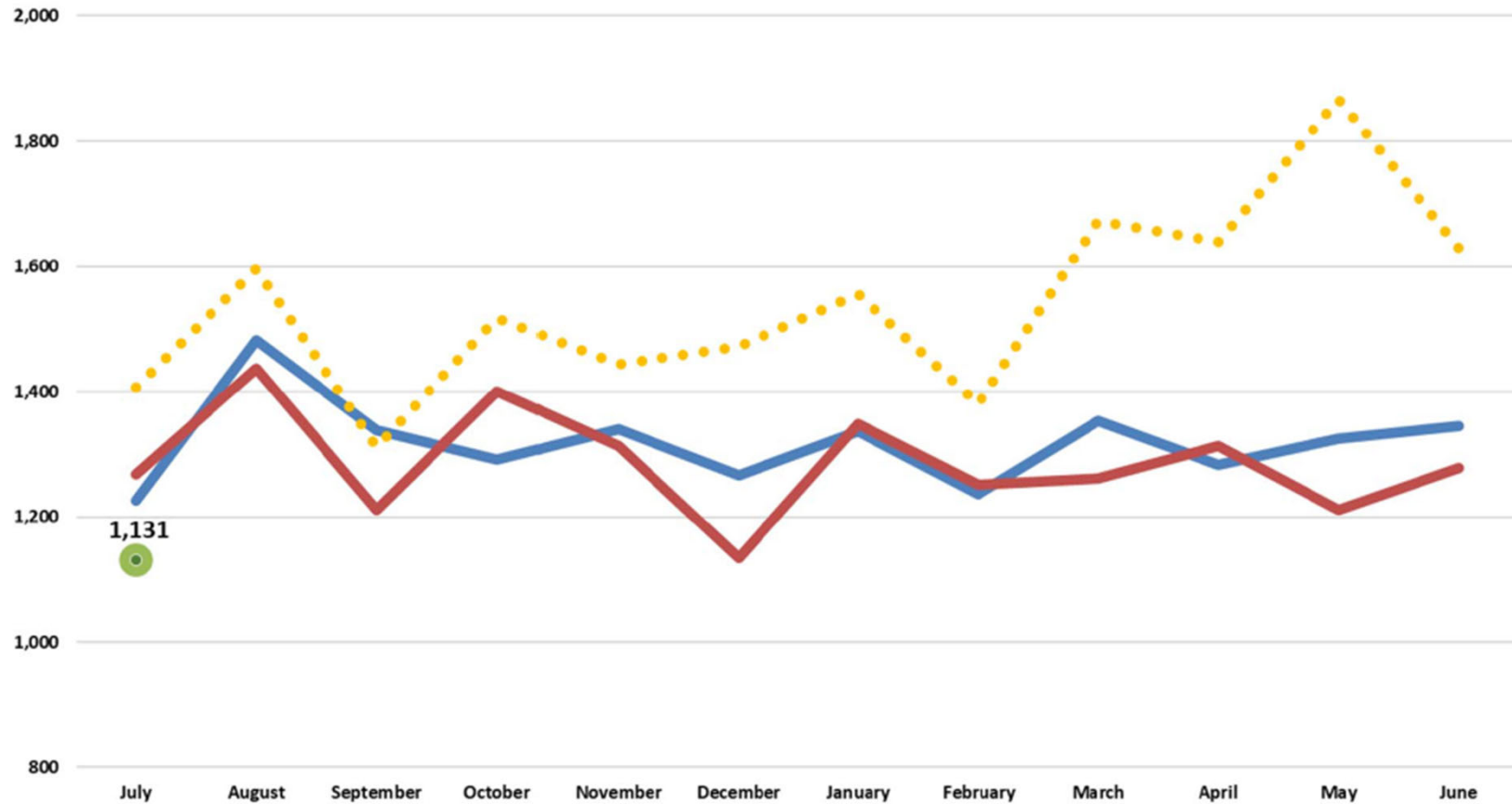


# Physical & Other Therapy Units (I/P & O/P)

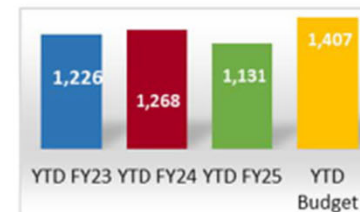




# Medical Oncology



— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



## Statistical Results – Fiscal Year Comparison (July)

Actual Results			Budget	Budget Variance	
Jul 2023	Jul 2024	% Change	Jul 2024	Change	% Change

<b>Average Daily Census</b>	<b>388</b>	<b>411</b>	<b>5.9%</b>	<b>407</b>	<b>4</b>	<b>1.1%</b>
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**KDHCD Patient Days:**

Medical Center	7,916	9,207	16.3%	8,408	799	9.5%
Acute I/P Psych	1,288	1,114	(13.5%)	1,403	(289)	(20.6%)
Sub-Acute	972	882	(9.3%)	930	(48)	(5.2%)
Rehab	521	480	(7.9%)	546	(66)	(12.1%)
TCS-Ortho	407	268	(34.2%)	368	(100)	(27.2%)
NICU	443	376	(15.1%)	450	(74)	(16.4%)
Nursery	485	412	(15.1%)	500	(88)	(17.6%)

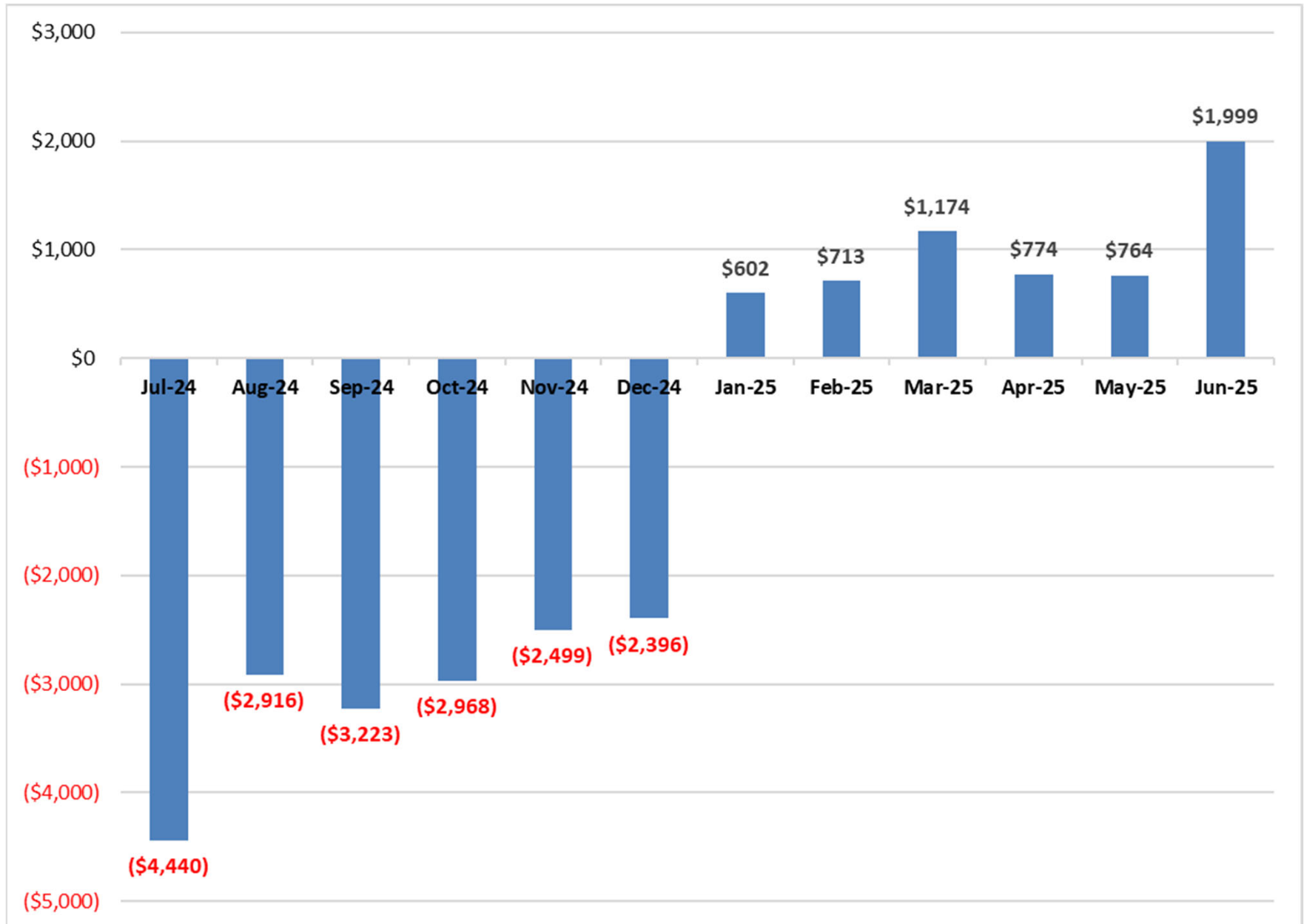
<b>Total KDHCD Patient Days</b>	<b>12,032</b>	<b>12,739</b>	<b>5.9%</b>	<b>12,605</b>	<b>134</b>	<b>1.1%</b>
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<b>Total Outpatient Volume</b>	<b>54,281</b>	<b>58,621</b>	<b>8.0%</b>	<b>61,660</b>	<b>(3,039)</b>	<b>(4.9%)</b>
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# Other Statistical Results – Fiscal Year Comparison (July)

	Actual Results				Budget	Budget Variance	
	Jul 2023	Jul 2024	Change	% Change	Jul 2024	Change	% Change
<b>Adjusted Patient Days</b>	<b>24,306</b>	<b>26,023</b>	<b>1,717</b>	<b>7.1%</b>	<b>26,047</b>	<b>(24)</b>	<b>(0.1%)</b>
<b>Outpatient Visits</b>	<b>54,281</b>	<b>58,621</b>	<b>4,340</b>	<b>8.0%</b>	<b>61,660</b>	<b>(3,039)</b>	<b>(4.9%)</b>
Radiation Oncology Treatments (I/P & O/P)	1,643	1,991	348	21.2%	1,639	352	21.5%
RHC Registrations	9,186	10,753	1,567	17.1%	9,902	851	8.6%
O/P Rehab Units	18,803	21,832	3,029	16.1%	21,818	14	0.1%
Radiology/CT/US/MRI Proc (I/P & O/P)	17,013	19,091	2,078	12.2%	17,509	1,582	9.0%
Infusion Center	381	422	41	10.8%	457	(35)	(7.7%)
Home Health Visits	2,799	3,021	222	7.9%	3,128	(107)	(3.4%)
Physical & Other Therapy Units	17,817	18,881	1,064	6.0%	17,430	1,451	8.3%
OB Deliveries	388	409	21	5.4%	399	10	2.5%
ED Total Registered	7,884	8,303	419	5.3%	8,351	(48)	(0.6%)
Cath Lab Minutes (IP & OP)	370	352	(18)	(4.9%)	259	93	35.9%
Dialysis Treatments	1,655	1,529	(126)	(7.6%)	1,757	(228)	(13.0%)
Endoscopy Procedures (I/P & O/P)	658	593	(65)	(9.9%)	569	24	4.2%
Hospice Days	3,858	3,455	(403)	(10.4%)	3,839	(384)	(10.0%)
Surgery Minutes-General & Robotic (I/P & O/P)	966	851	(115)	(11.9%)	889	(38)	(4.3%)
Urgent Care - Court	2,925	2,160	(765)	(26.2%)	2,969	(809)	(27.2%)
Urgent Care - Demaree	1,823	1,005	(818)	(44.9%)	1,900	(895)	(47.1%)

## Trended FY25 Budgeted Operating Margin (000's)



## July Financial Comparison (000's)

	Comparison to Budget - Month of July				Comparison to Prior Year - Month of July			
	Budget July-2024	Actual July-2024	\$ Change	% Change	Actual July-2023	Actual July-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$51,794	\$50,866	(\$928)	-1.8%	\$45,479	\$50,866	\$5,387	10.6%
Supplemental Gov't Programs	\$7,285	\$7,693	\$408	5.3%	\$6,383	\$7,693	\$1,310	17.0%
Prime Program	\$792	\$792	\$0	0.0%	\$822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$7,107	(\$440)	-6.2%	\$7,931	\$7,107	(\$824)	-11.6%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$3,278	\$0	(\$3,278)	#DIV/0!
Other Revenue	\$4,409	\$3,895	(\$514)	-13.2%	\$2,748	\$3,895	\$1,147	29.5%
Other Operating Revenue	\$20,033	\$19,487	(\$546)	-2.8%	\$21,161	\$19,487	(\$1,674)	-8.6%
<b>Total Operating Revenue</b>	<b>\$71,826</b>	<b>\$70,353</b>	<b>(\$1,474)</b>	<b>-2.1%</b>	<b>\$66,640</b>	<b>\$70,353</b>	<b>\$3,713</b>	<b>5.3%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$31,493	\$31,568	\$76	0.2%	\$28,217	\$31,568	\$3,351	10.6%
Contract Labor	\$1,474	\$918	(\$555)	-60.5%	\$1,630	\$918	(\$712)	-77.5%
Employee Benefits	\$5,908	\$5,778	(\$131)	-2.3%	\$6,327	\$5,778	(\$550)	-9.5%
<b>Total Employment Expenses</b>	<b>\$38,875</b>	<b>\$38,264</b>	<b>(\$610)</b>	<b>-1.6%</b>	<b>\$36,175</b>	<b>\$38,264</b>	<b>\$2,090</b>	<b>5.5%</b>
Medical & Other Supplies	\$15,275	\$14,820	(\$454)	-3.1%	\$13,026	\$14,820	\$1,794	12.1%
Physician Fees	\$7,185	\$7,061	(\$124)	-1.8%	\$7,034	\$7,061	\$26	0.4%
Purchased Services	\$1,817	\$1,581	(\$235)	-14.9%	\$1,416	\$1,581	\$165	10.5%
Repairs & Maintenance	\$2,082	\$1,664	(\$417)	-25.1%	\$2,191	\$1,664	(\$526)	-31.6%
Utilities	\$919	\$874	(\$45)	-5.1%	\$759	\$874	\$114	13.1%
Rents & Leases	\$154	\$124	(\$30)	-24.1%	\$93	\$124	\$32	25.4%
Depreciation & Amortization	\$3,302	\$3,160	(\$142)	-4.5%	\$2,824	\$3,160	\$336	10.6%
Interest Expense	\$608	\$609	\$1	0.2%	\$586	\$609	\$24	3.9%
Other Expense	\$2,268	\$1,964	(\$304)	-15.5%	\$1,678	\$1,964	\$286	14.6%
Humana Cap Plan Expenses	\$3,766	\$3,953	\$187	4.7%	\$3,872	\$3,953	\$82	2.1%
<b>Total Other Expenses</b>	<b>\$37,375</b>	<b>\$35,811</b>	<b>(\$1,564)</b>	<b>-4.4%</b>	<b>\$33,478</b>	<b>\$35,811</b>	<b>\$2,333</b>	<b>6.5%</b>
<b>Total Operating Expenses</b>	<b>\$76,249</b>	<b>\$74,075</b>	<b>(\$2,174)</b>	<b>-2.9%</b>	<b>\$69,652</b>	<b>\$74,075</b>	<b>\$4,423</b>	<b>6.0%</b>
<b>Operating Margin</b>	<b>(\$4,423)</b>	<b>(\$3,722)</b>	<b>\$700</b>		<b>(\$3,013)</b>	<b>(\$3,722)</b>	<b>(\$709)</b>	
Stimulus/FEMA	\$0	\$0	\$0		\$1,610	\$0	(\$1,610)	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$4,423)</b>	<b>(\$3,722)</b>	<b>\$700</b>		<b>(\$1,403)</b>	<b>(\$3,722)</b>	<b>(\$2,319)</b>	
Nonoperating Revenue (Loss)	\$658	\$1,190	\$532		\$617	\$1,190	\$572	
<b>Excess Margin</b>	<b>(\$3,765)</b>	<b>(\$2,533)</b>	<b>\$1,233</b>		<b>(\$785)</b>	<b>(\$2,533)</b>	<b>(\$1,747)</b>	

# FYTD July 23-July 24 : Trended Financial Information (000's)

	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24
Patient Service Revenue	\$45,479	\$49,531	\$47,195	\$47,502	\$48,225	\$48,629	\$49,472	\$49,778	\$54,365	\$51,284	\$52,509	\$54,906	\$50,866
Other Revenue	\$21,161	\$22,458	\$21,039	\$21,928	\$21,261	\$20,979	\$24,379	\$22,470	\$19,194	\$25,720	\$27,433	\$23,867	\$19,487
<b>Total Operating Revenue</b>	<b>\$66,640</b>	<b>\$71,989</b>	<b>\$68,234</b>	<b>\$69,431</b>	<b>\$69,486</b>	<b>\$69,608</b>	<b>\$73,851</b>	<b>\$72,248</b>	<b>\$73,559</b>	<b>\$77,004</b>	<b>\$79,942</b>	<b>\$78,773</b>	<b>\$70,353</b>
Employee Expense	\$36,176	\$37,019	\$35,180	\$38,961	\$37,597	\$37,268	\$37,645	\$37,074	\$41,984	\$38,077	\$38,990	\$36,919	\$38,264
Other Operating Expense	\$33,478	\$34,922	\$33,204	\$31,579	\$33,162	\$32,981	\$35,742	\$36,449	\$33,382	\$36,864	\$37,539	\$35,001	\$35,811
<b>Total Operating Expenses</b>	<b>\$69,654</b>	<b>\$71,941</b>	<b>\$68,384</b>	<b>\$70,540</b>	<b>\$70,759</b>	<b>\$70,249</b>	<b>\$73,388</b>	<b>\$73,523</b>	<b>\$75,367</b>	<b>\$74,941</b>	<b>\$76,530</b>	<b>\$71,920</b>	<b>\$74,075</b>
<b>Net Operating Margin</b>	<b>(\$3,014)</b>	<b>\$48</b>	<b>(\$150)</b>	<b>(\$1,110)</b>	<b>(\$1,273)</b>	<b>(\$641)</b>	<b>\$464</b>	<b>(\$1,275)</b>	<b>(\$1,807)</b>	<b>\$2,063</b>	<b>\$3,413</b>	<b>\$6,853</b>	<b>(\$3,722)</b>
Stimulus/FEMA	\$1,610	\$1,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,603)	(\$1,603)	\$0
NonOperating Income	\$617	\$602	\$626	\$665	\$578	\$5,057	\$969	\$618	\$1,781	\$550	\$847	\$1,177	\$1,190
<b>Excess Margin</b>	<b>(\$787)</b>	<b>\$2,259</b>	<b>\$477</b>	<b>(\$444)</b>	<b>(\$695)</b>	<b>\$4,416</b>	<b>\$1,433</b>	<b>(\$657)</b>	<b>(\$26)</b>	<b>\$2,613</b>	<b>\$2,657</b>	<b>\$6,426</b>	<b>(\$2,533)</b>

## Profitability

Operating Margin %	(4.5%)	0.1%	(0.2%)	(1.6%)	(1.8%)	(0.9%)	0.6%	(1.8%)	(2.5%)	2.7%	4.3%	8.7%	(5.3%)
Operating Margin %excl. Int	(3.6%)	0.9%	0.7%	(0.7%)	(1.0%)	(0.1%)	1.4%	(0.9%)	(1.6%)	3.7%	5.0%	9.6%	(4.4%)
Operating EBIDA	\$395	\$3,493	\$3,265	\$2,340	\$2,111	\$2,732	\$3,957	\$1,994	\$1,628	\$5,507	\$7,184	\$11,028	\$46
Operating EBIDA Margin	0.6%	4.9%	4.8%	3.4%	3.0%	3.9%	5.4%	2.8%	2.2%	7.2%	9.0%	14.0%	0.1%

## Liquidity Indicators

Day's Cash on Hand	84.2	84.7	83.3	83.7	81.1	83.5	81.4	79.0	74.7	91.0	86.8	106.1	97.4
Day's in Accounts Receivable	72.6	74.6	76.6	79.1	78.4	77.6	72.5	71.0	70.1	65.3	66.4	64.4	64.0
Unrestricted Funds (000's)	\$181,339	\$185,762	\$182,518	\$183,138	\$178,653	\$183,624	\$179,987	\$176,827	\$168,012	\$204,886	\$196,344	\$340,319	\$231,724

## Debt & Other Indicators

Debt Service Coverage (MAD)	1.62	2.57	2.54	2.37	2.23	2.67	2.71	2.06	2.01	2.40	2.50	2.80	0.60
Discharges (Monthly)	2,306	2,442	2,276	2,203	2,293	2,285	2,283	2,144	2,142	2,299	2,299	2,334	2,498
Adj Discharges (Case mix adj)	7,504	7,884	7,580	7,417	7,743	7,344	7,228	7,111	6,827	7,226	7,616	7,438	8,455
Adjusted patient Days (Mo.)	24,306	26,289	24,516	24,321	24,447	24,965	25,976	24,096	25,597	24,634	25,435	24,398	26,023
Cost/Adj Discharge	\$9.3	\$9.1	\$9.0	\$9.5	\$9.1	\$9.6	\$10.2	\$10.3	\$11.0	\$10.4	\$10.0	\$9.7	\$8.8
Compensation Ratio	80%	75%	75%	82%	78%	77%	76%	74%	77%	74%	74%	67%	75%

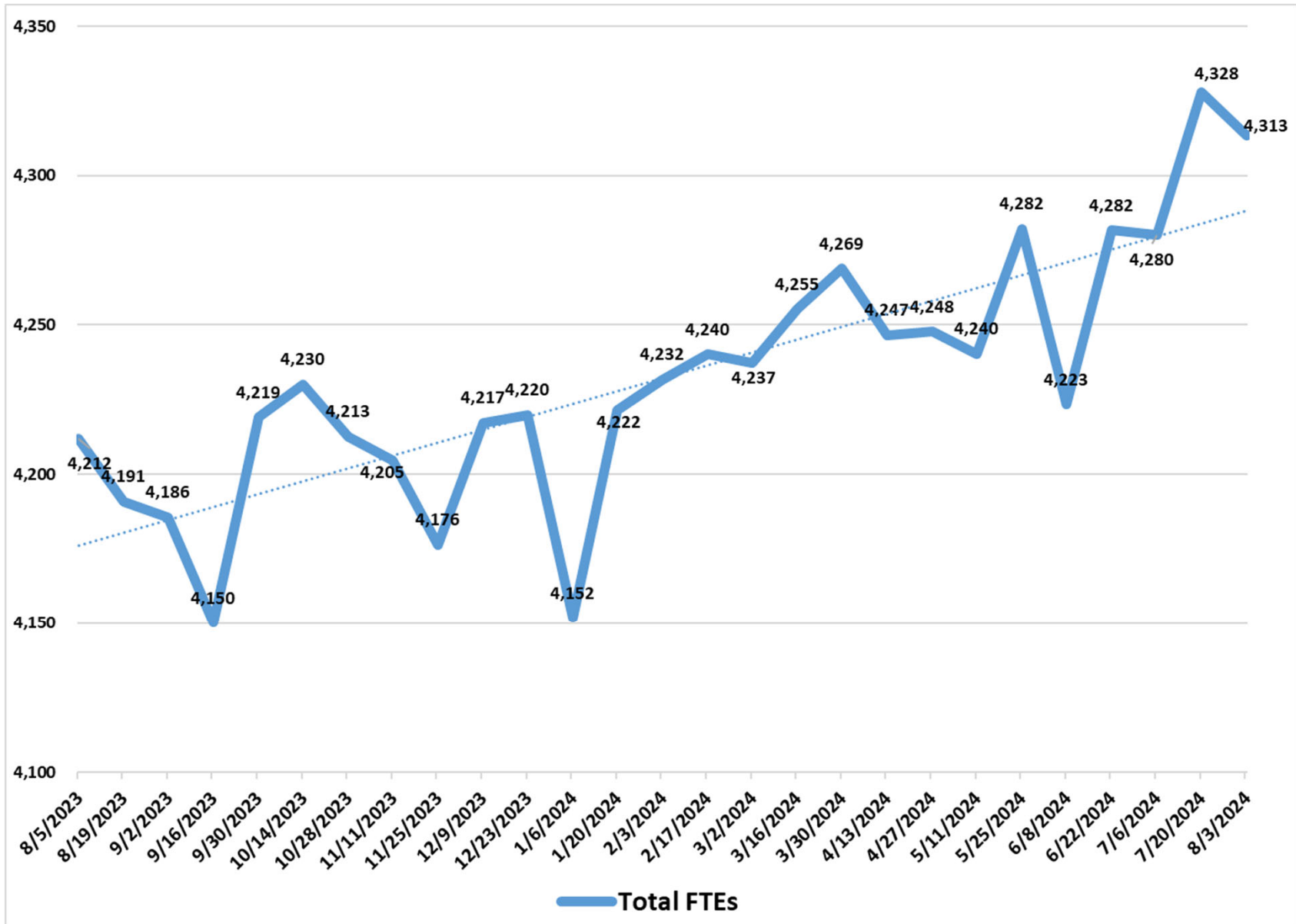
# Month of July - Budget Variances

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Overall July's FY25 actual results were very close to budget. Actual operating revenues were 1.8% under budget and operating expenses were 2.9% under budget. July's operating margin was \$700K better than budget.

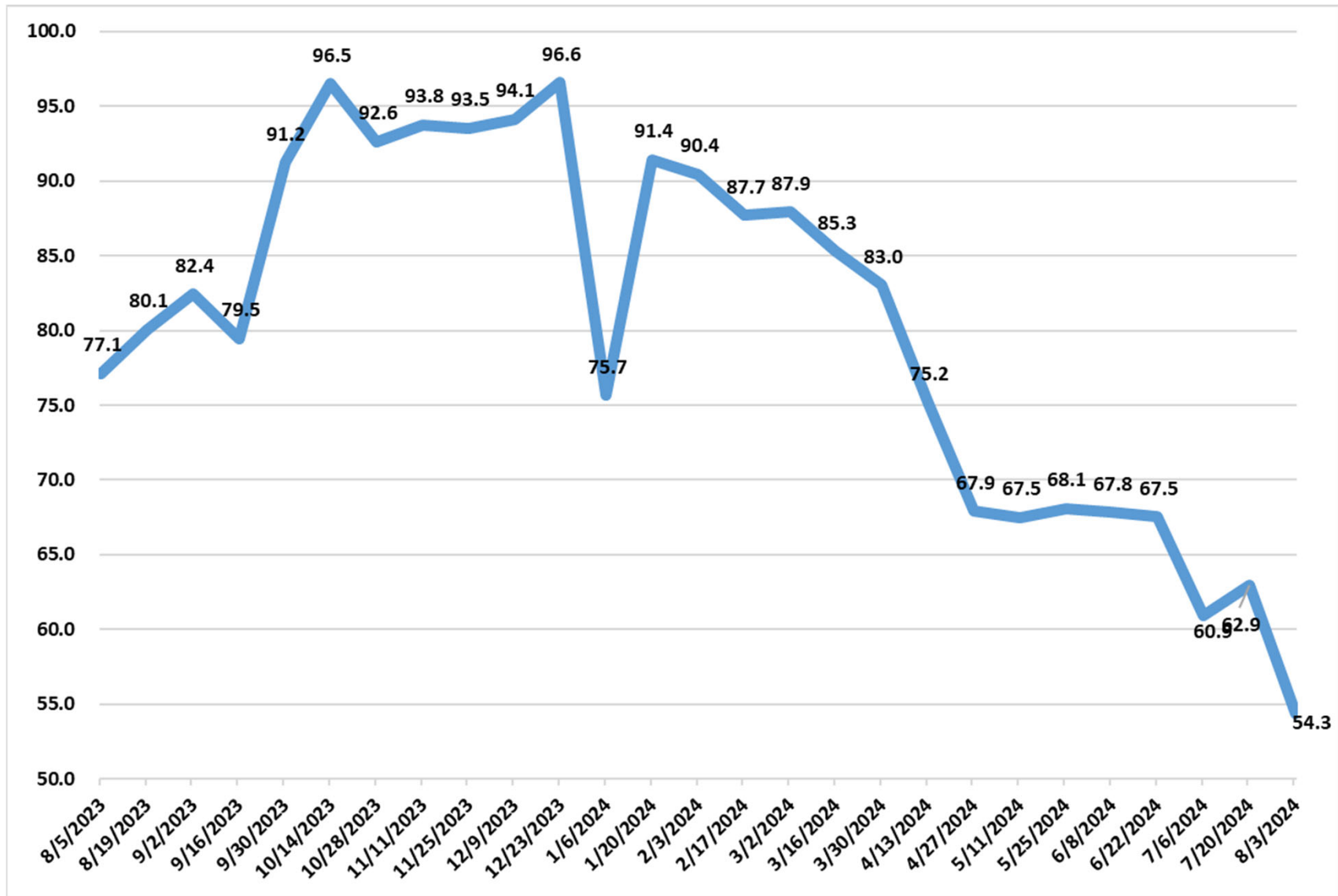
- **Net Patient Service Revenue:** In July, net patient revenue was slightly under budget by \$928K (1.8%) due to overall volumes and patient mix.
- **Other Revenue:** The negative \$514K variance in other revenue in July is due to slightly less revenue relating to the SRCC medical oncology related retail pharmacy revenue.
- **Employment Expenses:** The positive \$610K (1.6%) variance is due to a lower use of contract labor than expected.
- **Medical & Other Supply Expense:** The positive \$454K (3.1%) variance is due to pharmacy cost being lower than budget due to Medical Oncology infusion and retail pharmacy volume being lower than anticipated.

# Total FTEs (includes Contract Labor)

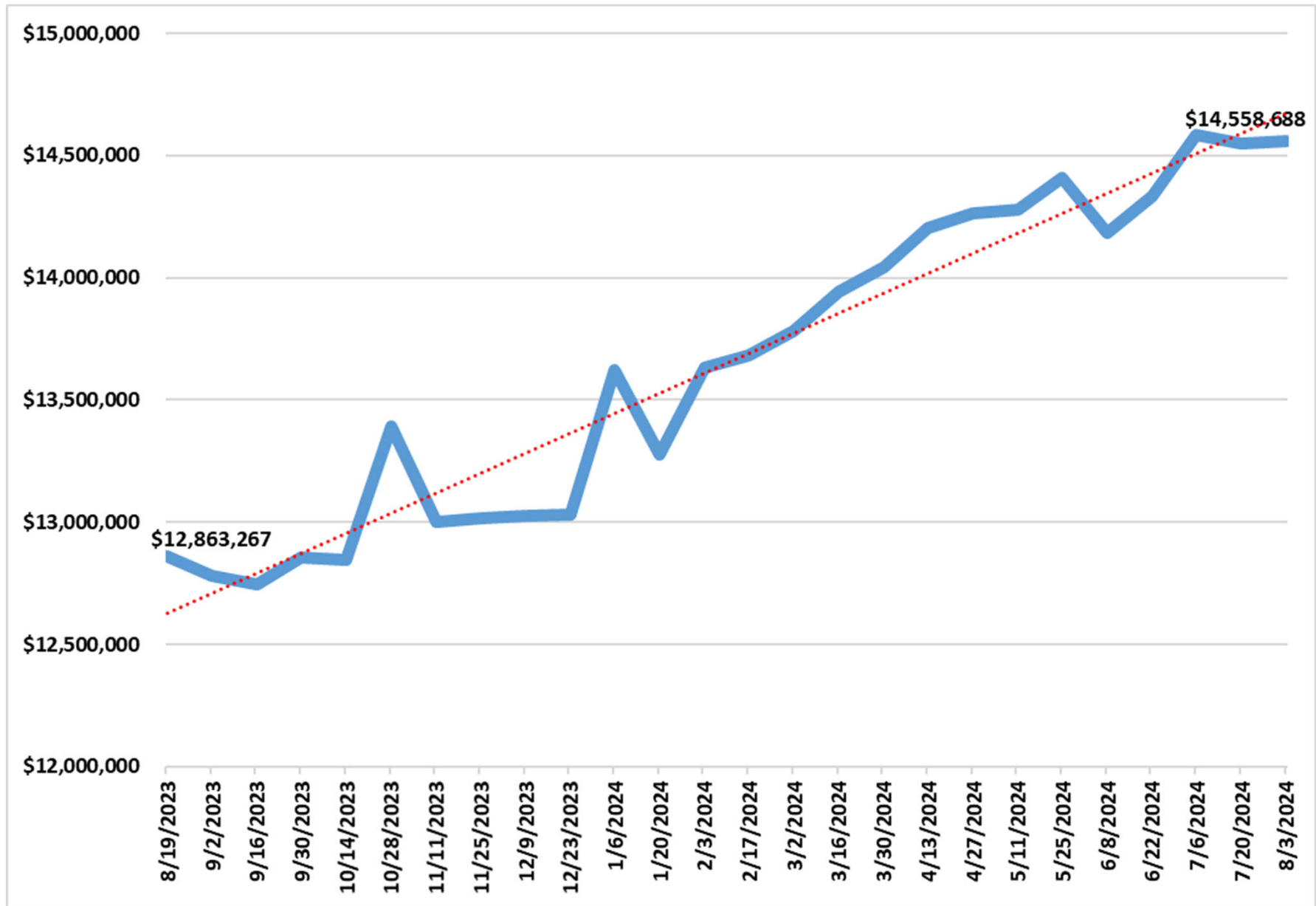




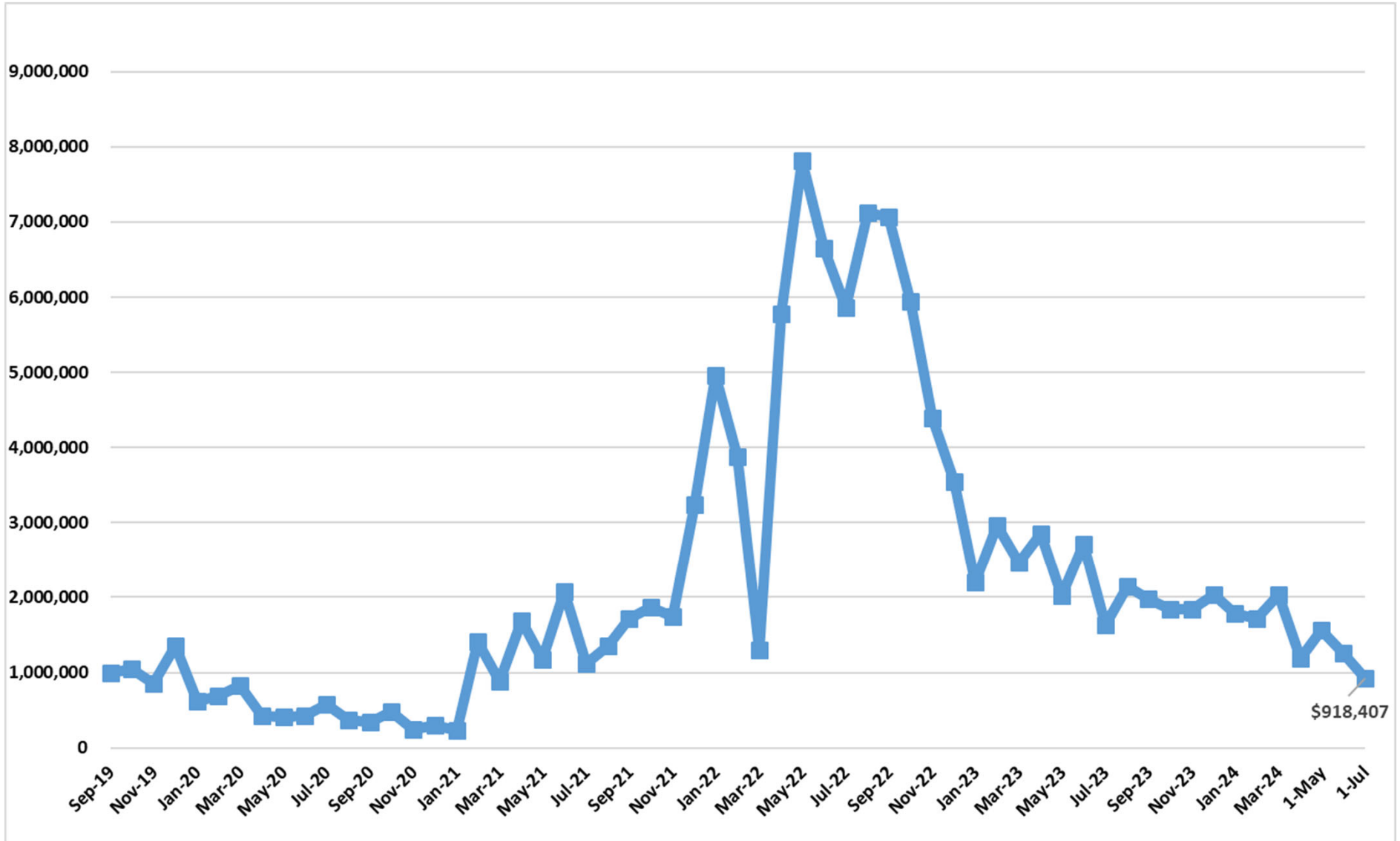
# Contract Labor Full Time Equivalents (FTEs)



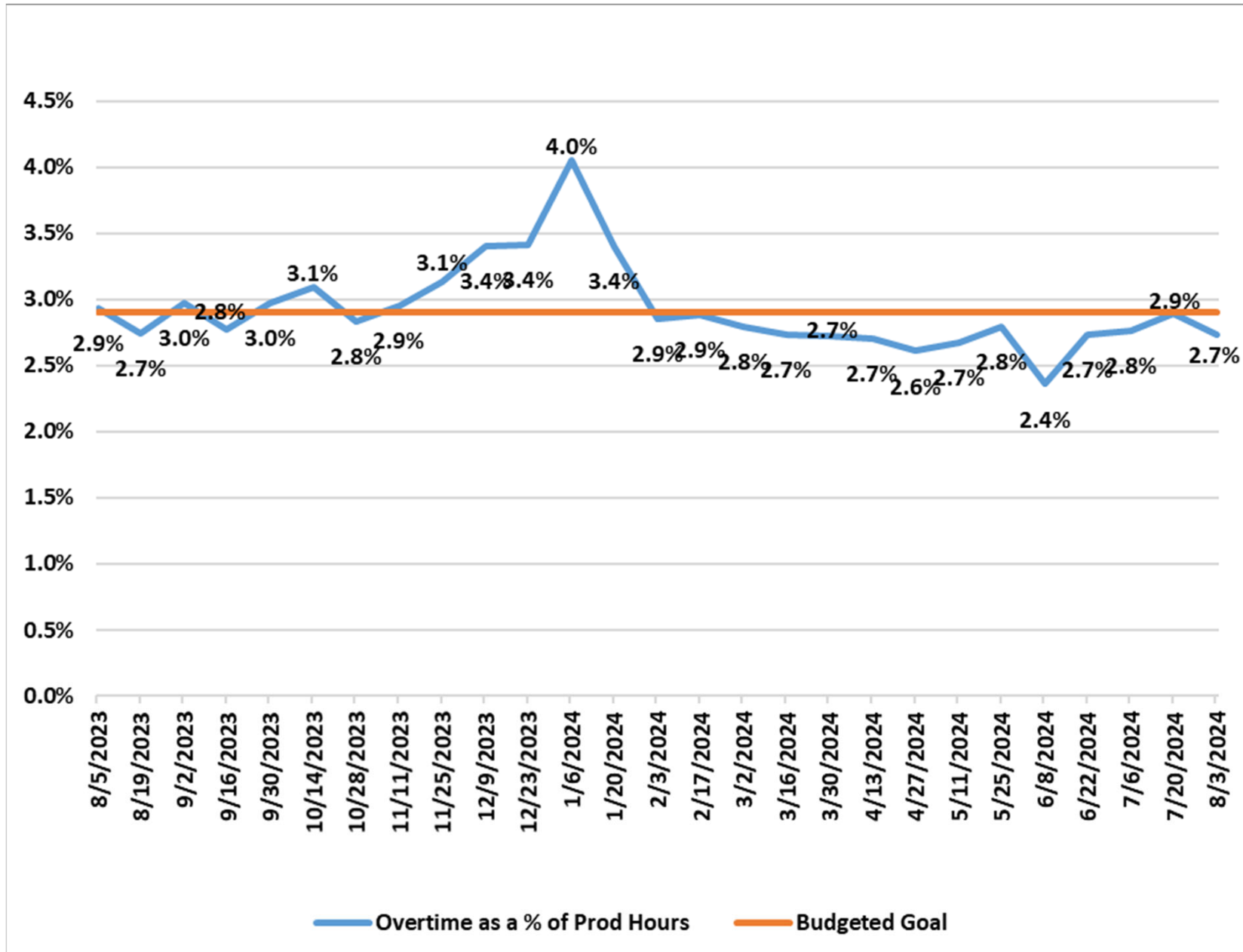
# Total Payroll: excludes contract labor and PTO cash out



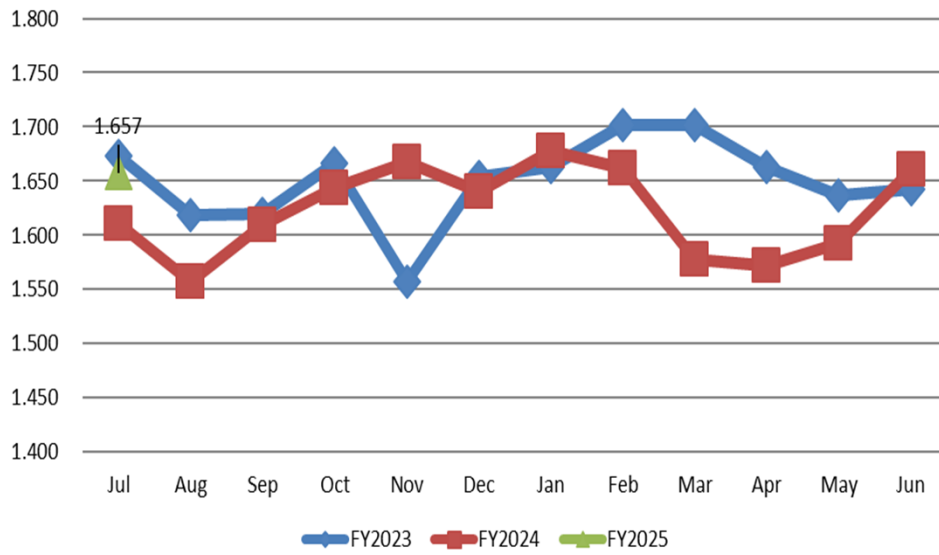
# Contract Labor Expense



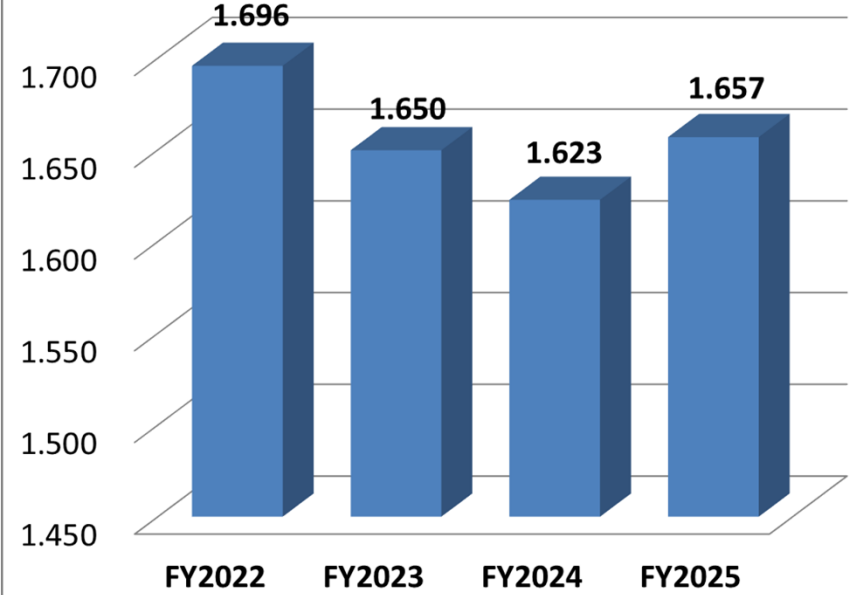
# Overtime as a % of Productive Hours



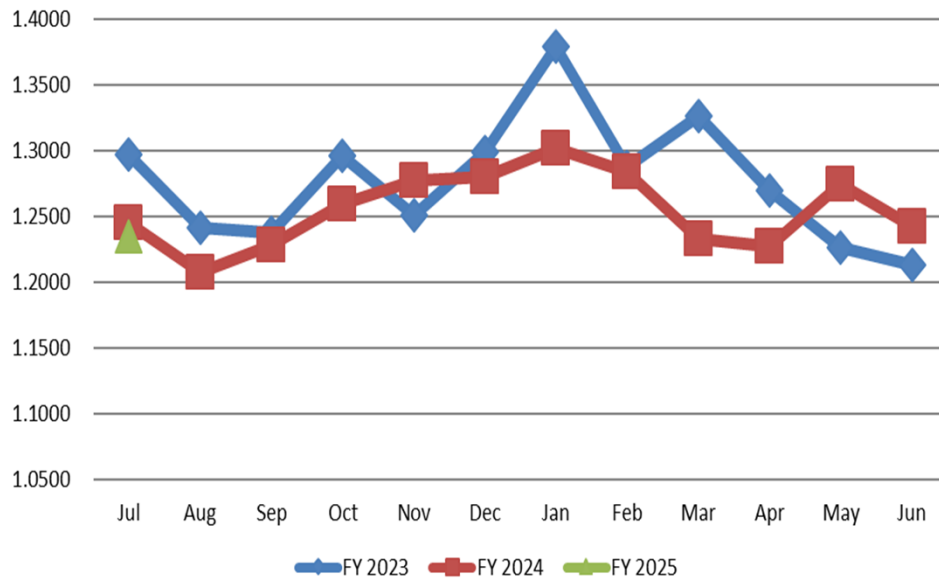
**Case Mix Index w/o Normal Newborns**



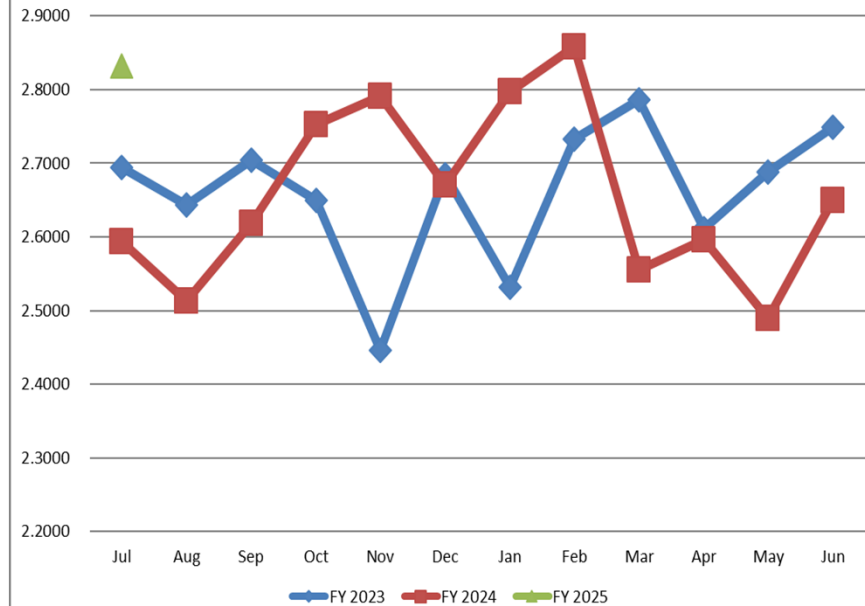
**Case Mix Index w/o Normal Newborns - All**



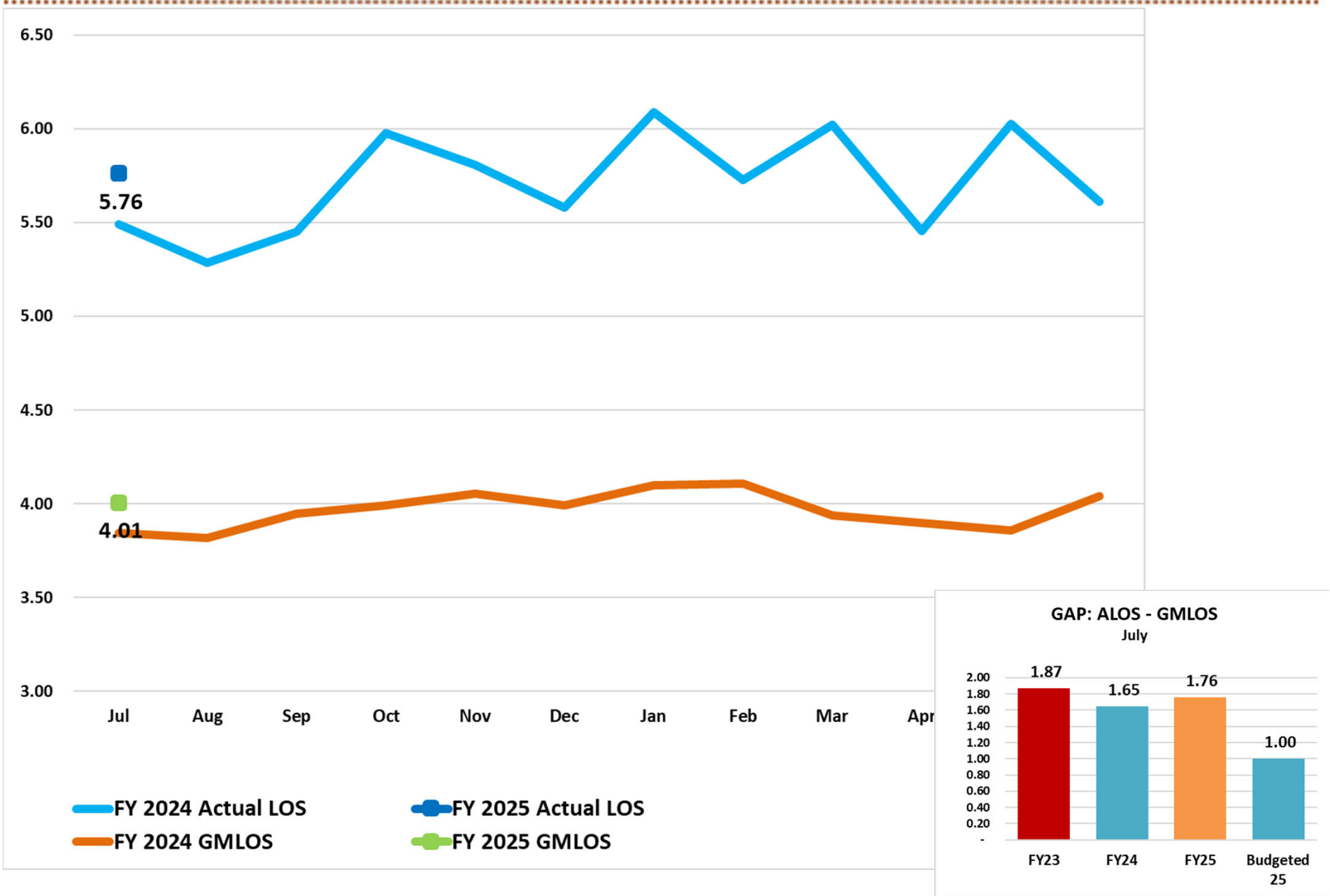
**Case Mix **Medical** w/o Normal Newborns**



**Case Mix Index **Surgical** w/o Normal Newborns**



# Average Length of Stay versus National Average (GMLOS)

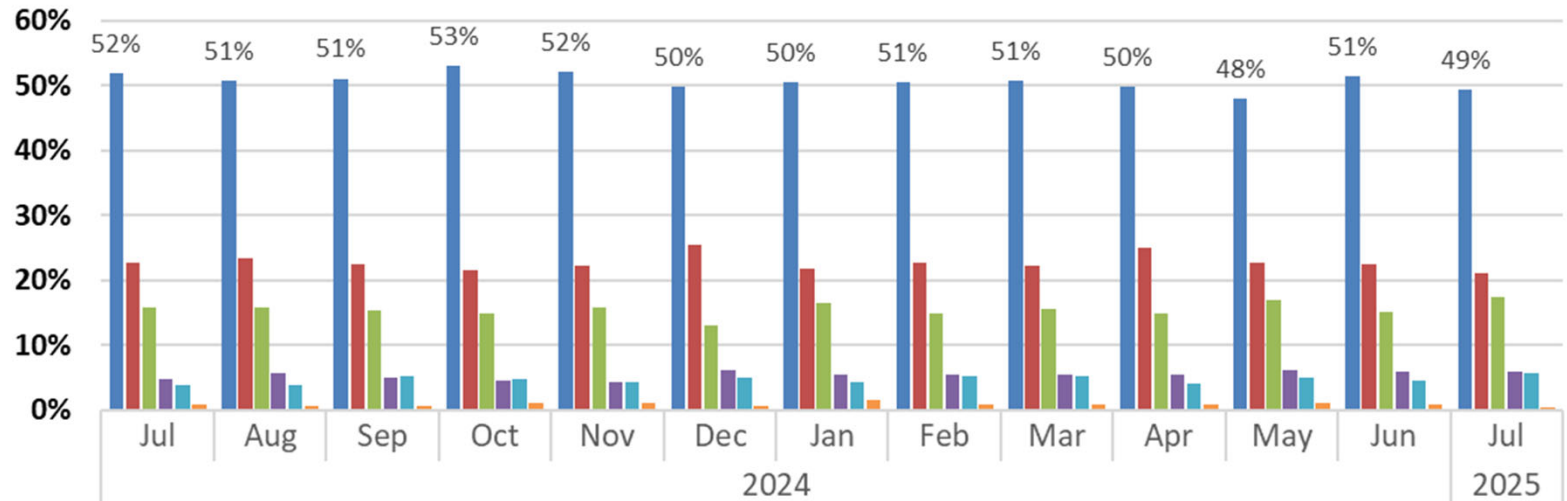


# Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients			Excluding COVID Patients		
	ALOS	GMLOS	GAP	ALOS	GMLOS	GAP
Jul-22	5.93	4.06	1.87	5.66	3.90	1.76
Aug-22	5.96	3.94	2.02	5.62	3.82	1.80
Sep-22	6.57	4.02	2.55	6.32	3.95	2.37
Oct-22	5.84	3.98	1.86	5.63	3.91	1.72
Nov-22	5.94	3.78	2.16	5.88	3.74	2.14
Dec-22	6.14	4.02	2.12	5.69	3.92	1.77
Jan-23	6.82	4.06	2.76	6.30	3.95	2.35
Feb-23	6.56	4.09	2.47	6.36	4.04	2.32
Mar-23	5.69	3.99	1.70	5.56	3.93	1.63
Apr-23	5.34	3.99	1.35	5.06	3.94	1.12
May-23	5.37	3.94	1.43	5.14	3.91	1.23
Jun-23	5.39	3.90	1.49	5.33	3.86	1.47
Jul-23	5.49	3.84	1.65	5.47	3.82	1.65
Aug-23	5.28	3.82	1.47	5.22	3.78	1.44
Sep-23	5.45	3.95	1.50	5.40	3.91	1.48
Oct-23	5.98	3.99	1.98	5.93	3.97	1.96
Nov-23	5.81	4.05	1.76	5.61	4.02	1.59
Dec-23	5.58	3.99	1.59	5.56	3.96	1.60
Jan-24	6.09	4.10	1.99	5.95	4.08	1.87
Feb-24	5.73	4.11	1.62	5.74	4.09	1.65
Mar-24	6.02	3.94	2.08	5.93	3.90	2.03
Apr-24	5.45	3.89	1.56	5.37	3.89	1.48
May-24	6.03	3.86	2.17	5.95	3.85	2.10
Jun-24	5.61	4.04	1.57	5.57	4.03	1.54
Jul-24	5.76	4.01	1.75	5.61	3.98	1.63
	<b>5.84</b>	<b>3.97</b>	<b>1.87</b>	<b>5.67</b>	<b>3.92</b>	<b>1.75</b>

# Average Length of Stay Distribution

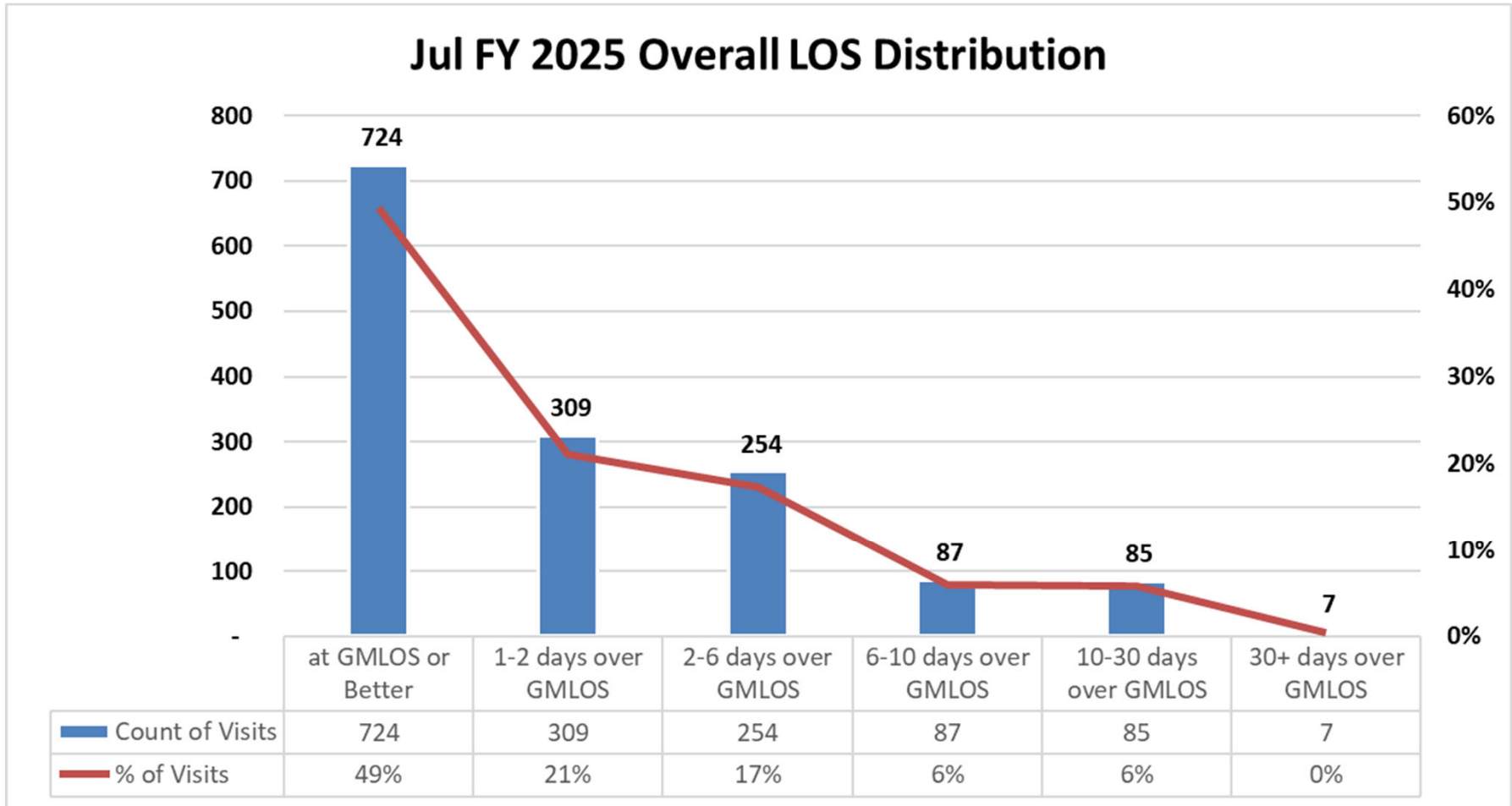
## FY25 Overall LOS Distribution



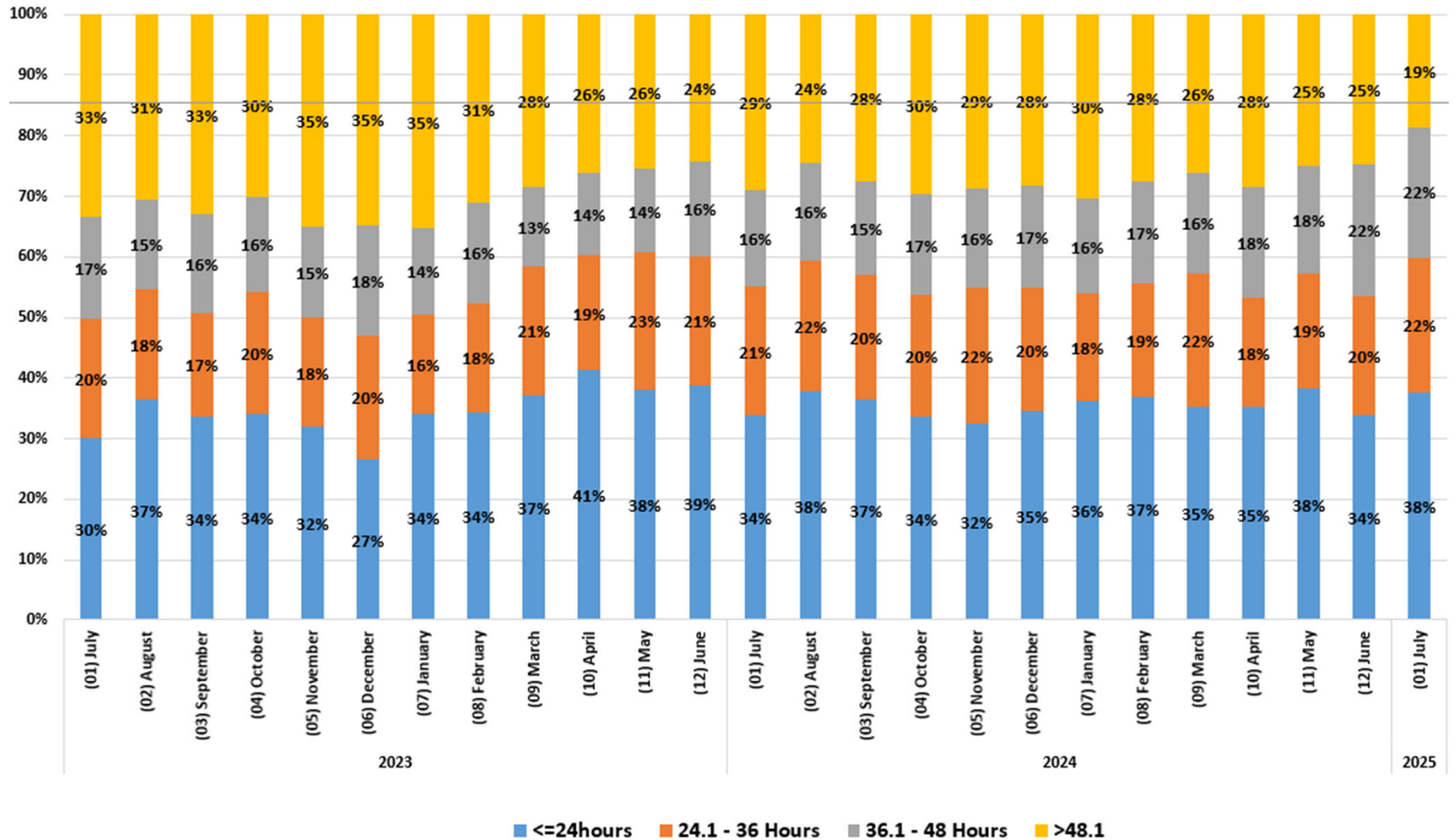
■ at GMLOS or Better	52%	51%	51%	53%	52%	50%	50%	51%	51%	50%	48%	51%	49%
■ 1-2 days over GMLOS	23%	23%	23%	22%	22%	26%	22%	23%	22%	25%	23%	22%	21%
■ 2-6 days over GMLOS	16%	16%	15%	15%	16%	13%	16%	15%	16%	15%	17%	15%	17%
■ 6-10 days over GMLOS	5%	6%	5%	5%	4%	6%	6%	6%	5%	5%	6%	6%	6%
■ 10-30 days over GMLOS	4%	4%	5%	5%	4%	5%	4%	5%	5%	4%	5%	5%	6%
■ 30+ days over GMLOS	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%	0.9%	0.9%	1.2%	0.8%	0.5%



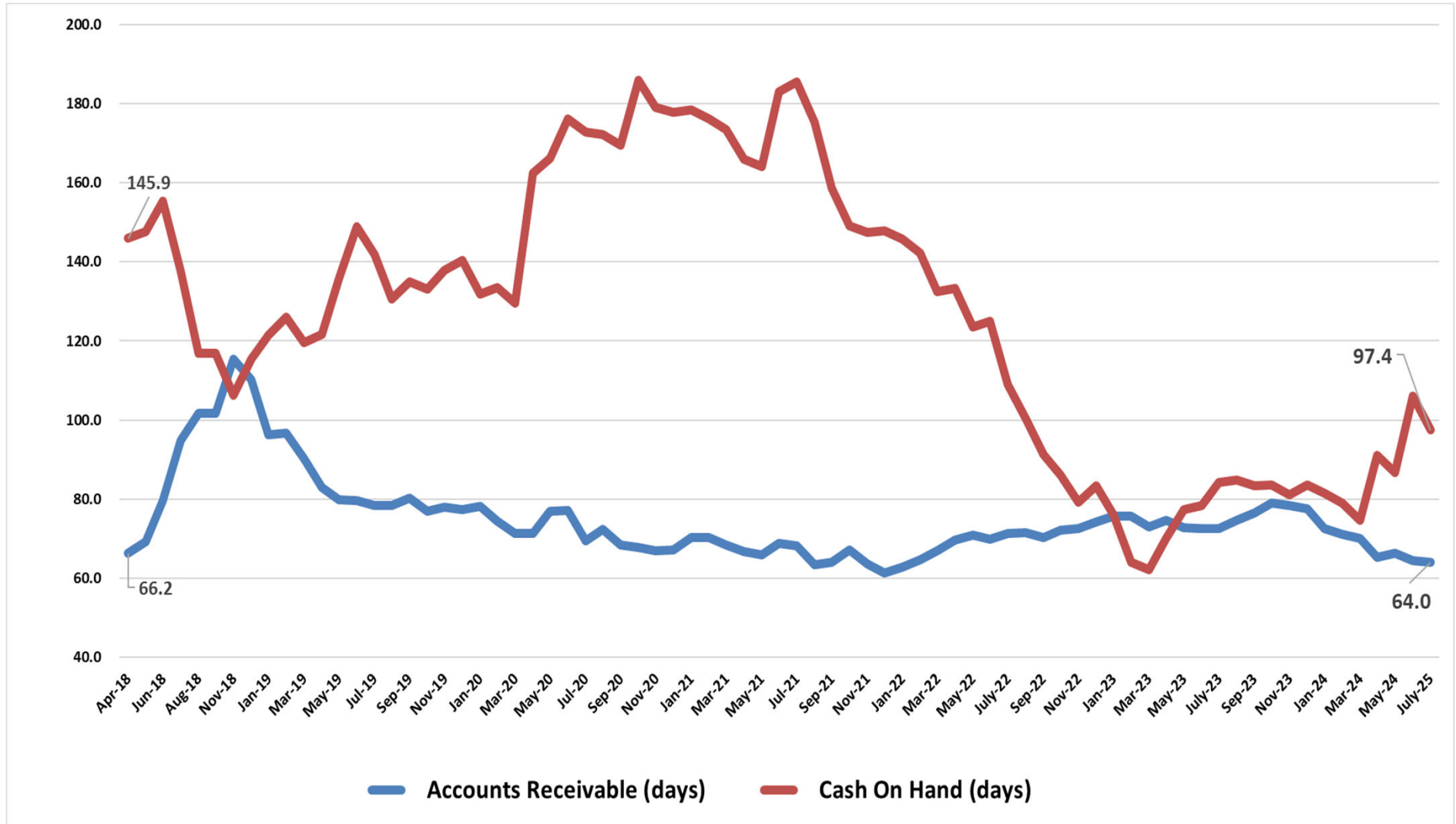
# Length of Stay Distribution



# Monthly Discharges of Observation Patients by their Length of Stay



# Trended Liquidity Ratios



# Ratio Analysis Report

	June 30,			2022 Moody's		
	Current	Prior	2024	Median Benchmark		
	Month	Month	Unaudited	Aa	A	Baa
	Value	Value	Value			
<b>LIQUIDITY RATIOS</b>						
Current Ratio (x)	2.5	2.4	2.4	1.5	<b>1.8</b>	1.7
Accounts Receivable (days)	64.0	64.4	64.4	48.7	<b>48</b>	43.8
Cash On Hand (days)	97.4	106.1	106.1	276.5	<b>206.5</b>	157.6
Cushion Ratio (x)	10.1	10.8	10.8	44.3	<b>24.9</b>	17.3
Average Payment Period (days)	49.9	54.6	54.6	79	<b>66.7</b>	68.1
<b>CAPITAL STRUCTURE RATIOS</b>						
Cash-to-Debt	99.8%	107.6%	107.6%	259.9%	<b>173.7%</b>	128.6%
Debt-To-Capitalization	34.8%	32.9%	34.7%	23.4%	<b>31.8%</b>	37.5%
Debt-to-Cash Flow (x)	18.1	3.6	3.6	2.8	<b>3.6</b>	5
Debt Service Coverage	0.7	3.5	3.5	6.1	<b>4.5</b>	2.8
Maximum Annual Debt Service Coverage (x)	0.6	2.8	2.8	5.9	<b>3.8</b>	2.4
Age Of Plant (years)	13.8	13.3	13.3	11.4	<b>12.8</b>	13.7
<b>PROFITABILITY RATIOS</b>						
Operating Margin	<b>(5.3%)</b>	0.4%	0.4%	1.5%	<b>0.1%</b>	<b>(2.1%)</b>
Excess Margin	<b>(3.5%)</b>	2.0%	2.0%	4.8%	<b>2.7%</b>	<b>(.3%)</b>
Operating Cash Flow Margin	0.1%	5.7%	5.7%	6.1%	<b>5.6%</b>	3.6%
Return on Assets	<b>(3.5%)</b>	2.0%	2.0%	3.3%	<b>1.9%</b>	<b>(.3%)</b>

# Consolidated Statements of Net Position (000's)

	Jul-24	Jun-24
	(Unaudited)	
<b>ASSETS AND DEFERRED OUTFLOWS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 8,454	\$ 20,643
Current Portion of Board designated and trusted assets	12,500	13,919
Accounts receivable:		
Net patient accounts	133,645	138,856
Other receivables	21,626	25,412
Inventories	155,271	164,268
Medicare and Medi-Cal settlements	13,564	13,738
Prepaid expenses	85,434	77,210
Total current assets	11,691	8,398
<b>NON-CURRENT CASH AND INVESTMENTS -</b>	286,913	298,176
less current portion		
Board designated cash and assets	206,659	211,916
Revenue bond assets held in trust	19,401	19,326
Assets in self-insurance trust fund	483	482
Total non-current cash and investments	226,544	231,724
<b>INTANGIBLE RIGHT TO USE LEASE,</b>	10,542	10,480
net of accumulated amortization		
<b>INTANGIBLE RIGHT TO USE SBITA,</b>	11,782	12,153
net of accumulated amortization		
<b>CAPITAL ASSETS</b>		
Land	20,544	20,544
Buildings and improvements	428,209	428,209
Equipment	334,385	334,316
Construction in progress	24,111	15,683
	807,248	798,752
Less accumulated depreciation	514,552	512,107
	292,696	286,645
<b>OTHER ASSETS</b>		
Property not used in operations	1,482	1,485
Health-related investments	1,600	1,637
Other	17,110	17,120
Total other assets	20,191	20,242
Total assets	848,668	859,419
<b>DEFERRED OUTFLOWS</b>	36,607	37,845
Total assets and deferred outflows	<b>\$ 885,275</b>	<b>\$ 897,264</b>

# Consolidated Statements of Net Position (000's)

	Jul-24	Jun-24
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 30,410	\$ 33,886
Accrued payroll and related liabilities	57,297	61,037
SBITA liability, current portion	4,146	4,146
Lease liability, current portion	2,123	2,123
Bonds payable, current portion	10,374	12,585
Notes payable, current portion	9,850	9,850
Total current liabilities	114,200	123,627
<b>LEASE LIABILITY, net of current portion</b>	8,706	8,636
<b>SBITA LIABILITY, net of current portion</b>	5,377	5,846
<b>LONG-TERM DEBT, less current portion</b>		
Bonds payable	214,707	214,713
Notes payable	20,750	20,750
Total long-term debt	235,457	235,463
<b>NET PENSION LIABILITY</b>	49,280	49,236
<b>OTHER LONG-TERM LIABILITIES</b>	36,397	36,107
Total liabilities	449,417	458,914
<b>NET ASSETS</b>		
Invested in capital assets, net of related debt	67,616	66,425
Restricted	50,875	52,030
Unrestricted	317,368	319,895
Total net position	435,859	438,350
Total liabilities and net position	<b>\$ 885,275</b>	<b>\$ 897,264</b>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**July 31, 2024**

<u>Board designated funds</u>	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
LAIF		4.23	Various		20,552,371	
CAMP		5.43	CAMP		54,157,805	
Allspring		4.91	Money market		320,516	
PFM		4.91	Money market		69,727	
PFM	1-Aug-24	0.70	Municipal	San Juan Ca	195,000	
Allspring	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000	
Allspring	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
PFM	1-Nov-24	0.57	Municipal	Mississippi ST	300,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Company	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
PFM	15-Apr-25	2.70	MTN-C	Home Depot Inc	65,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calf Ca	185,000	
PFM	25-May-25	3.33	U.S. Govt Agency	FHLMC	849,225	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
PFM	1-Jun-25	1.35	MTN-C	Honeywell	400,000	
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000	
PFM	3-Jun-25	0.80	MTN-C	Amazon Com Inc	445,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
PFM	15-Aug-25	0.62	ABS	Kubota Credit	21,190	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	260,404	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	45,389	
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
PFM	17-Nov-25	0.56	ABS	Kubota Credit	46,504	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	6,584	
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	1,395,000	
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	12-Feb-26	0.86	MTN-C	Goldman Sachs	205,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	38,036	
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
PFM	30-Mar-26	2.90	MTN-C	State Street Corp	420,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,435,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	172,260	
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000	

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**July 31, 2024**

PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	107,659
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	330,000
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	30-Mar-27	4.80	MTN-C	Hormel Food Corp	115,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	519,644
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	255,514
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
PFM	26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000
PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	500,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	200,000
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	437,007
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	540,000
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000



**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
July 31, 2024**

PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000	
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000	
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000	
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000	
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000	
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000	
Allspring	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000	
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000	
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000	
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000	
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000	
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000	
Allspring	15-Mar-29	0.00	abs	John Deere Owner	1,000,000	
Allspring	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000	
PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000	
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,260,000	
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000	
Allspring	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	1,000,000	
PFM	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	415,000	
Allspring	30-Apr-29	4.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000	
Allspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000	
Allspring	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000	
PFM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000	
Allspring	16-Jul-29	4.65	MTN-C	American Express	1,025,000	
PFM	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000	
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000	
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	400,000	
						\$ 197,101,857

	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
<b><u>Self-insurance trust</u></b>						
Wells Fargo Bank			Money market	110900	1,312,186	
Wells Fargo Bank			Fixed income - L/T	152300	557,784	
						1,869,971
<b><u>2015A revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	366,112	
						366,112
<b><u>2015B revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	716,693	
						716,693
<b><u>2017C revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	1,175,589	
						1,175,589
<b><u>2020 revenue bonds</u></b>						
Signature Bank			Project Fund		-	
US Bank			Principal/Interest payment fund	142110	294,312	
						294,312
<b><u>2022 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	520,316	
						520,316
<b><u>2014 general obligation bonds</u></b>						
CAMP			Interest Payment fund	152440	354,107	
						354,107
<b><u>Master Reserve fund</u></b>						
US Bank				142102	(1,220,137)	
US Bank				142103	20,621,208	
						19,401,072
<b><u>Operations</u></b>						
Wells Fargo Bank		0.16	Checking	100100	(2,534,185)	
Wells Fargo Bank		0.16	Checking	100500	8,631,619	
						6,097,434
<b><u>Payroll</u></b>						
Wells Fargo Bank		0.16	Checking	100200	(207,981)	
Wells Fargo Bank		0.16	Checking	100300	764,215	
Wells Fargo Bank		0.16	Checking	100300	(39,510)	
Bancorp			Checking	100300	1,374,247	
						1,890,972
						7,988,406
						<b>Total investments \$ 229,788,434</b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
July 31, 2024**

**Kaweah Delta Medical Foundation**

Wells Fargo Bank	Checking	100100		<u>\$ 7,435</u>
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**Sequoia Regional Cancer Center**

Wells Fargo Bank	Checking	100500	99,828	<u>\$ 99,828</u>
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**Kaweah Delta Hospital Foundation**

Central Valley Community Checking	Investments	100100	562,106	
Various	S/T Investments	142200	4,949,275	
Various	L/T Investments	142300	12,769,650	
Various	Unrealized G/L	142400	3,261,838	
				<u>\$ 21,542,869</u>

**Summary of board designated funds:**

**Plant fund:**

Uncommitted plant funds	\$	150,855,775		142100
Committed for capital		<u>14,402,908</u>		142100
		165,258,683		
GO Bond reserve - L/T		1,992,658		142100
401k Matching		5,395,220		142100
Cost report settlement - current	2,135,384			142104
Cost report settlement - L/T	<u>1,312,727</u>			142100
		3,448,111		
Development fund/Memorial fund		104,184		112300
Workers compensation - current	5,625,000			112900
Workers compensation - L/T	<u>15,278,000</u>			113900
		20,903,000		
		<u>\$ 197,101,857</u>		

**Investment summary by institution:**

		Total Investments	%	Trust Accounts	Surplus Funds	%
Bancorp	\$	1,374,247	0.6%		1,374,247	0.7%
CAMP		54,157,805	23.6%		54,157,805	26.4%
Local Agency Investment Fund (LAIF)		20,552,371	8.9%		20,552,371	10.0%
CAMP - GOB Tax Rev		354,107	0.2%	354,107	-	0.0%
Allspring		59,634,905	26.0%	1,869,971	57,764,934	28.2%
PFM		59,756,756	26.0%		59,756,756	29.1%
Western Alliance		250,000			250,000	0.1%
American Business Bank		235,500			235,500	0.1%
CalPrivate Bank		235,500			235,500	0.1%
Citizens National Bank of Texas		235,500			235,500	0.1%
Community Bank of the Day		203,034			203,034	0.1%
East West Bank		235,500			235,500	0.1%
Farmers Bank and Trust Company		235,500			235,500	0.1%
Frontier Bank of Texas		235,500			235,500	0.1%
Optus Bank		221,247			221,247	0.1%
Poppy Bank		235,500			235,500	0.1%
Republic Bank		206,240			206,240	0.1%
St. Louis Bank		235,500			235,500	0.1%
Willamette Valley Bank		235,500			235,500	0.1%
Wells Fargo Bank		8,484,130	3.7%		8,484,130	4.1%
US Bank		22,474,094	9.8%	22,474,094	-	0.0%
<b>Total investments</b>		<u>\$ 229,788,434</u>	100.0%	<u>\$ 24,698,172</u>	205,090,262	100.0%

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
July 31, 2024**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,021	61,527,000 (30%)
Checking accounts	7,988,406	
Local Agency Investment Fund (LAIF) CAMP	20,552,371 54,157,805	75,000,000
Medium-term notes (corporate) (MTN-C)	38,617,000	61,527,000 (30%)
U.S. government agency	66,261,636	
Municipal securities	6,715,000	
Money market accounts	390,244	41,018,000 (20%)
Commercial paper	-	51,273,000 (25%)
Asset Backed Securities	7,407,780	41,018,000 (20%)
Supra-National Agency	-	61,527,000 (30%)
	<u>\$ 205,090,262</u>	

<u>Return on investment:</u>	
<b>Current month</b>	<u><u>4.26%</u></u>
<b>Year-to-date</b>	<u><u>4.26%</u></u>
<b>Prospective</b>	<u><u>3.33%</u></u>
<b>LAIF (year-to-date)</b>	<u><u>4.52%</u></u>
<b>Budget</b>	<u><u>2.82%</u></u>

<u>Fair market value disclosure for the quarter ended Jun 30, 2024 (District only):</u>	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(3,245,641)
Change in unrealized gain (loss) on investments (income statement effect)	\$ -	-

<u>Investment summary of CDs:</u>	
American Business Bank	\$ 235,500
CalPrivate Bank	235,500
Citizens National Bank of Texas	235,500
Community Bank of the Day	203,034
East West Bank	235,500
Farmers Bank and Trust Company	235,500
Frontier Bank of Texas	235,500
Poppy Bank	235,500
Republic Bank	206,240
St. Louis Bank	235,500
Willamette Valley Bank	235,500
Optus Bank	221,247
Western Alliance	250,000
	<u>\$ 3,000,021</u>

<u>Investment summary of asset backed securities:</u>	
Ally Auto Rec	\$ 195,000
American Honda Mtn	145,000
BMW Vehicle Owner	1,195,000
Fifth Third Auto	385,000
Capital One Prime	255,514
Carmax Auto Owner	736,524
GM Finl con Auto Rec	110,000
Honda Auto	350,000
Honda Auto Rec Own	107,659
Hyundai Auto	115,000
Hyundai Auto Rec	1,000,000
John Deere Owner	1,045,389
Kubota Credit	67,694
Mercedes Benz Auto	1,200,000
Nissan Auto Lease	500,000
	<u>\$ 7,407,780</u>

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**July 31, 2024**

**Investment summary of medium-term notes (corporate):**

Abbott Laboratories	\$	195,000
Adobe Inc		225,000
Amazon Com Inc		445,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		1,644,000
Bank New York Mtn		1,000,000
Bk of America		1,300,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,320,000
Cisco Sys		485,000
Citibank N A		1,535,000
Cooperatieve CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Emerson Electric Co		265,000
Exxon Mobil		1,320,000
Ford CR Auto Owner		1,575,000
GM Finl Consumer		1,000,000
Goldman Sachs		425,000
Harley Davidson		500,000
Home Depot Inc		880,000
Honeywell		585,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,515,000
Lockheed Martin		203,000
Morgan Stanley		1,280,000
National Rural Mtn		285,000
Natixis Ny		405,000
Paccar Financial Mtn		255,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,755,000
Target Corp		1,230,000
Texas Instrs		370,000
Toyota Motor		1,400,000
Unitedhealth Group		85,000
US Bank NA		1,400,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	<b>\$</b>	<b>38,617,000</b>

**Investment summary of U.S. government agency:**

Federal National Mortgage Association (FNMA)	\$	4,040,000
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,131,636
US Treasury Bill		52,565,000
	<b>\$</b>	<b>66,261,636</b>

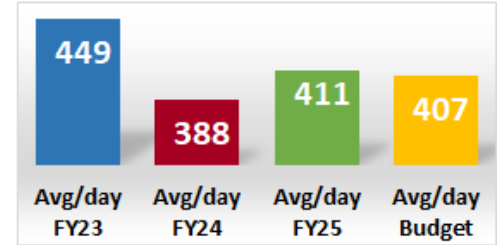
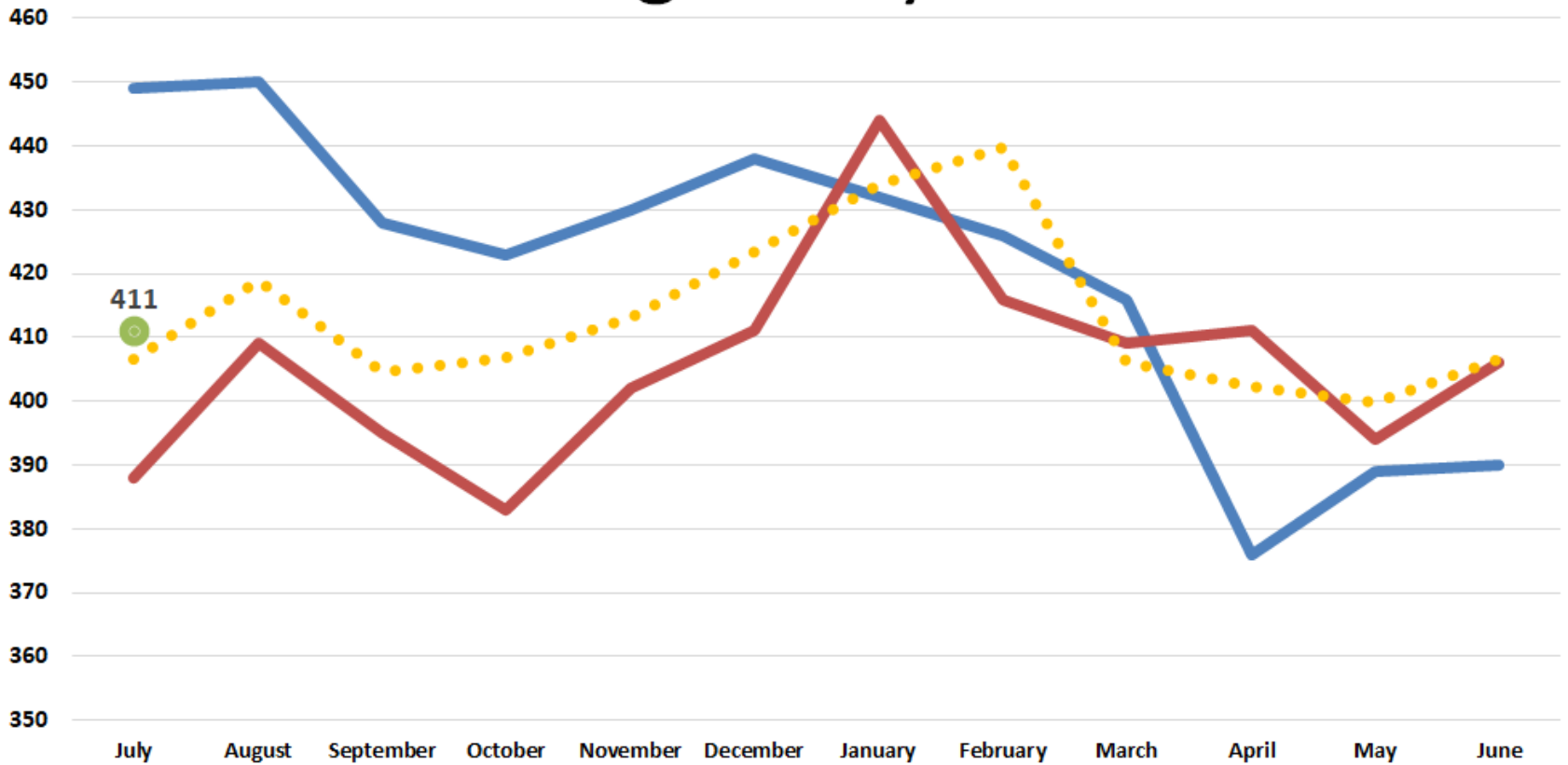
**Investment summary of municipal securities:**

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Florida ST		600,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
Mississippi ST		300,000
San Diego County		300,000
San Francisco Ca		1,000,000
San Juan Ca		385,000
Santa Cruz Ca		400,000
University Calf Ca		185,000
Wisconsin ST		-
	<b>\$</b>	<b>6,715,000</b>

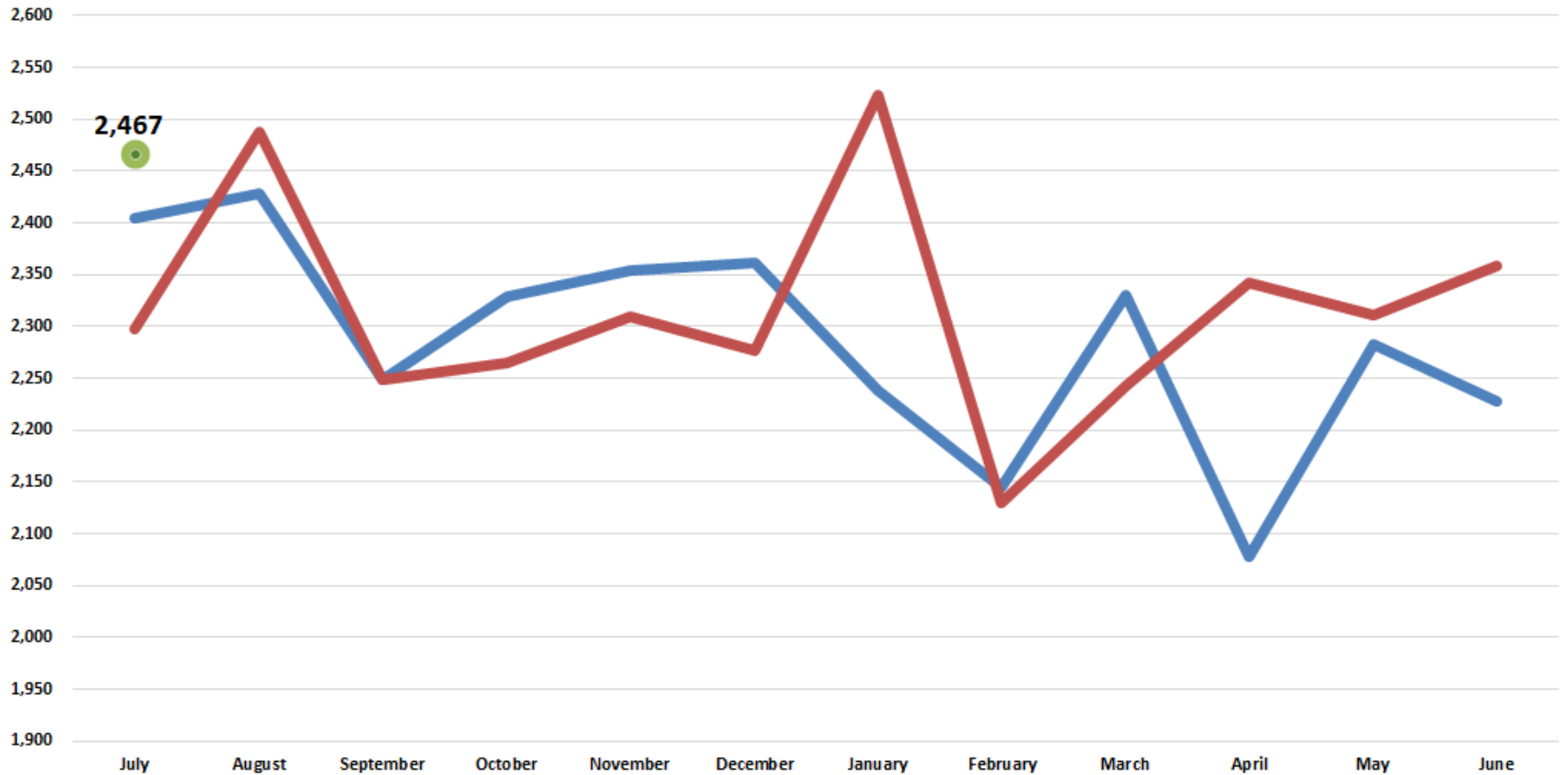
# Statistical Report

## July 2024

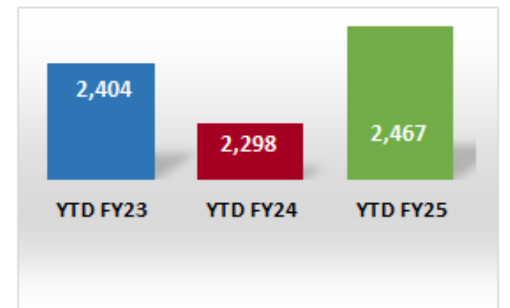
# Average Daily Census



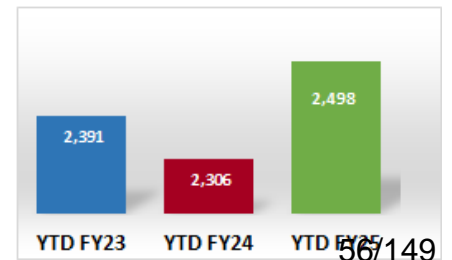
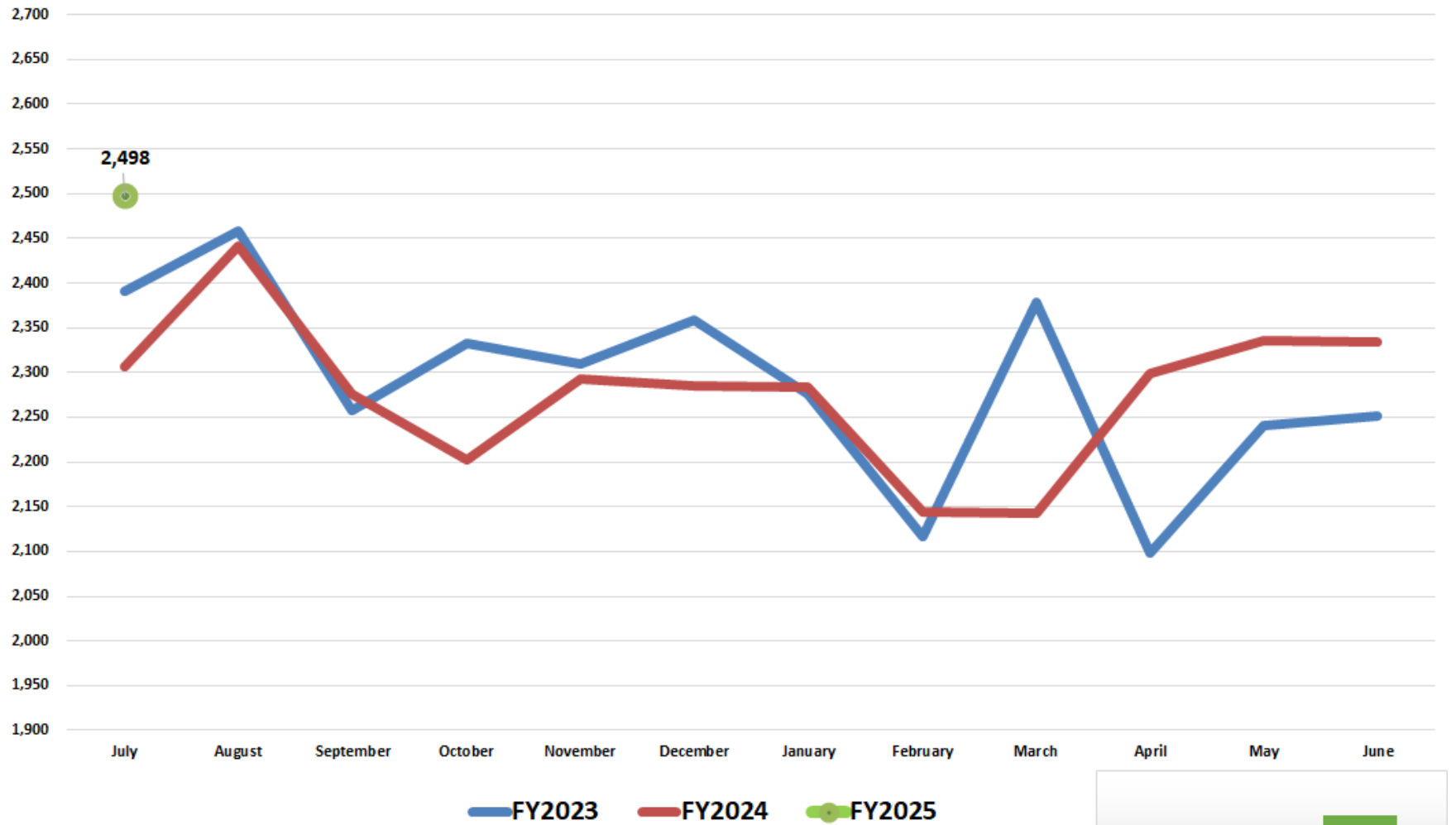
# Admissions



— FY2023 — FY2024 — FY2025

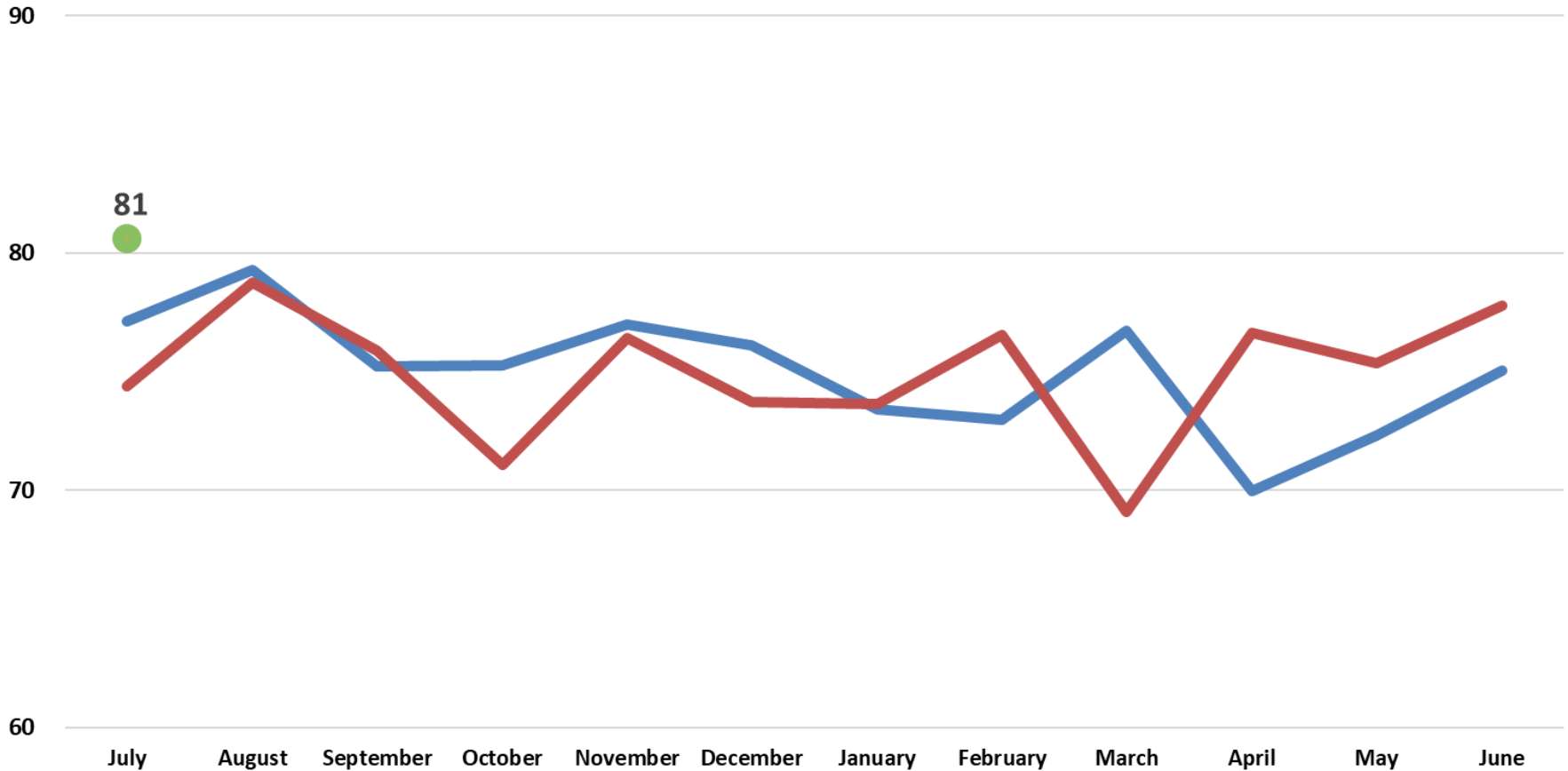


# Discharges





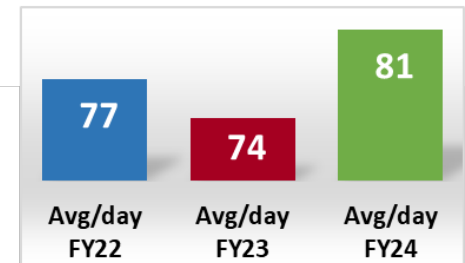
# Average Discharges per day



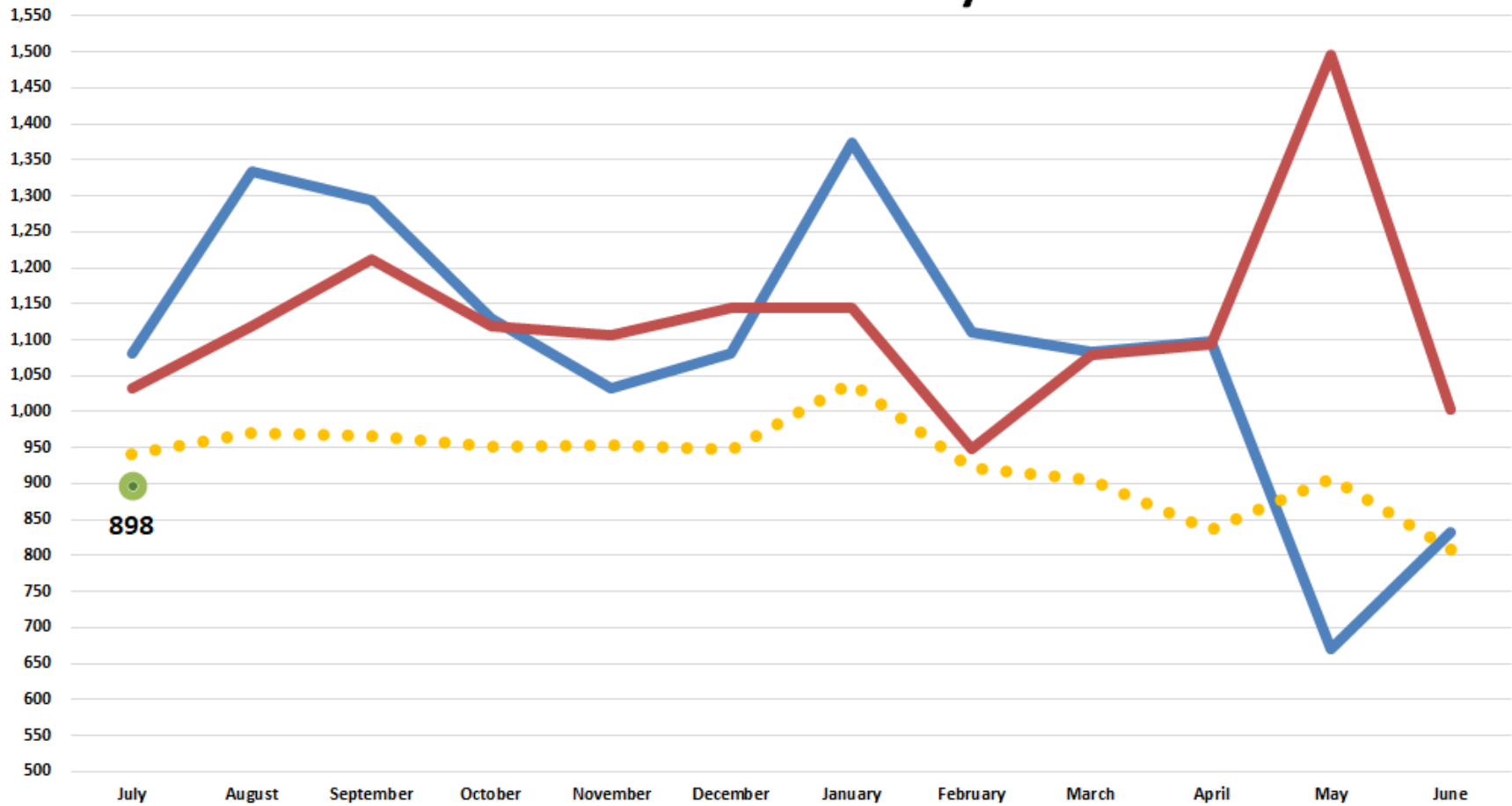
— FY2023

— FY2024

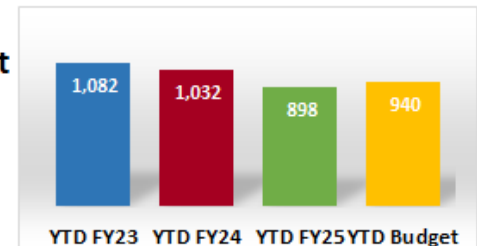
● FY2025



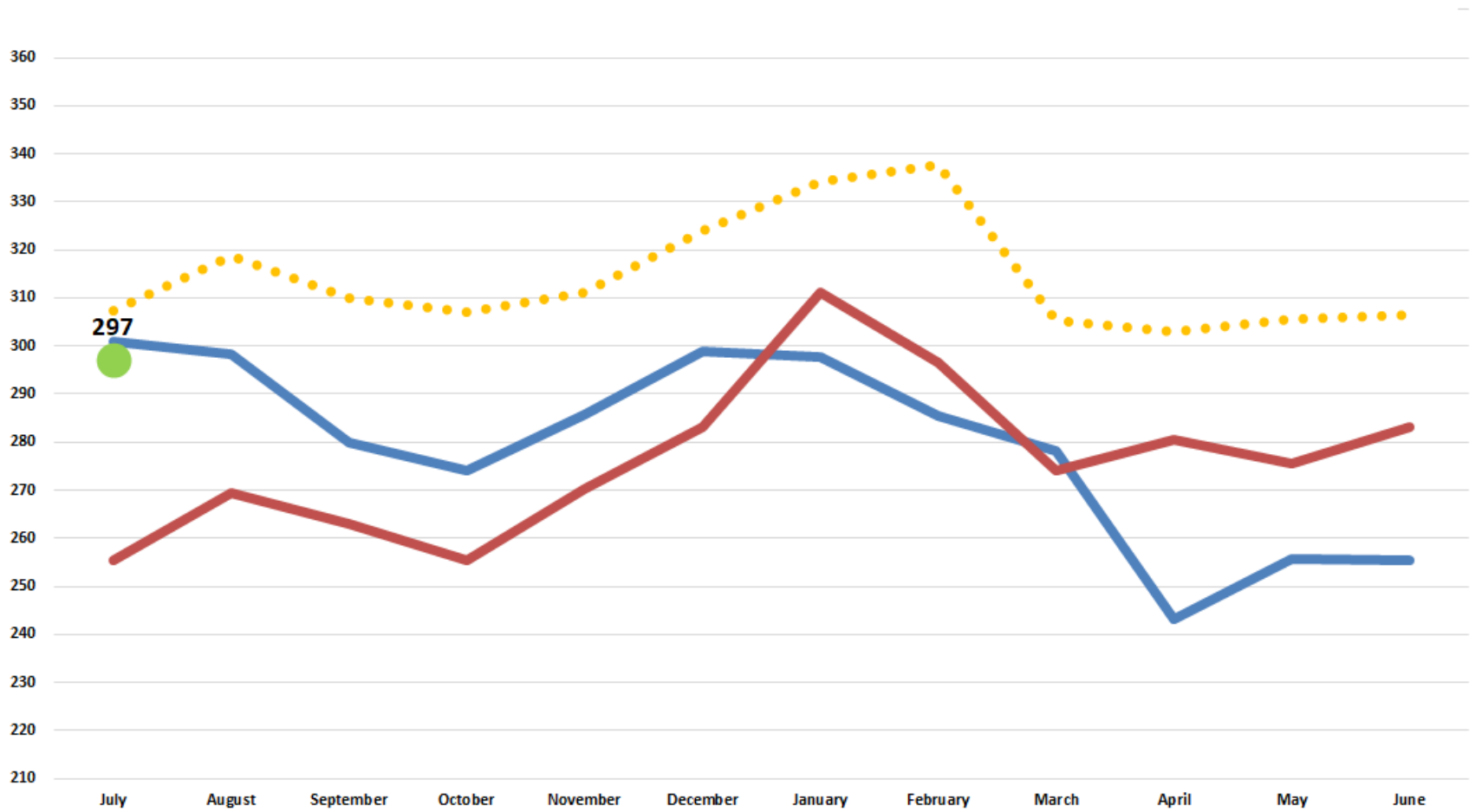
# Observation Days



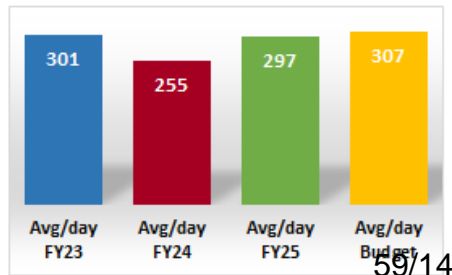
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



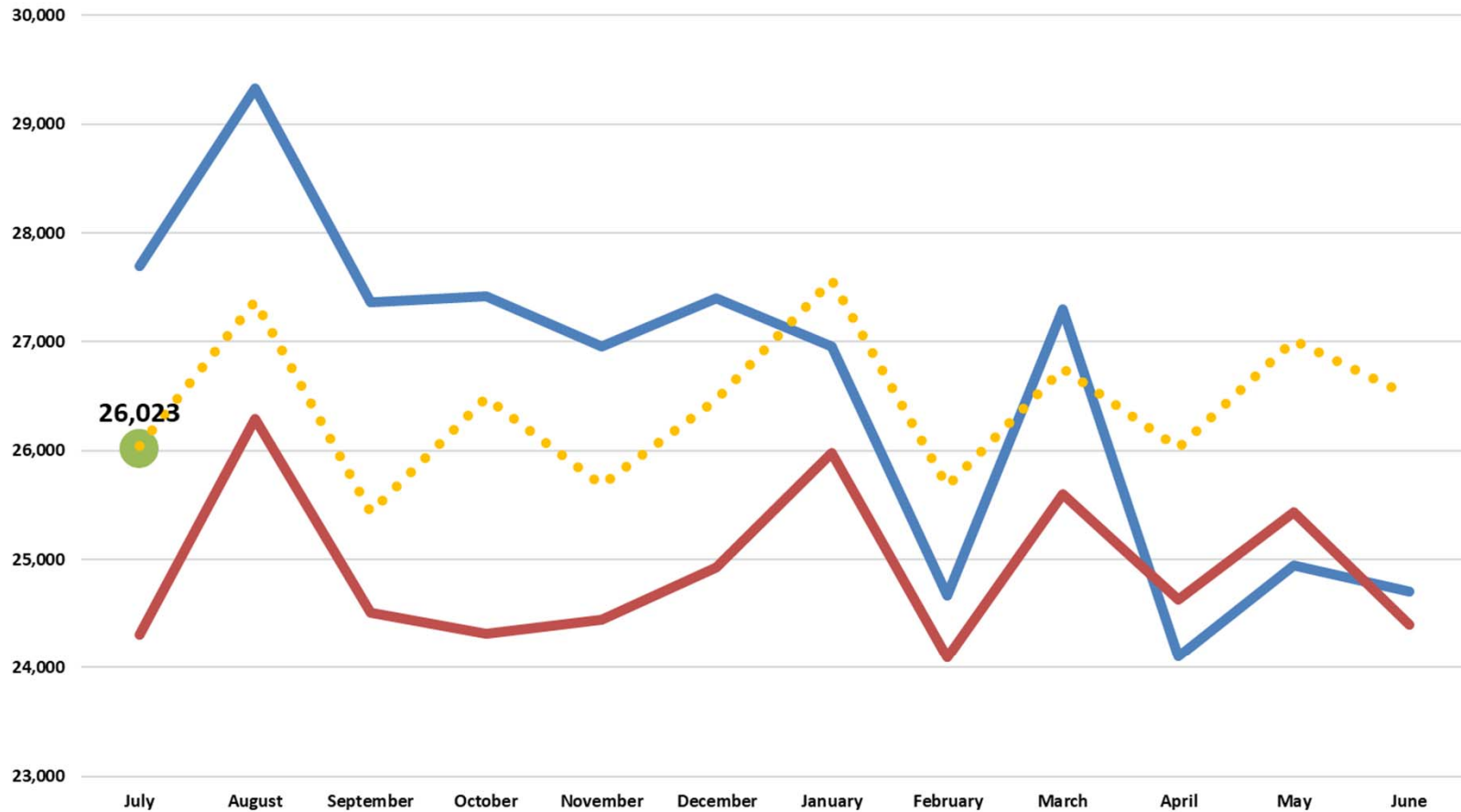
# Medical Center (Avg Patients Per Day)



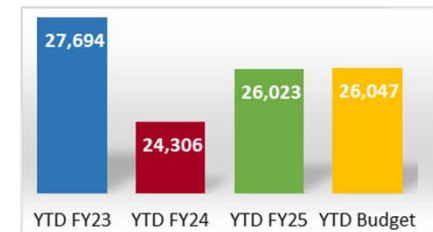
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



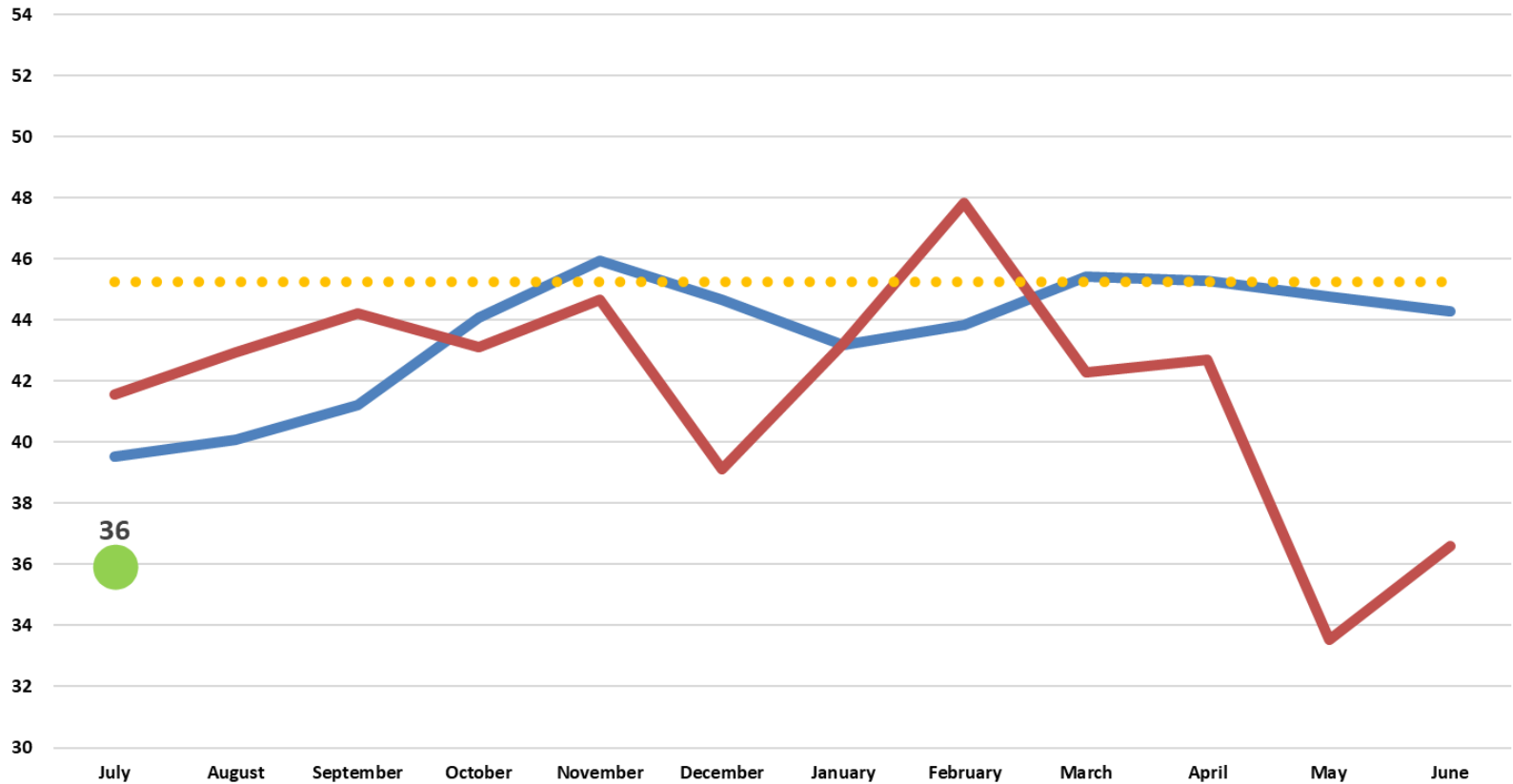
# Adjusted Patient Days



— FY2023   
 — FY2024   
 ● FY2025   
 ●● Budget



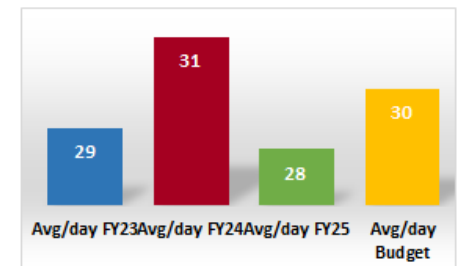
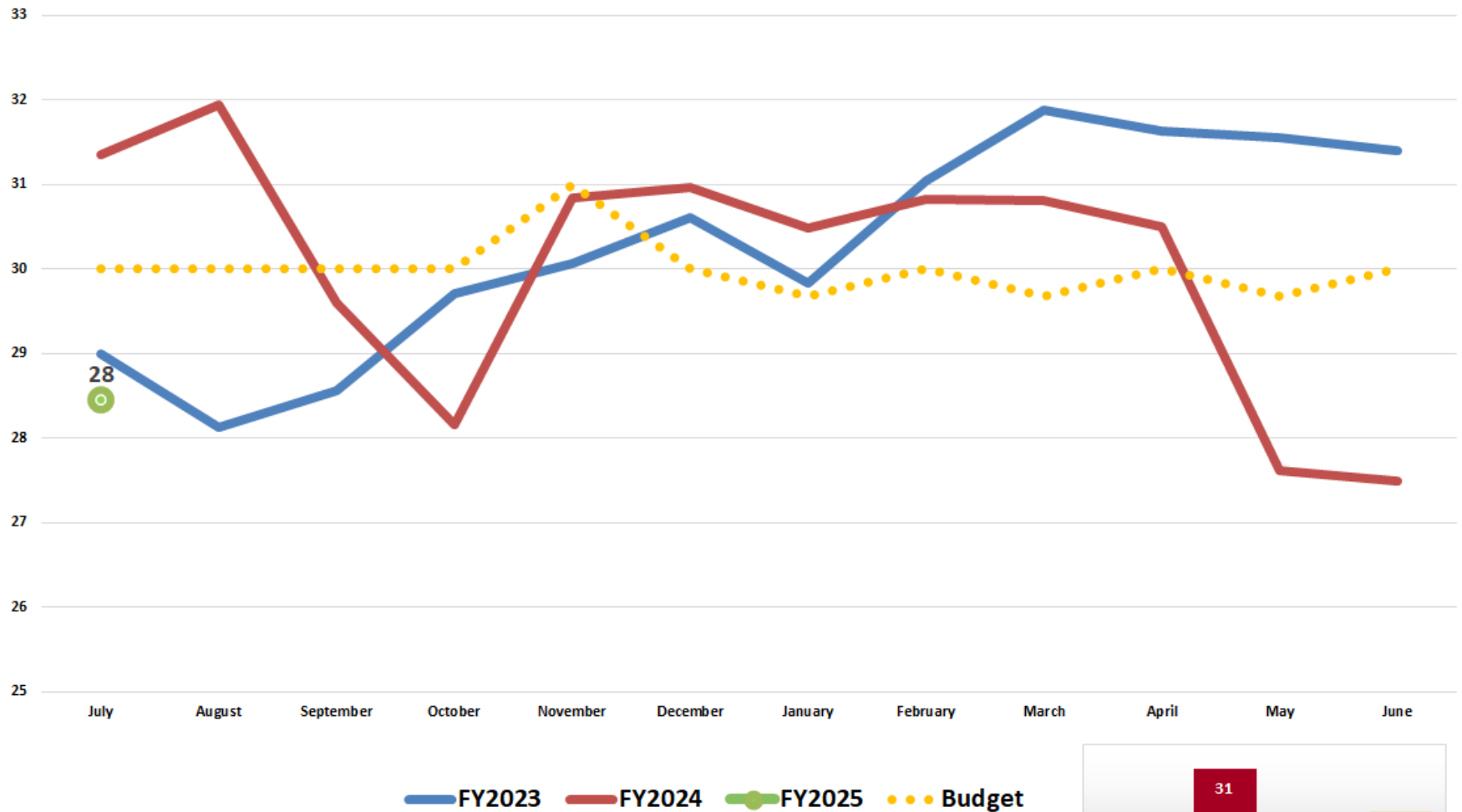
# Acute I/P Psych (Avg Patients Per Day)



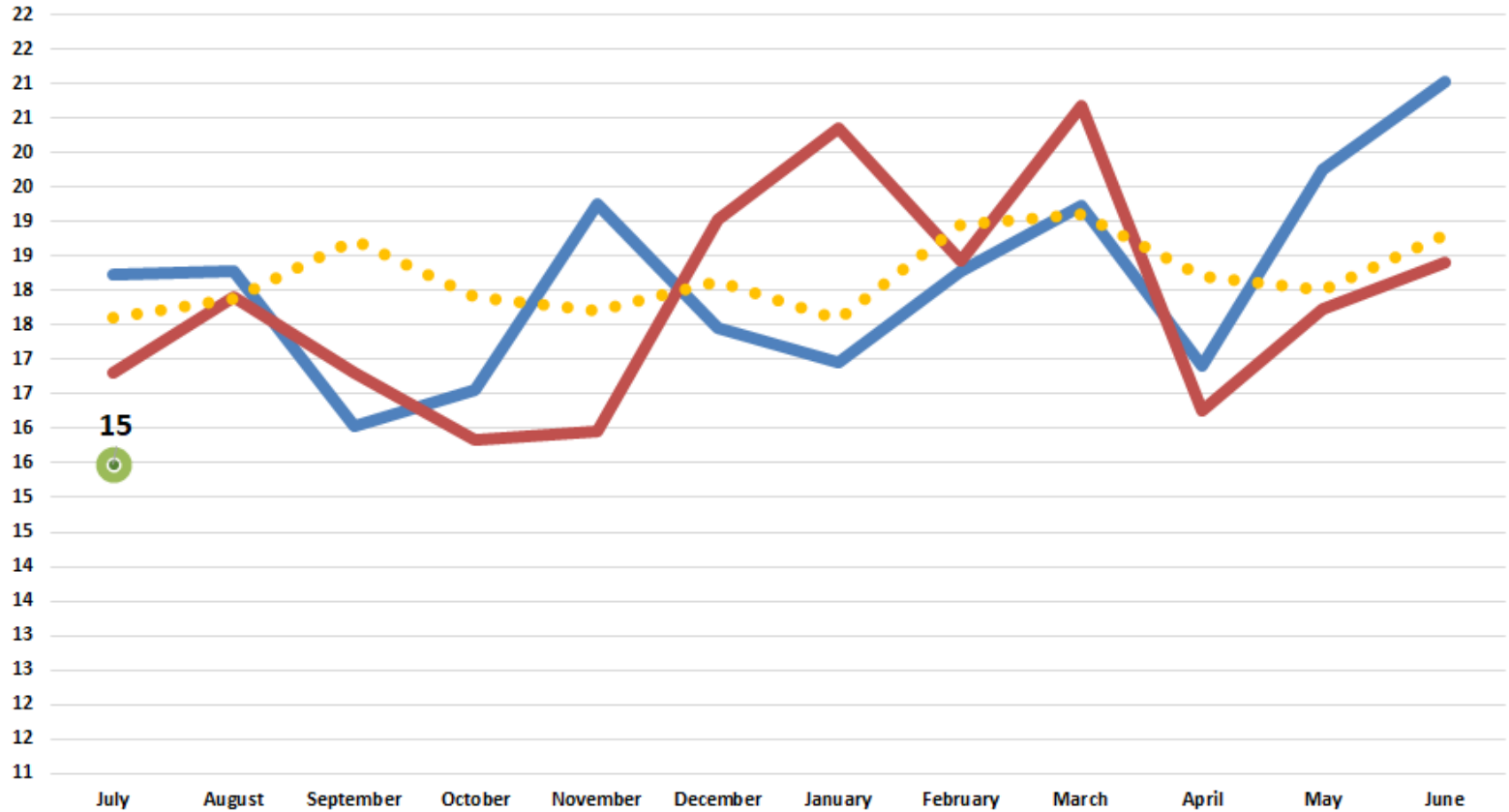
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget

40	42	36	45
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget

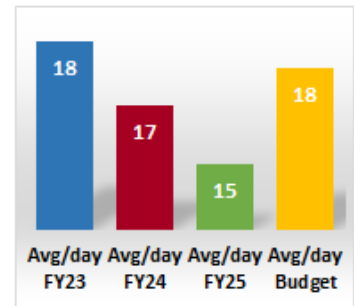
# Sub-Acute - Avg Patients Per Day



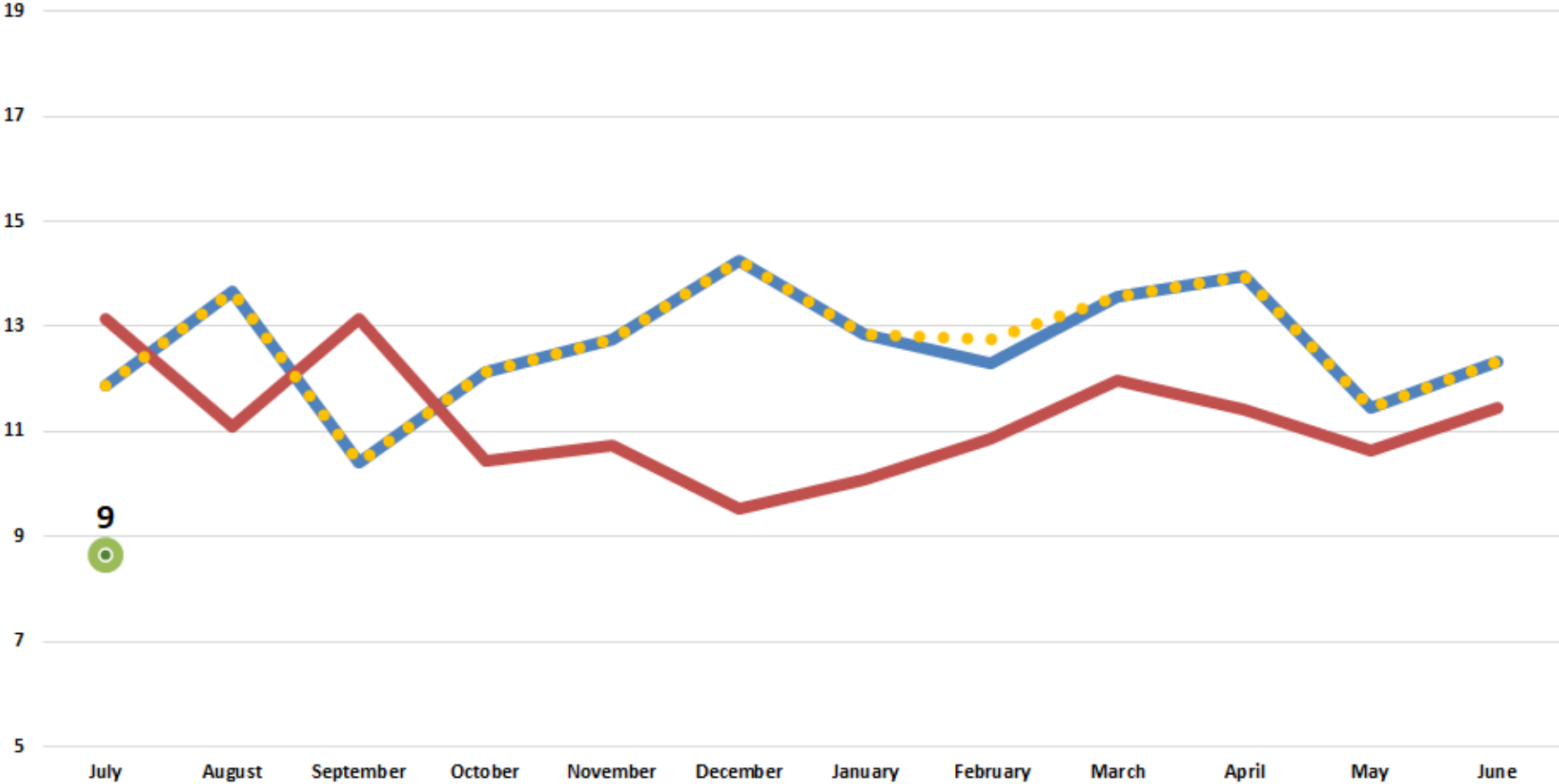
# Rehabilitation Hospital - Avg Patients Per Day



— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



# TCS Ortho - Avg Patients Per Day

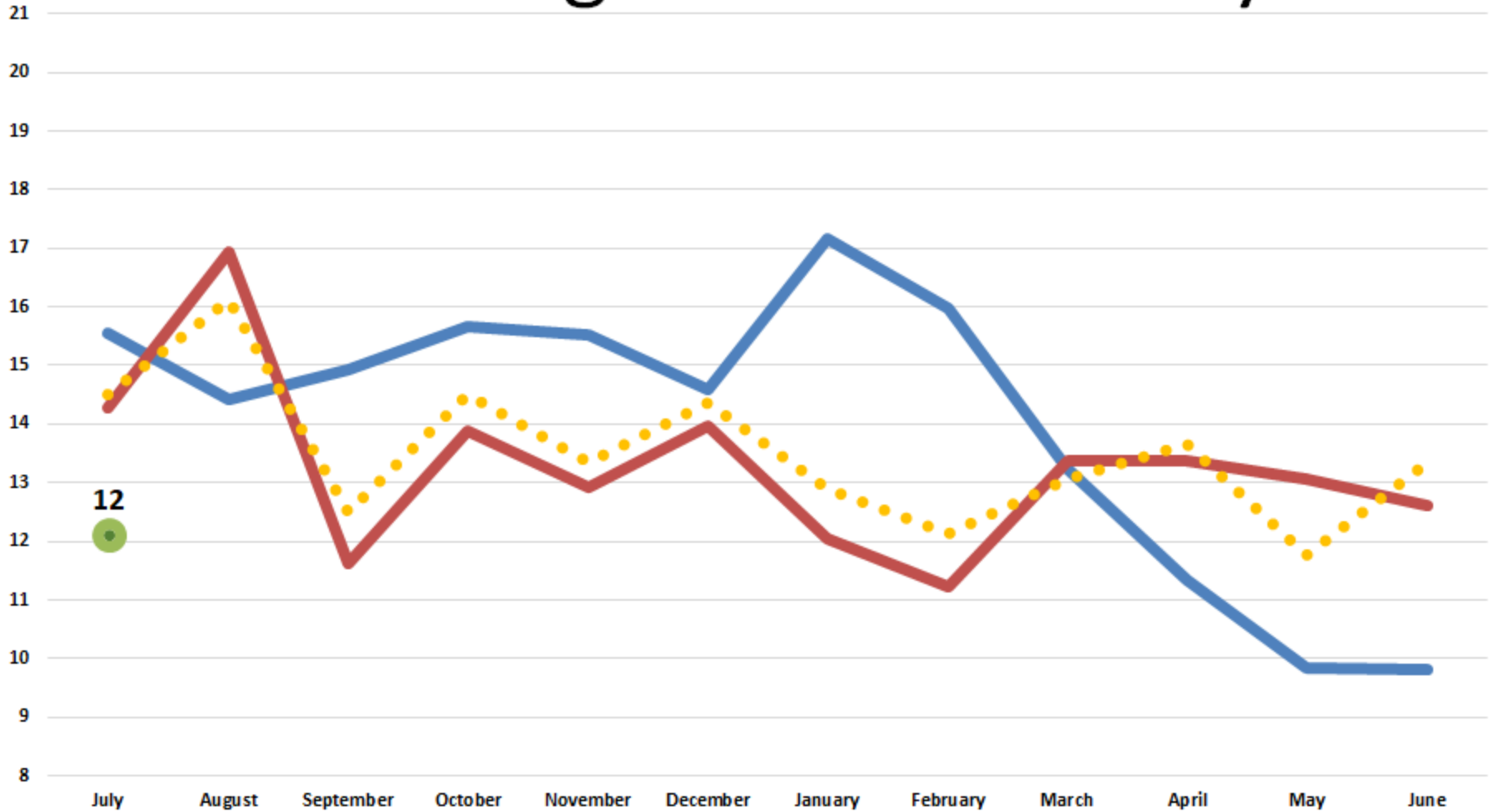


—●— FY2023  
 —●— FY2024  
 —○— FY2025  
 ●●● Budget

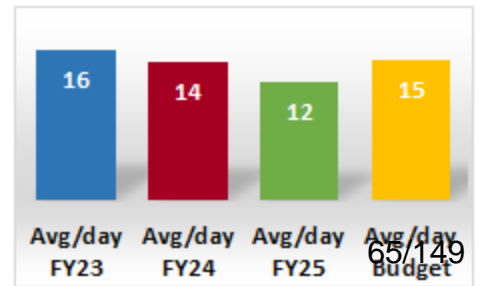
12	13	9	12
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget



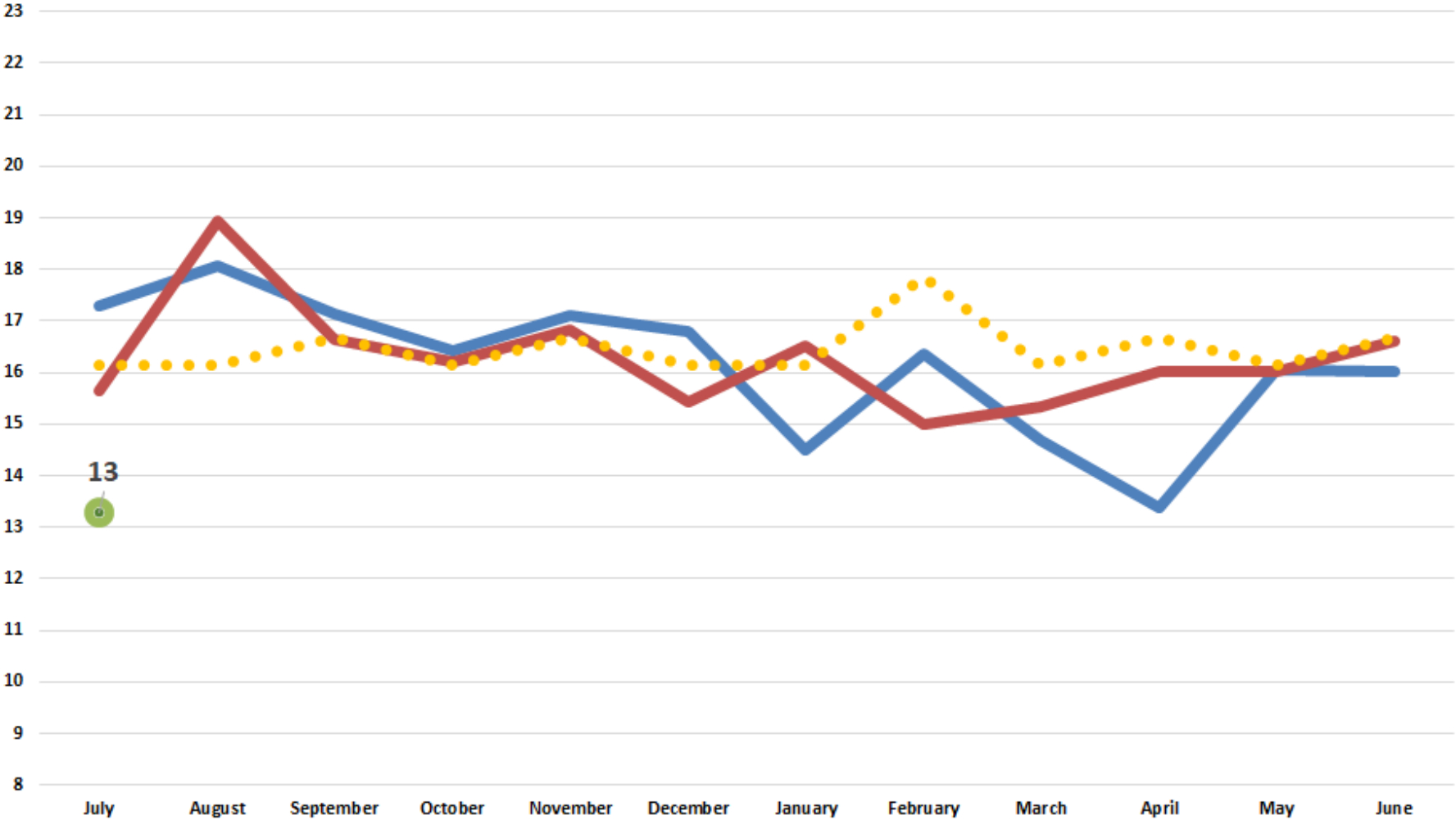
# NICU - Avg Patients Per Day



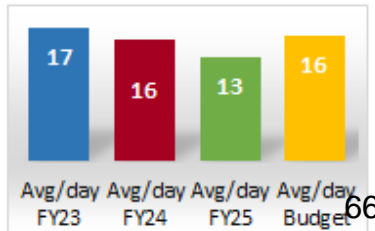
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



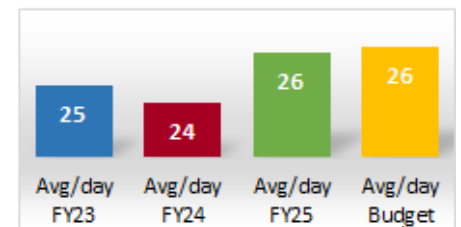
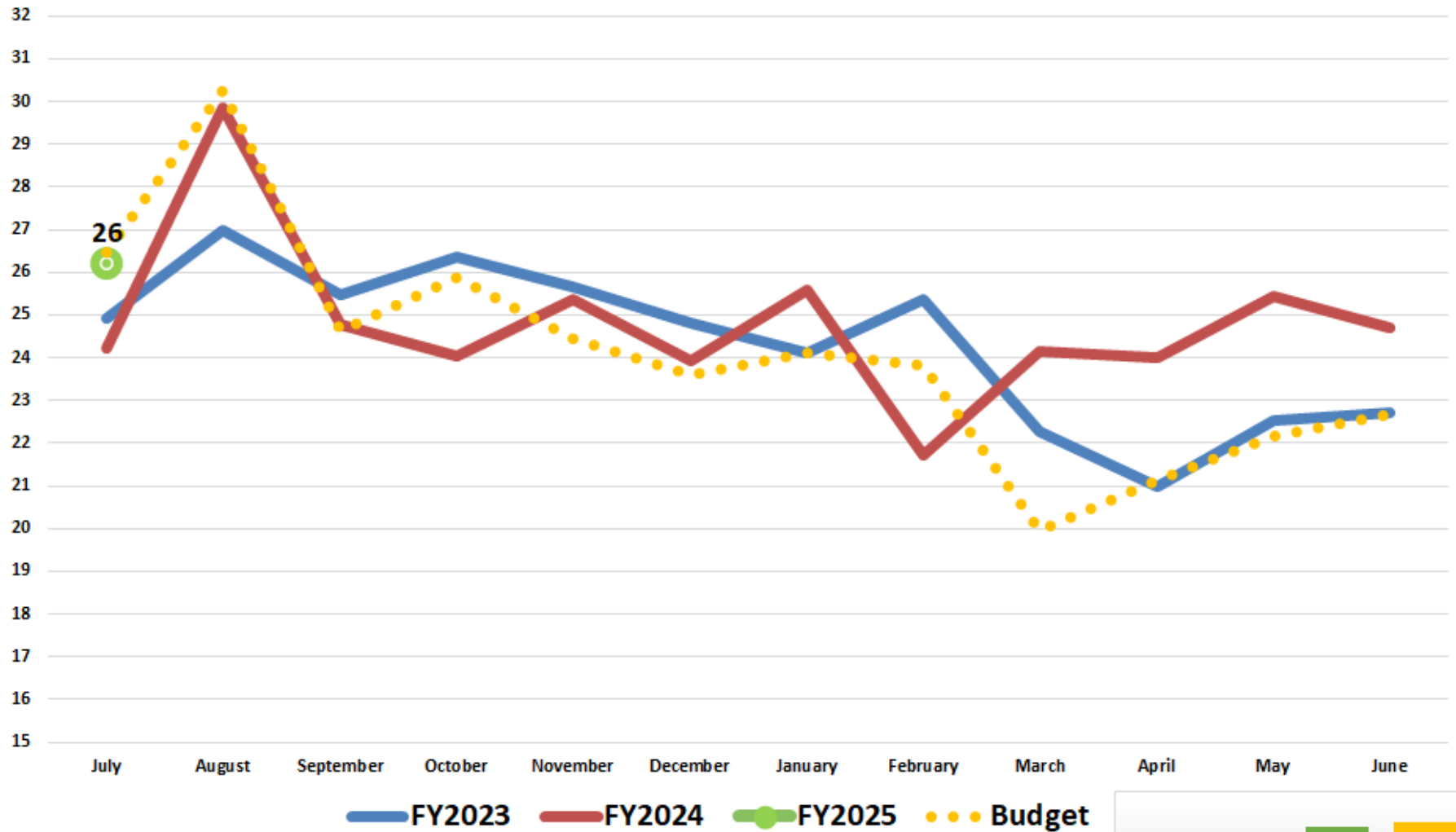
# Nursery - Avg Patients Per Day



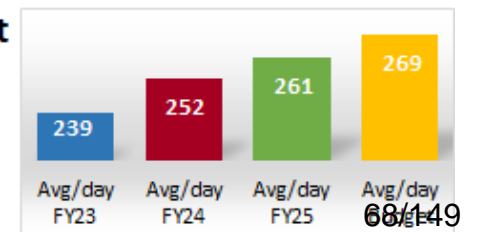
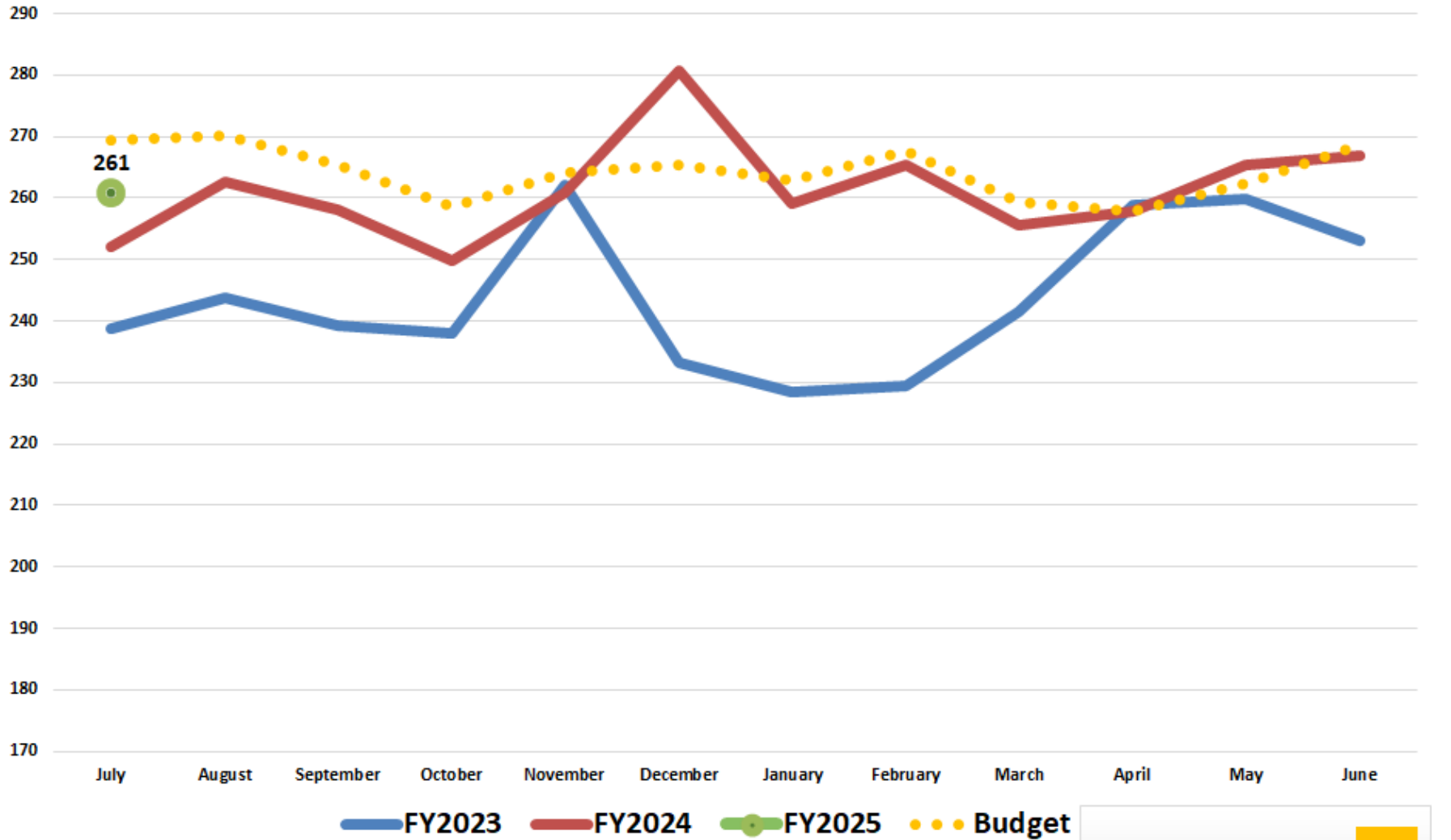
— **FY2023**  
 — **FY2024**  
 —●— **FY2025**  
 ●●● **Budget**



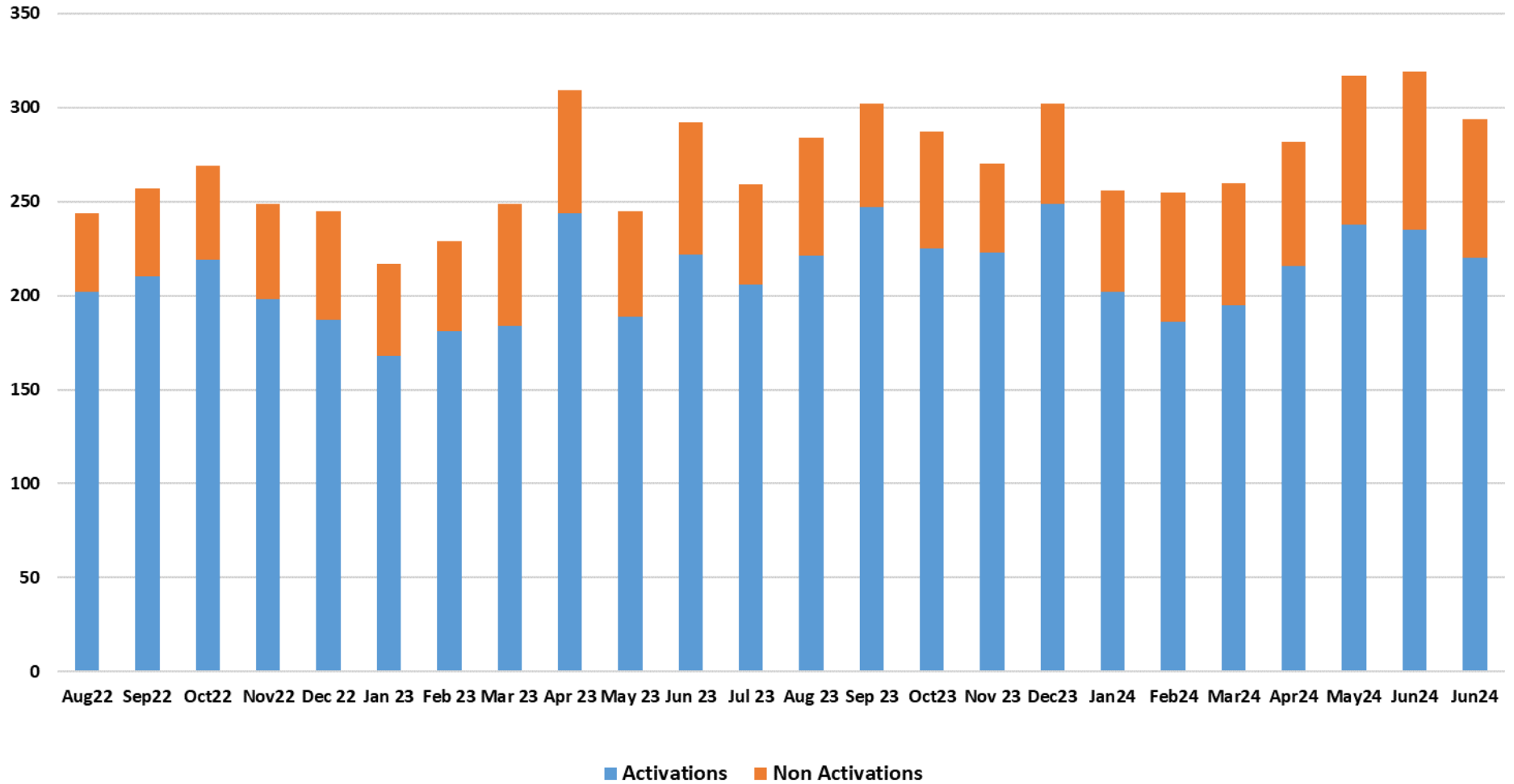
# Obstetrics - Avg Patients Per Day



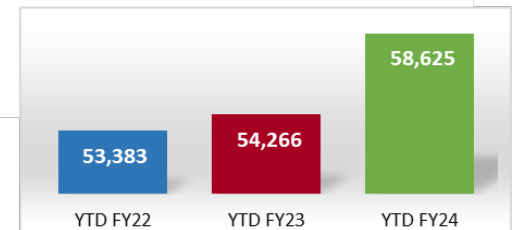
# ED - Avg Treated Per Day



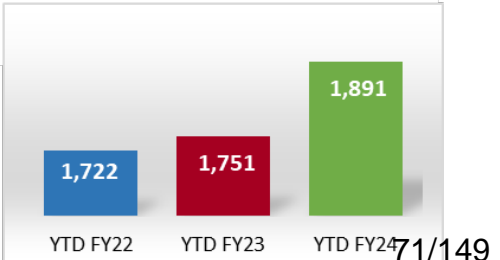
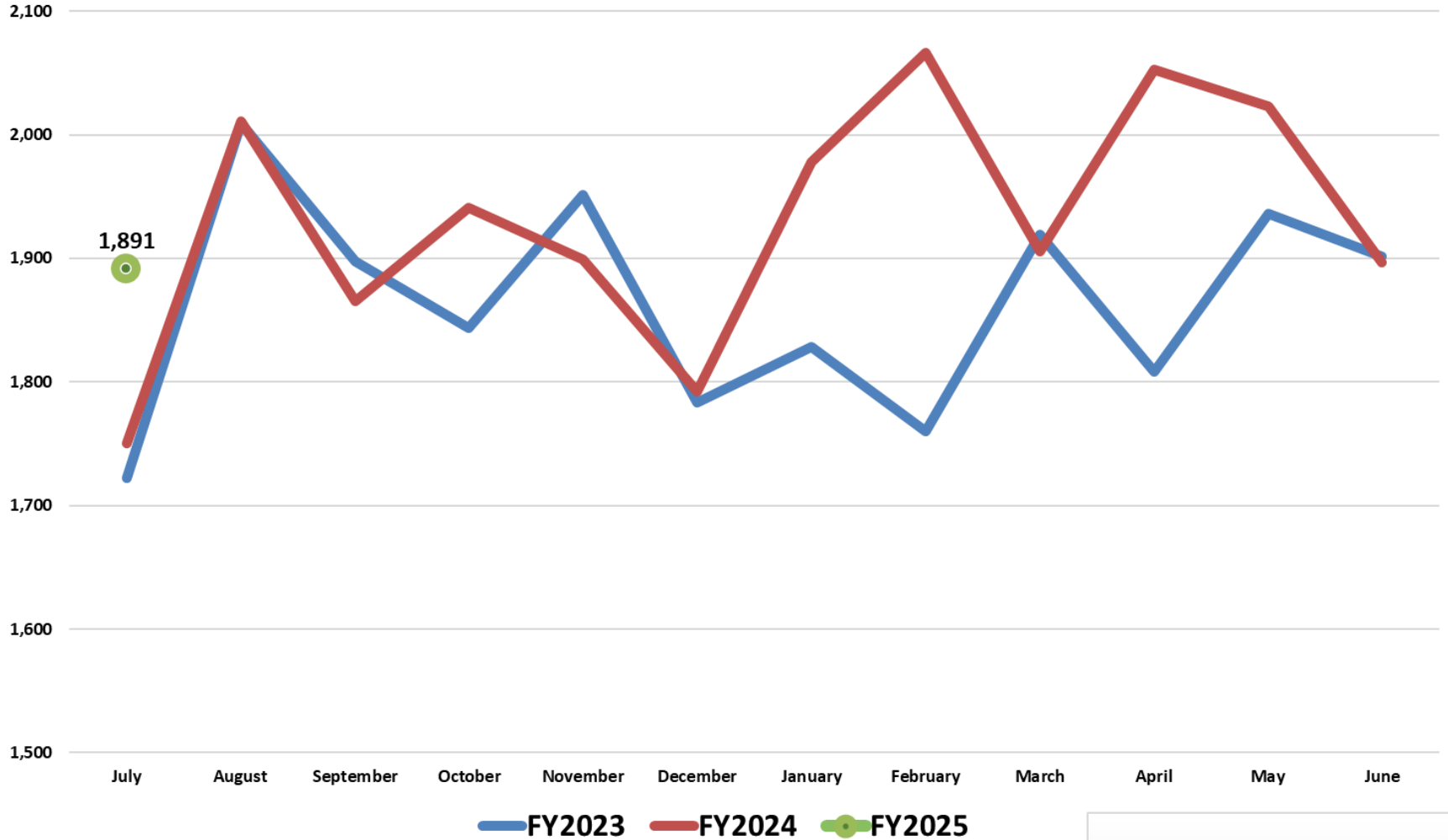
# Trauma Activations & Non Activations



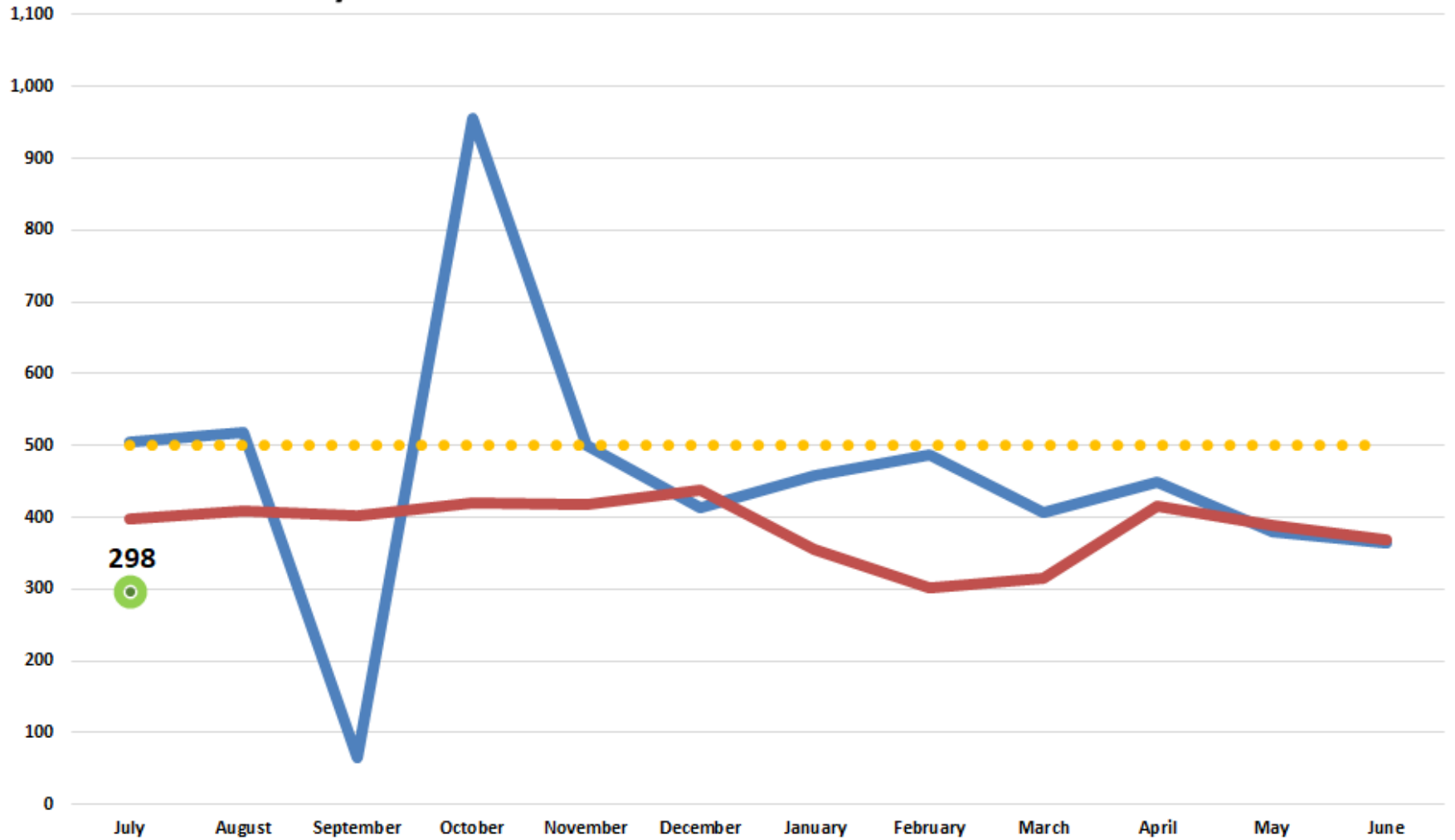
# Outpatient Registrations



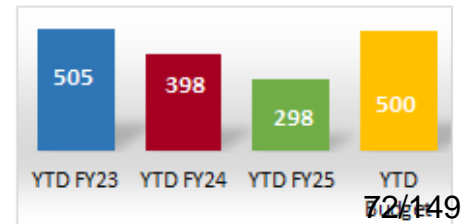
# Outpatient Registrations Per Day



# CAPD/CCPD - Maintenance Sessions

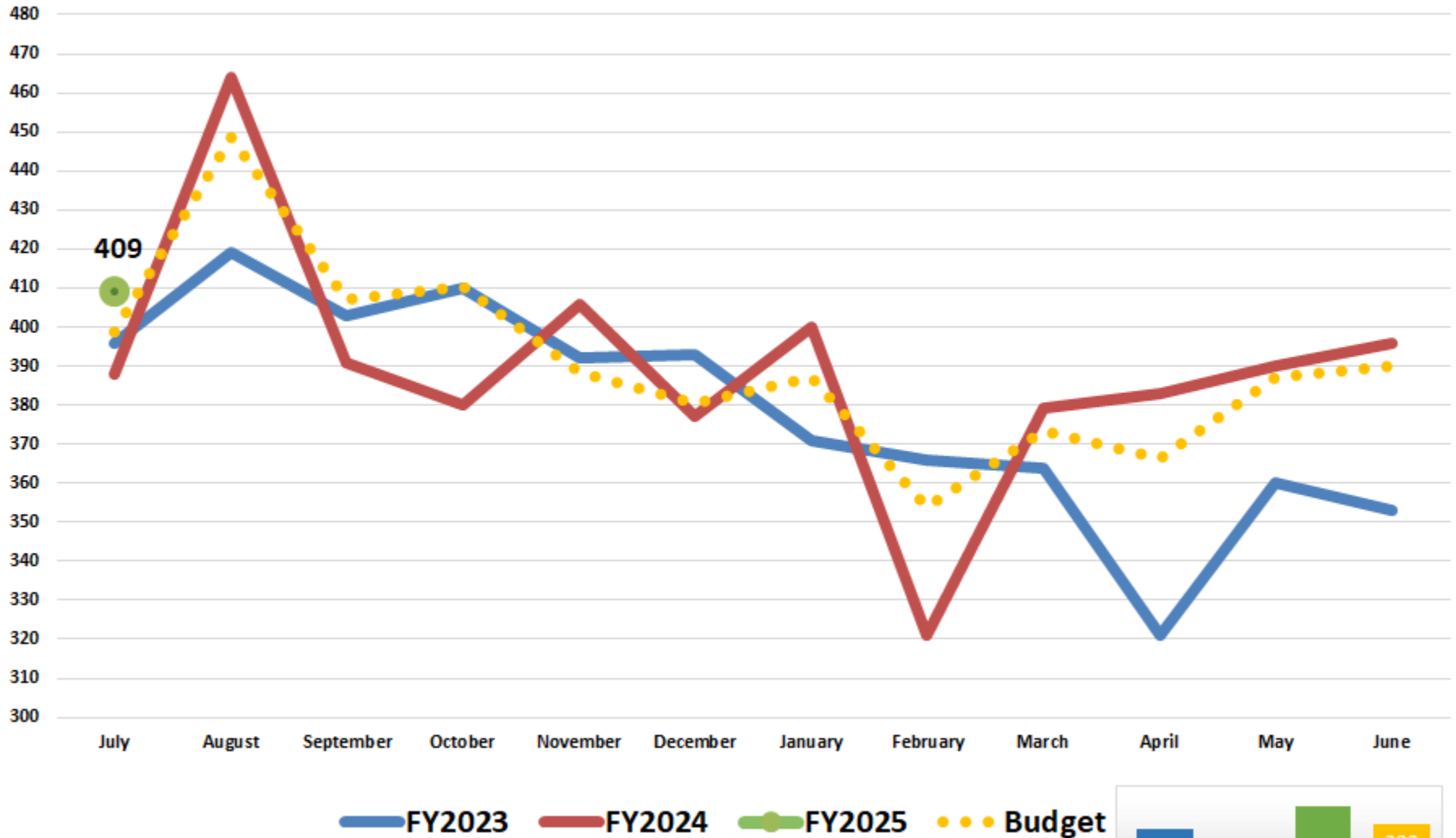


—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



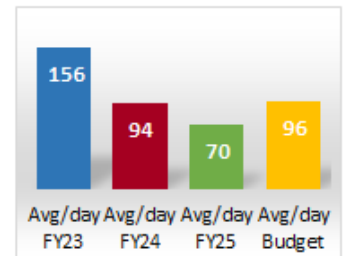
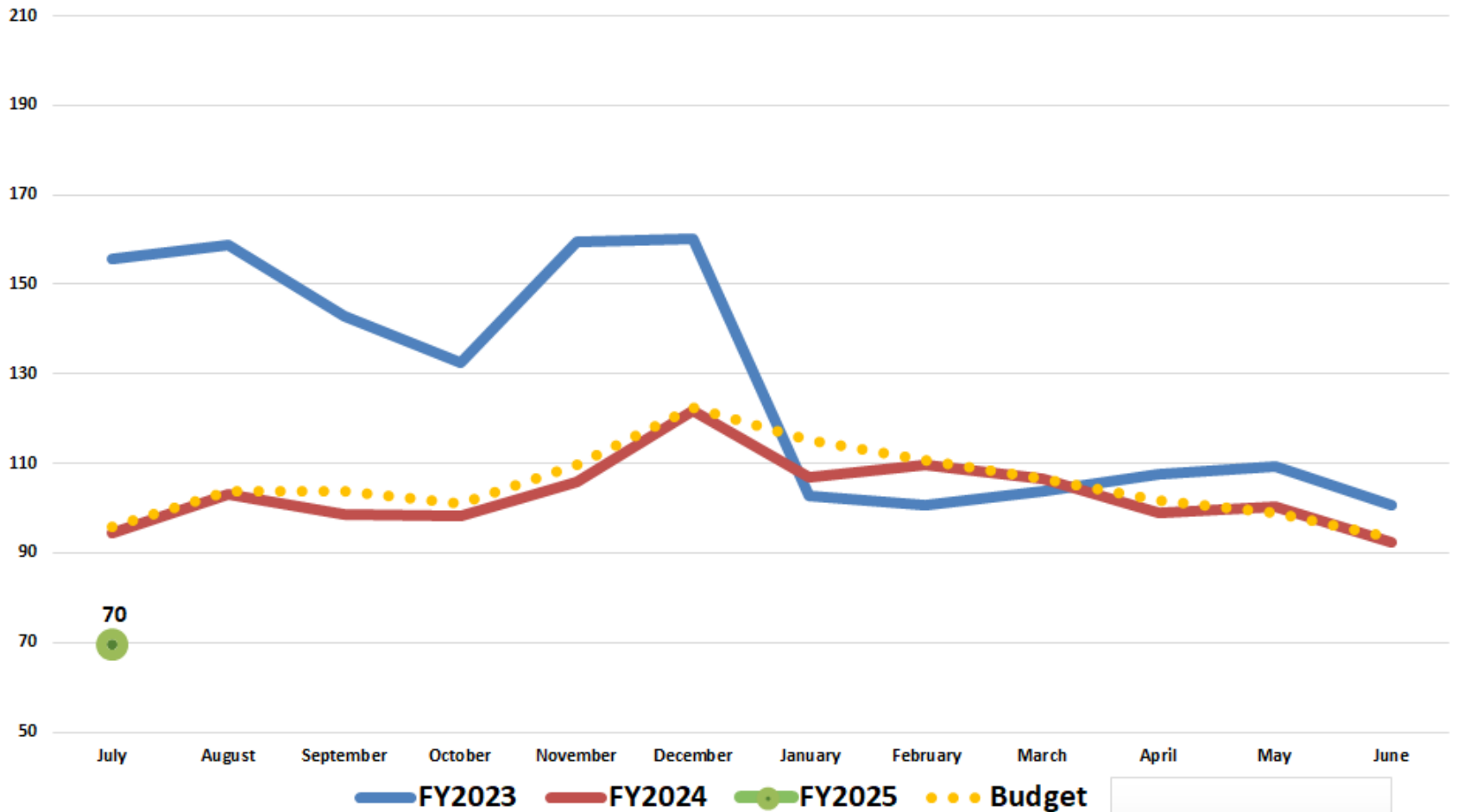


# Deliveries

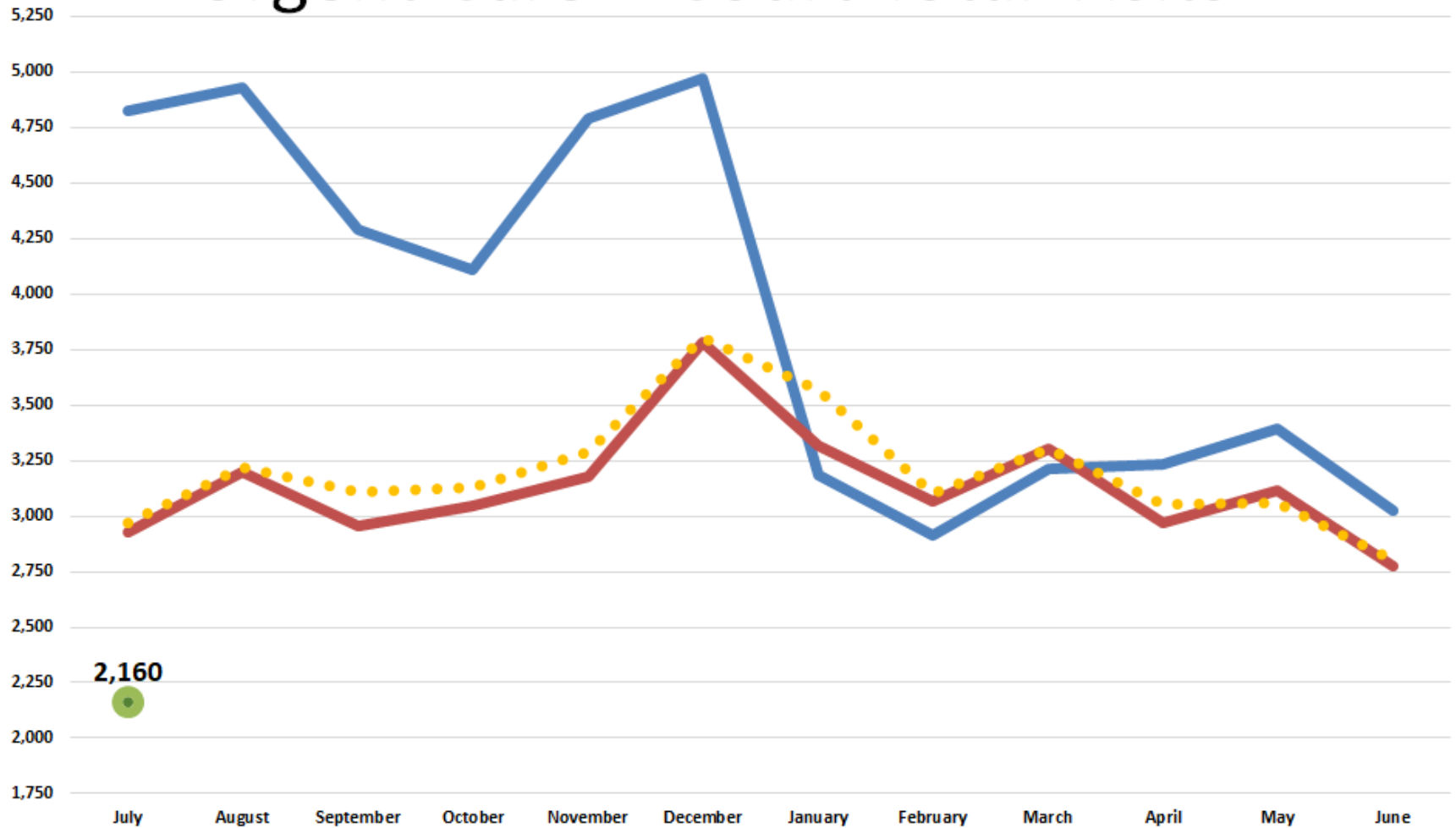


396	388	409	399
YTD FY23	YTD FY24	YTD FY25	YTD Budget

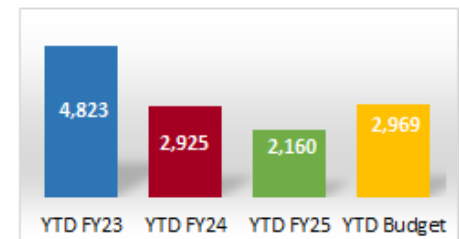
# Urgent Care – Court Avg Visits Per Day



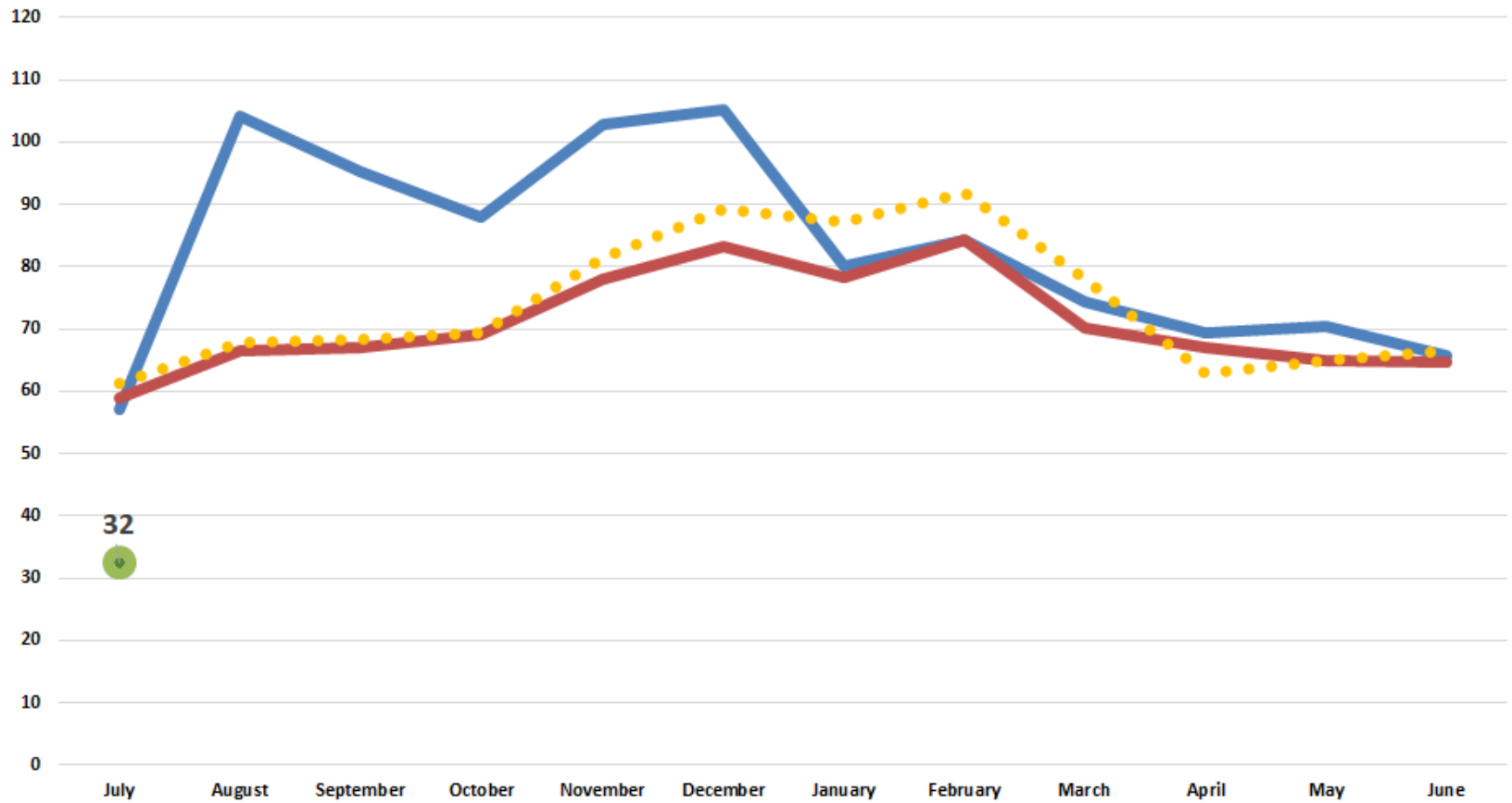
# Urgent Care – Court Total Visits



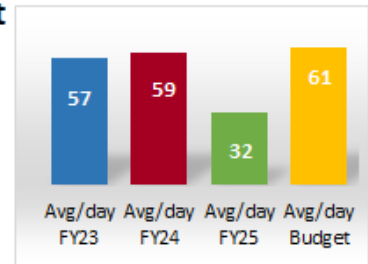
— FY2023   
 — FY2024   
 ● FY2025   
 ●● Budget



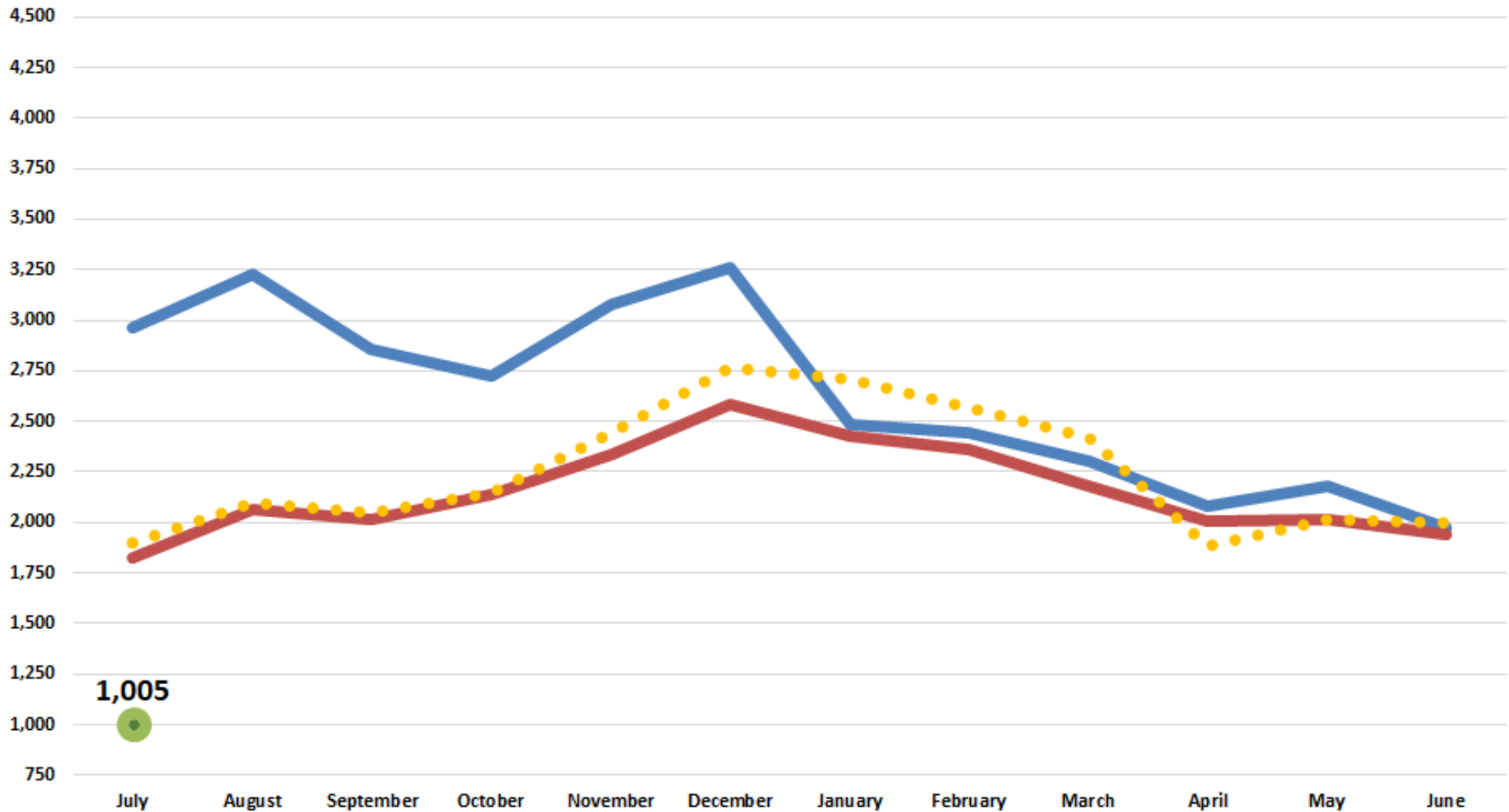
# Urgent Care – Demaree Avg Visits Per Day



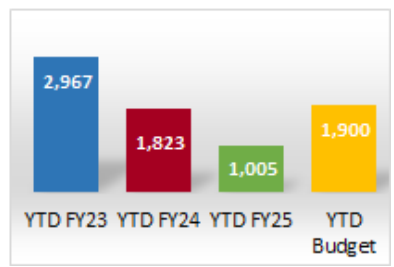
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



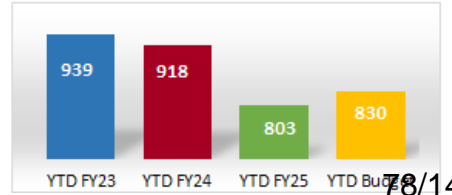
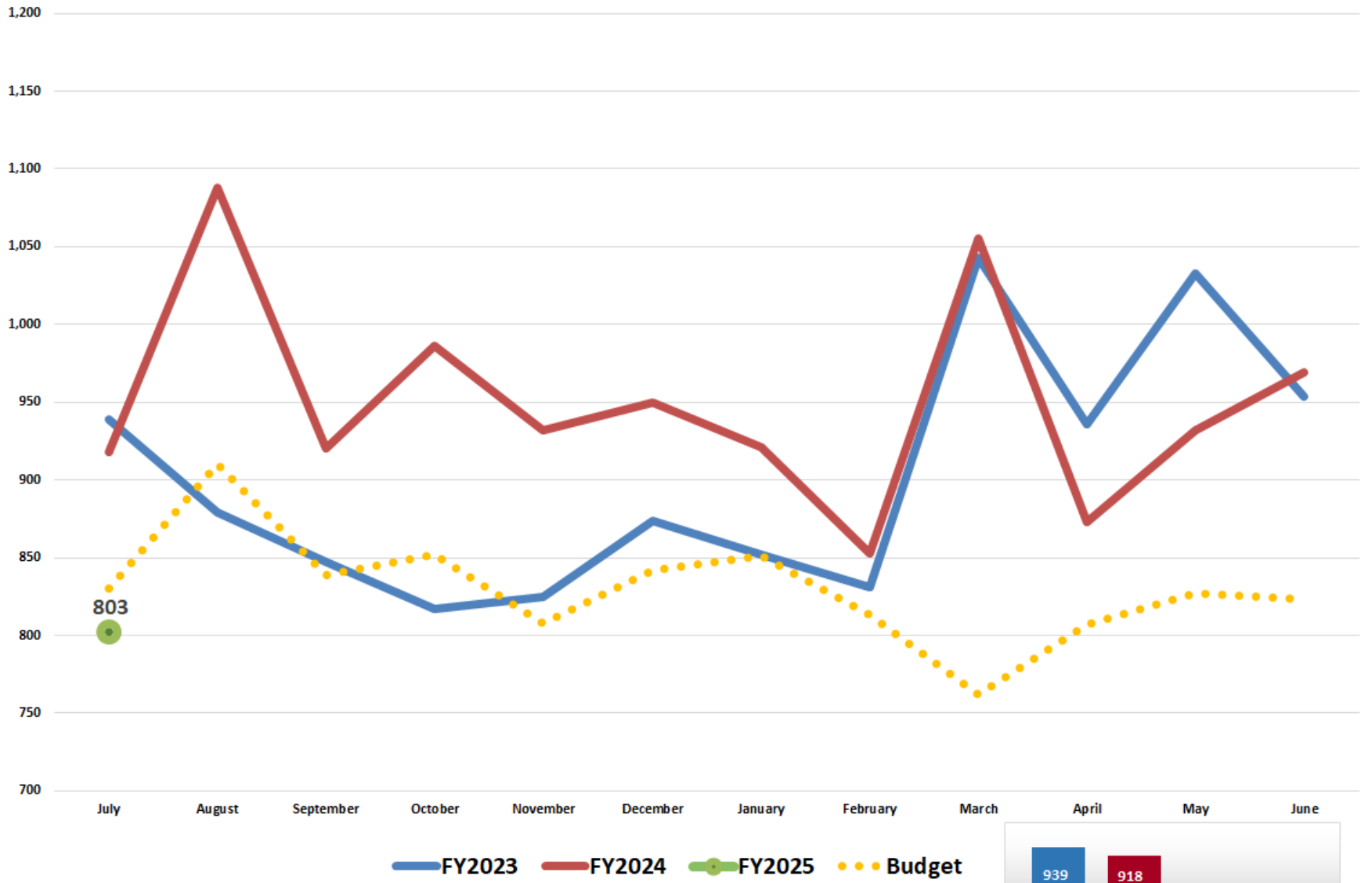
# Urgent Care – Demaree Total Visits



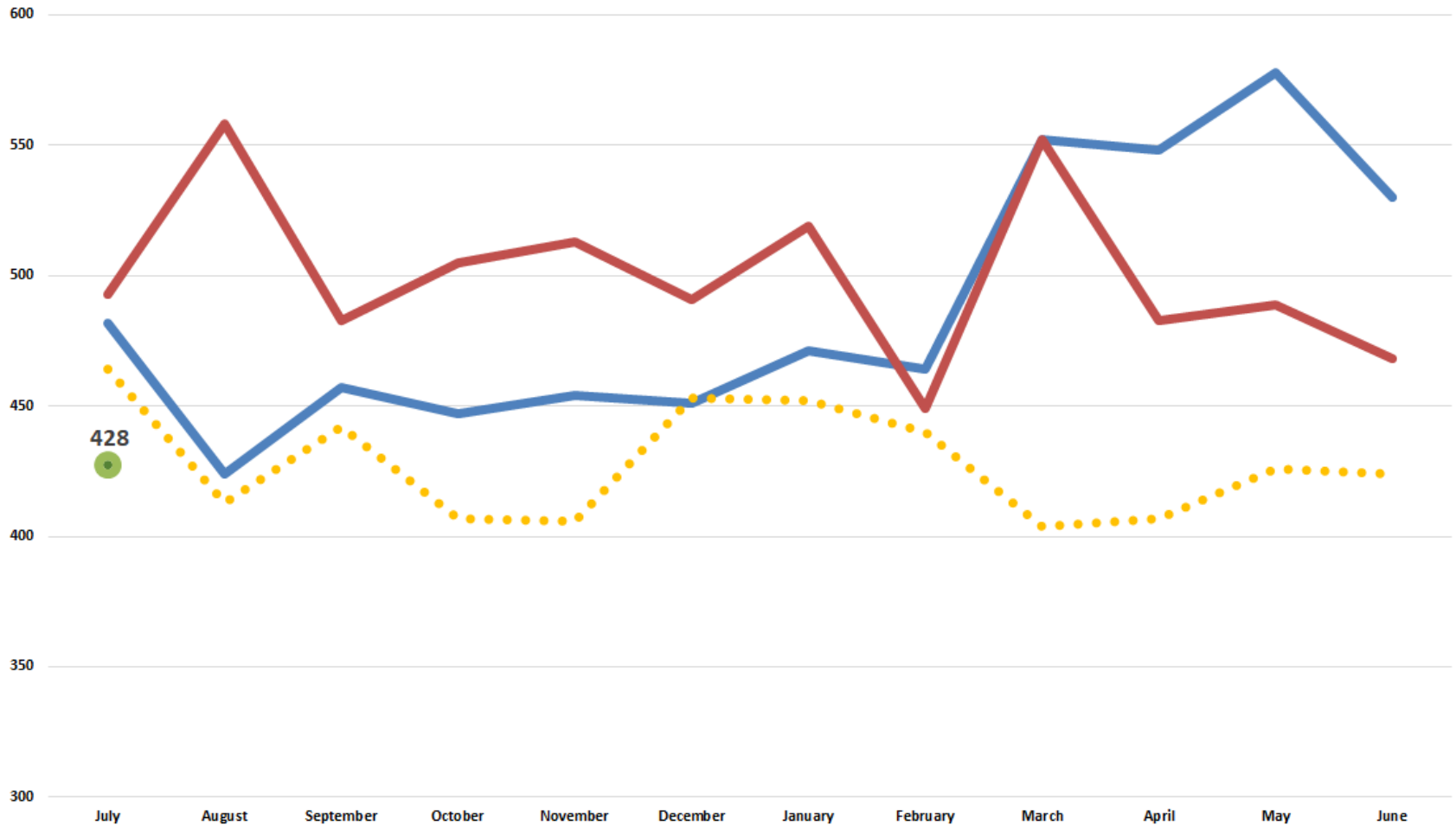
— FY2023   
 — FY2024   
 ● FY2025   
 ●● Budget



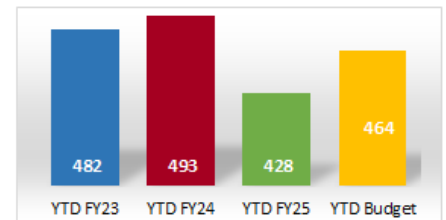
# Surgery (IP & OP) – 100 Min Units



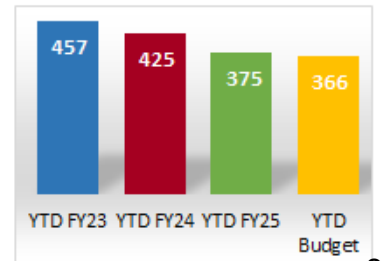
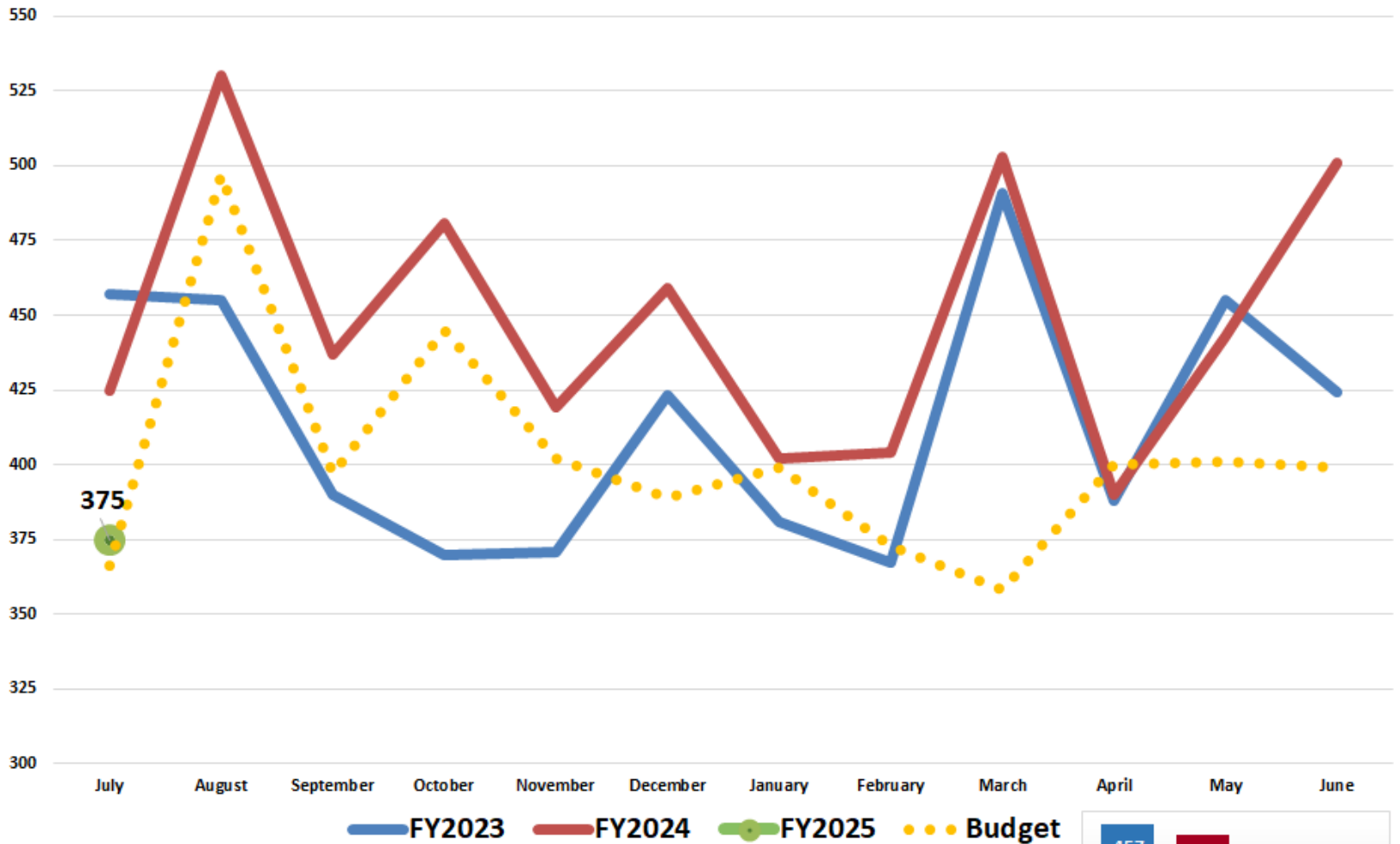
# Surgery (IP Only) - 100 Min Unit



— FY2023 — FY2024 —●— FY2025 ●●● Budget

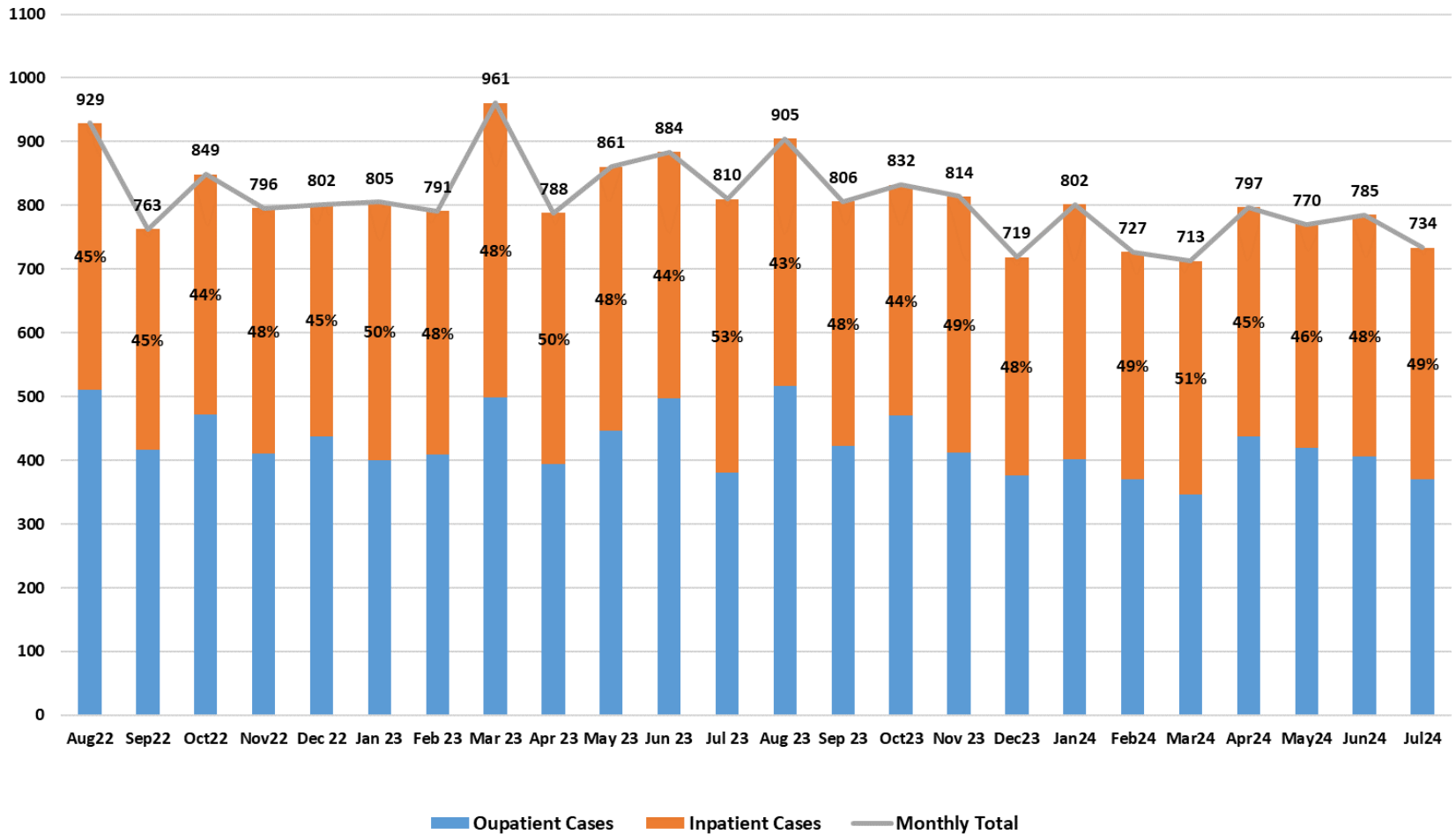


# Surgery (OP Only) - 100 Min Units

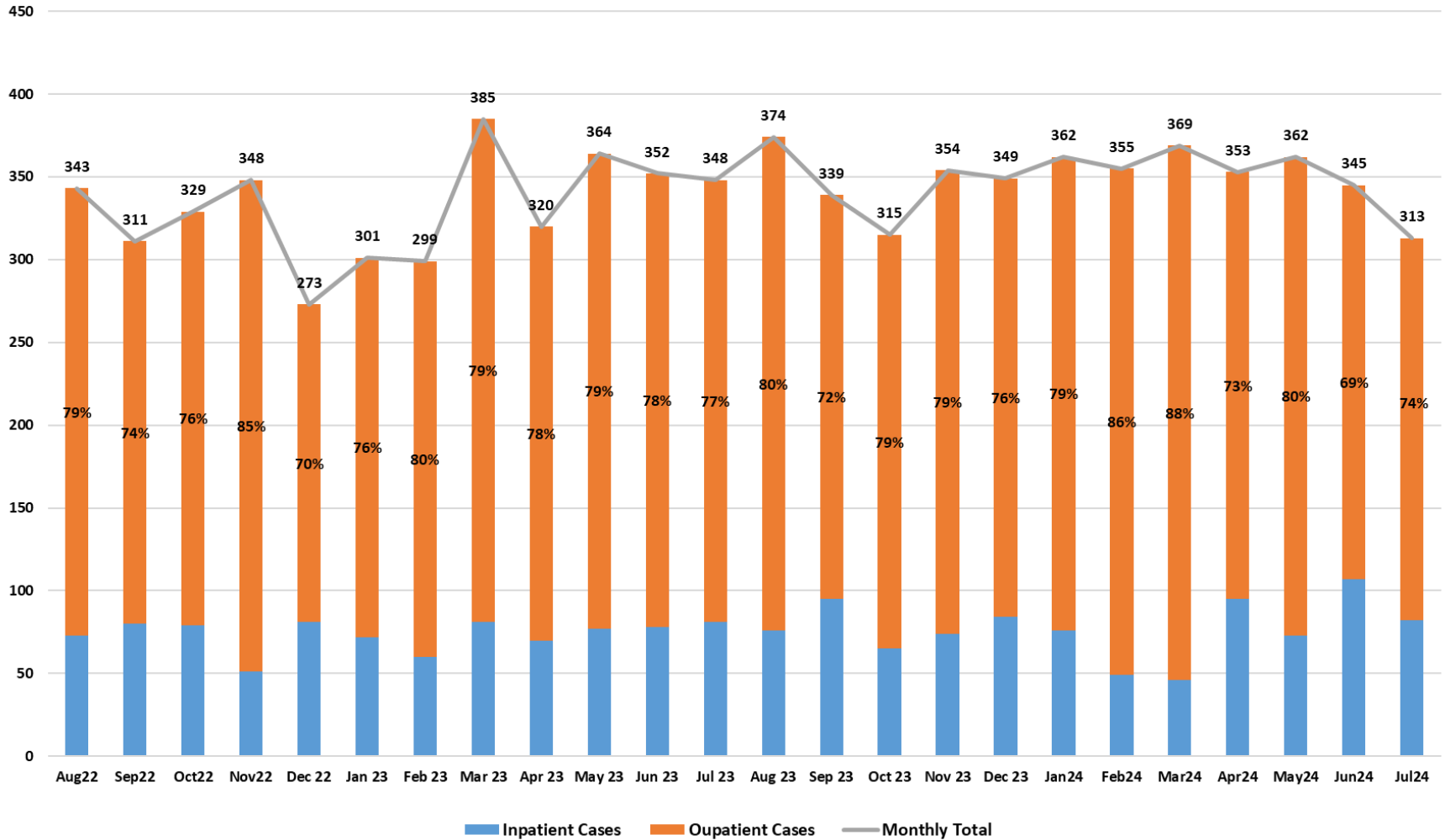




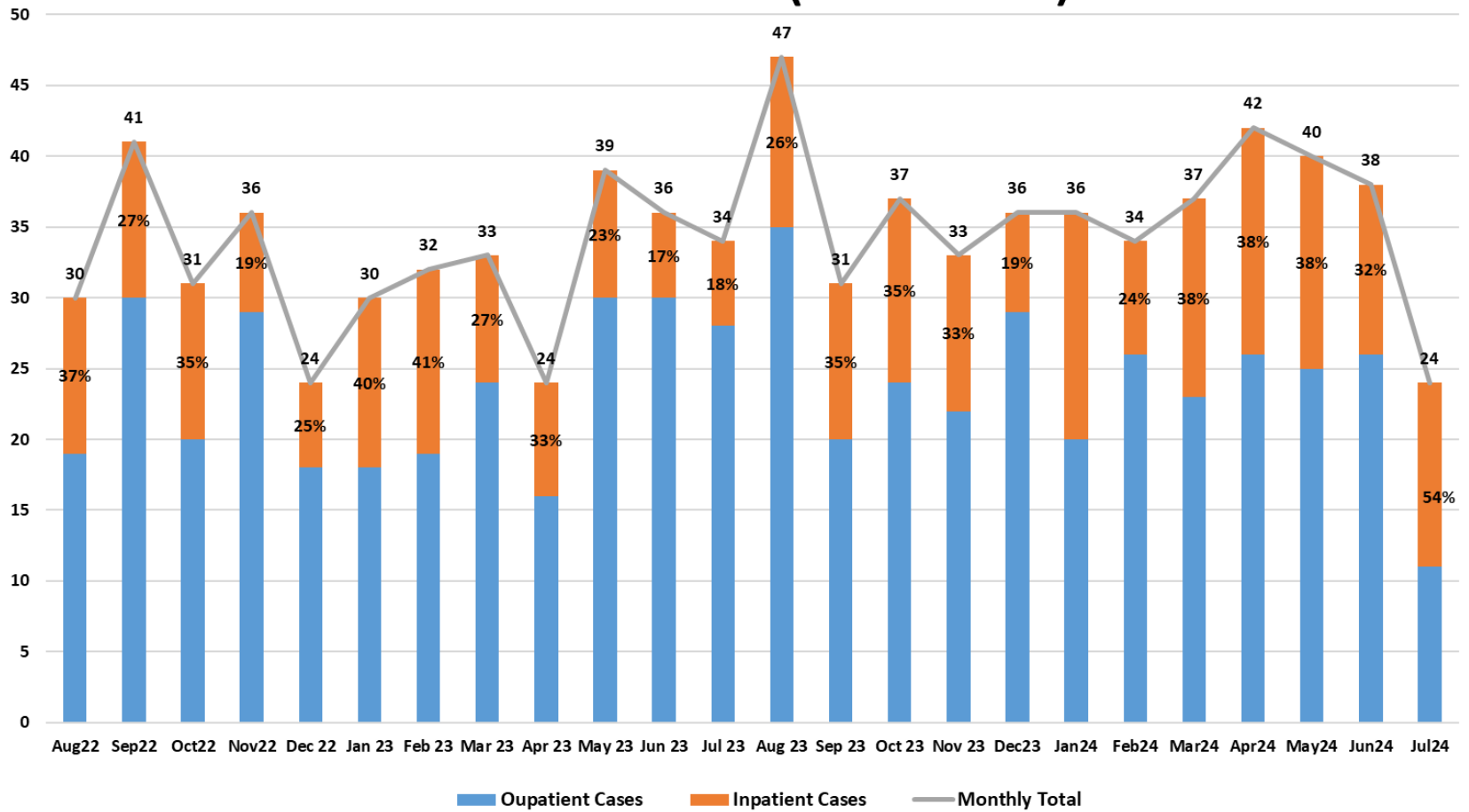
# Surgery Cases (IP & OP)



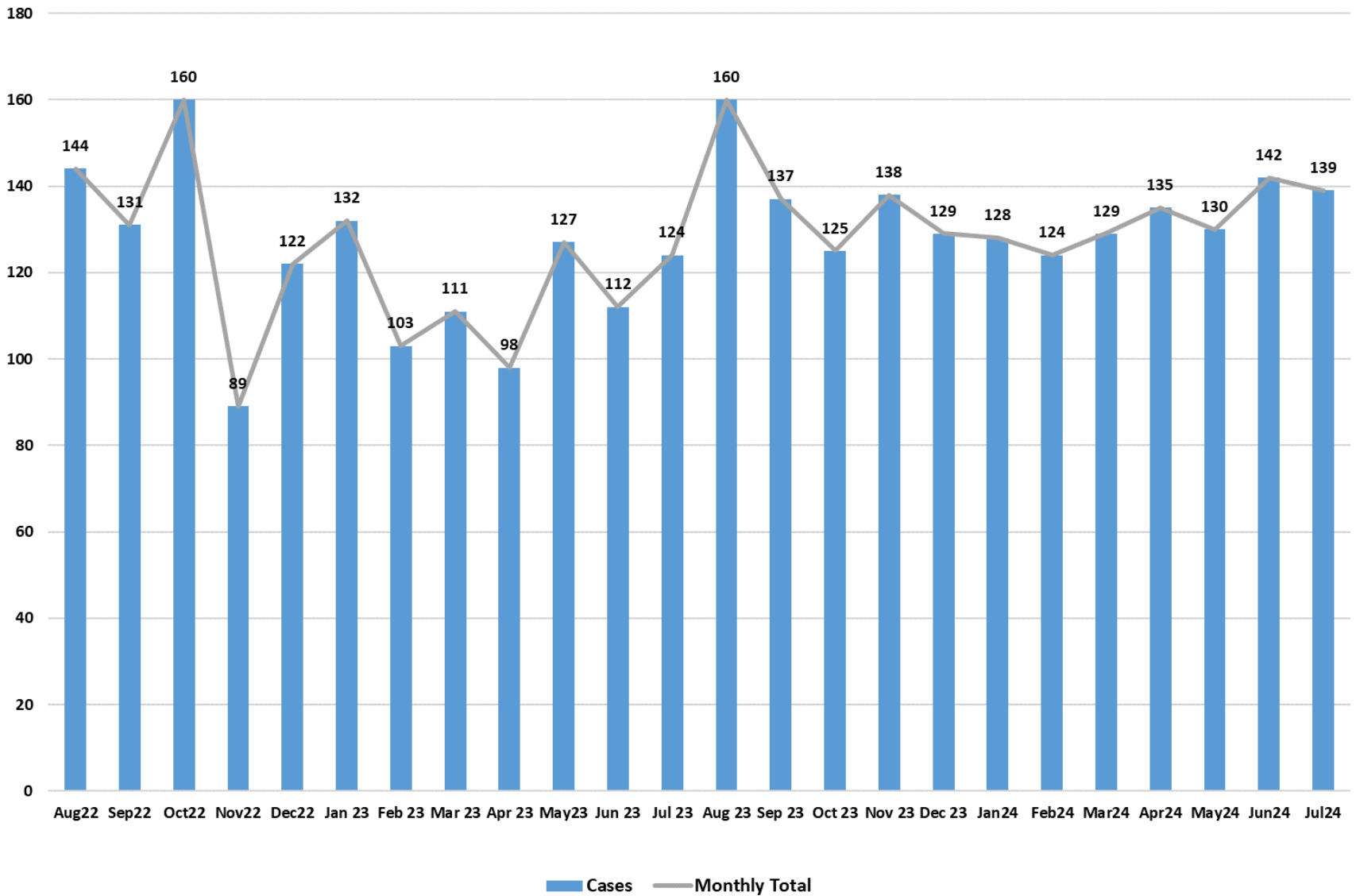
# Endo Cases (Endo Suites)



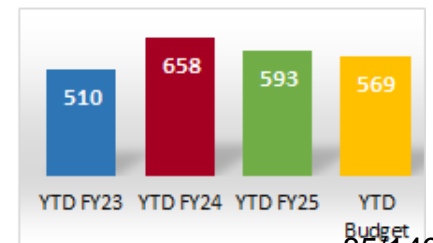
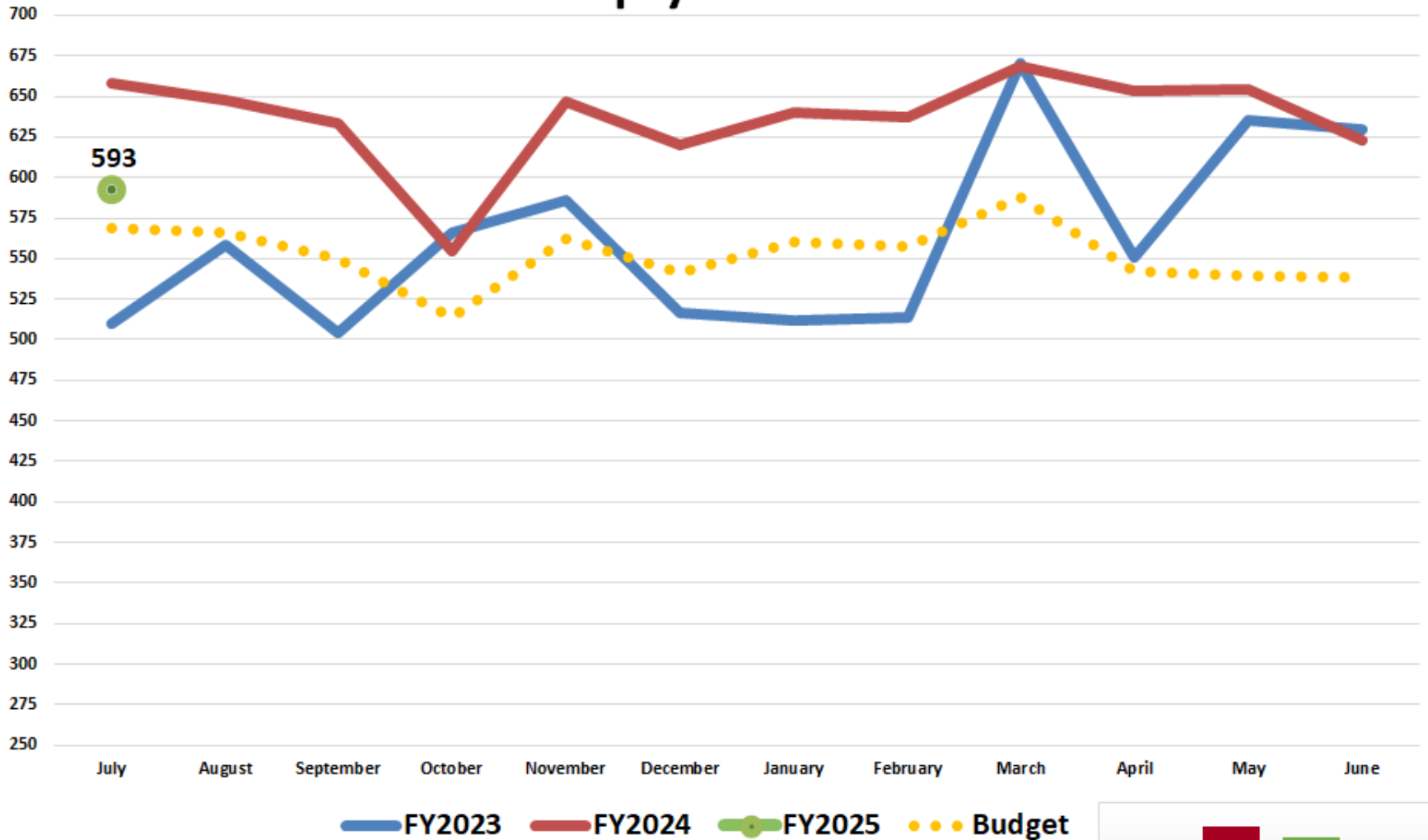
# Robotic Cases (IP & OP)



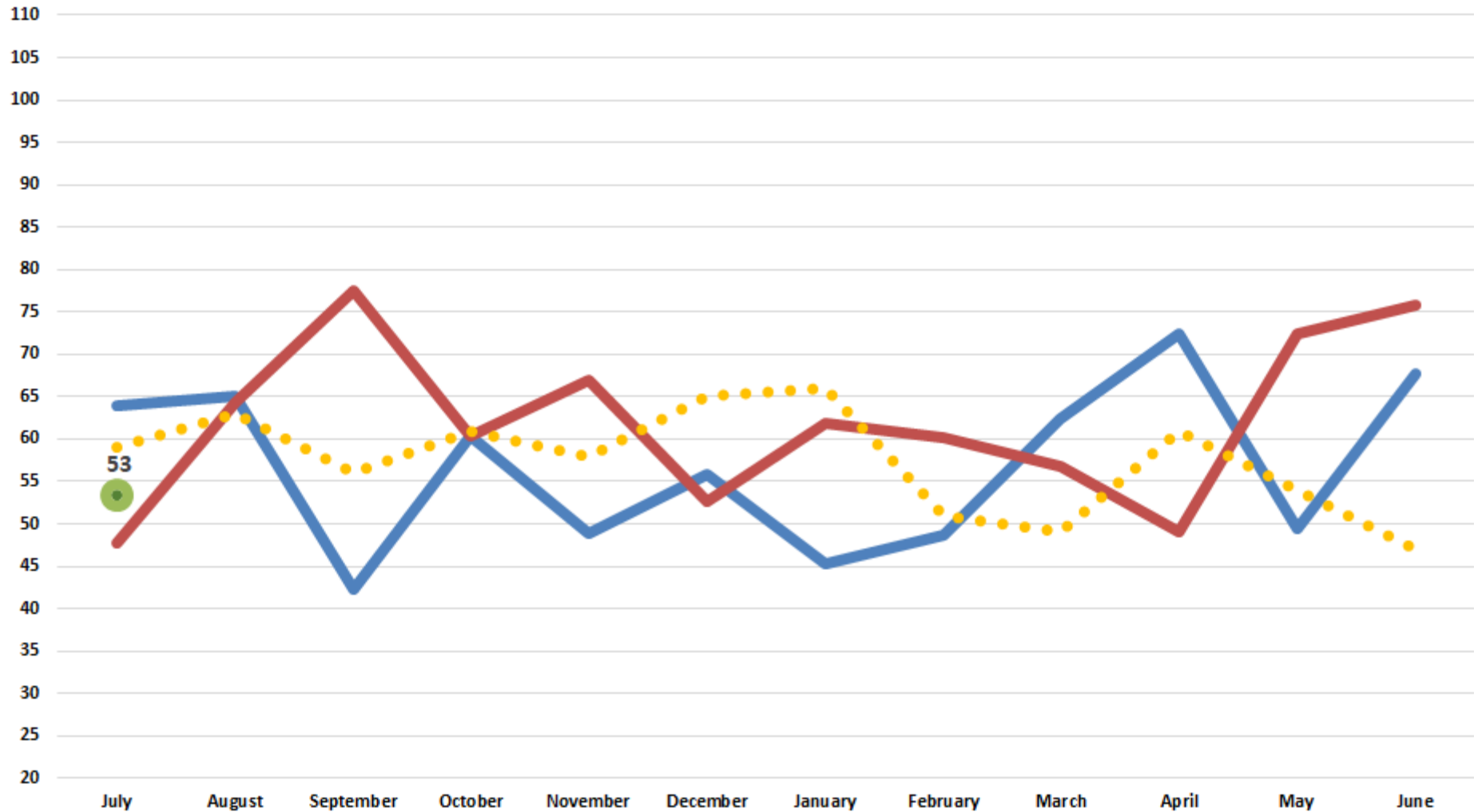
# OB Cases



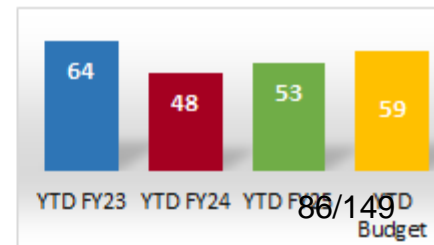
# Endoscopy Procedures



# Robotic Surgery (IP & OP) - 100 Min Units

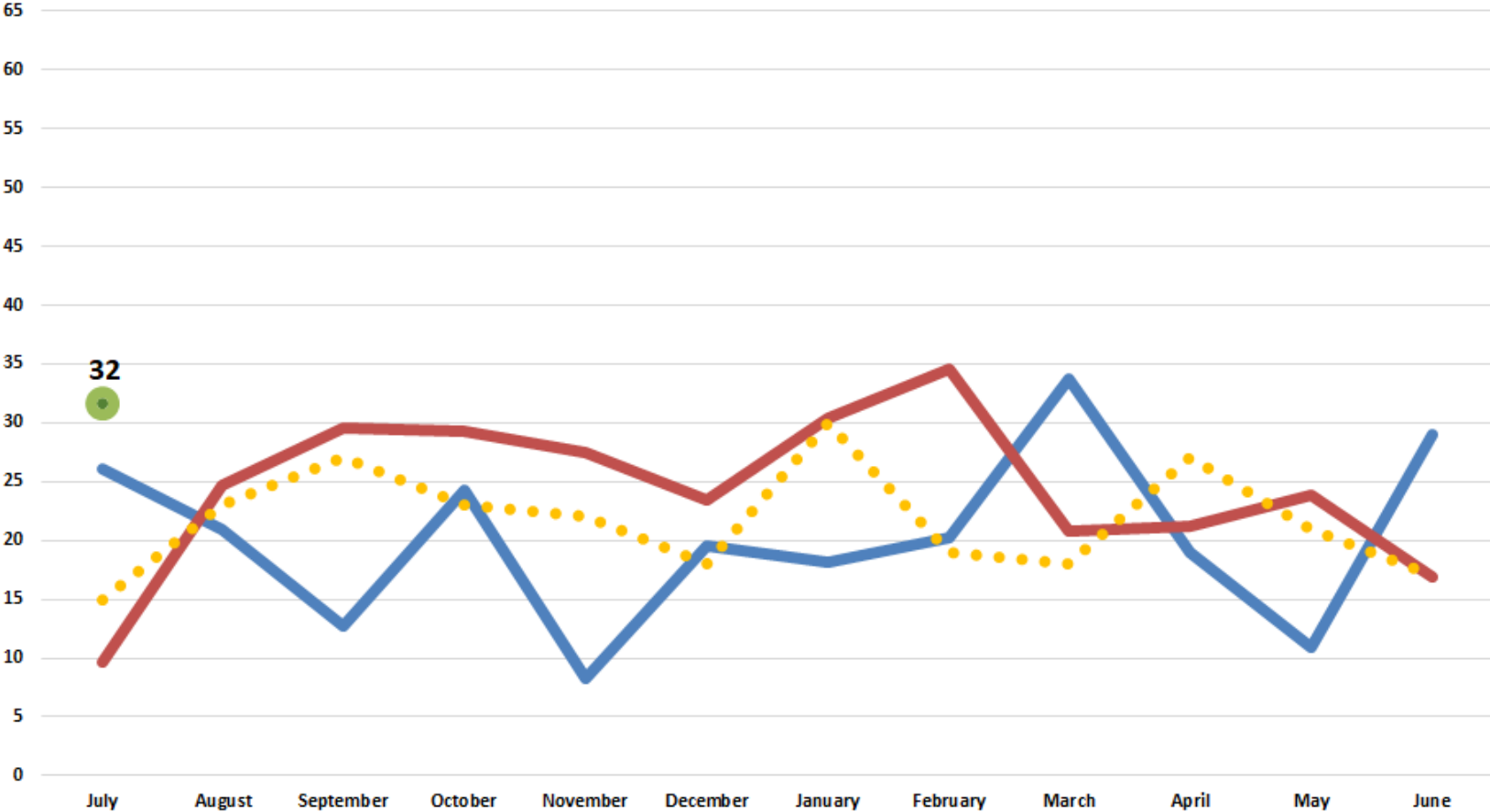


— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

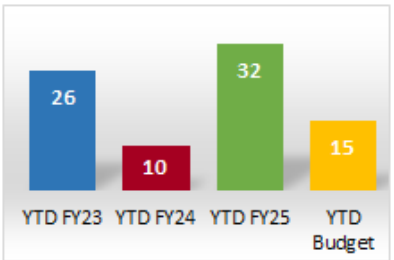


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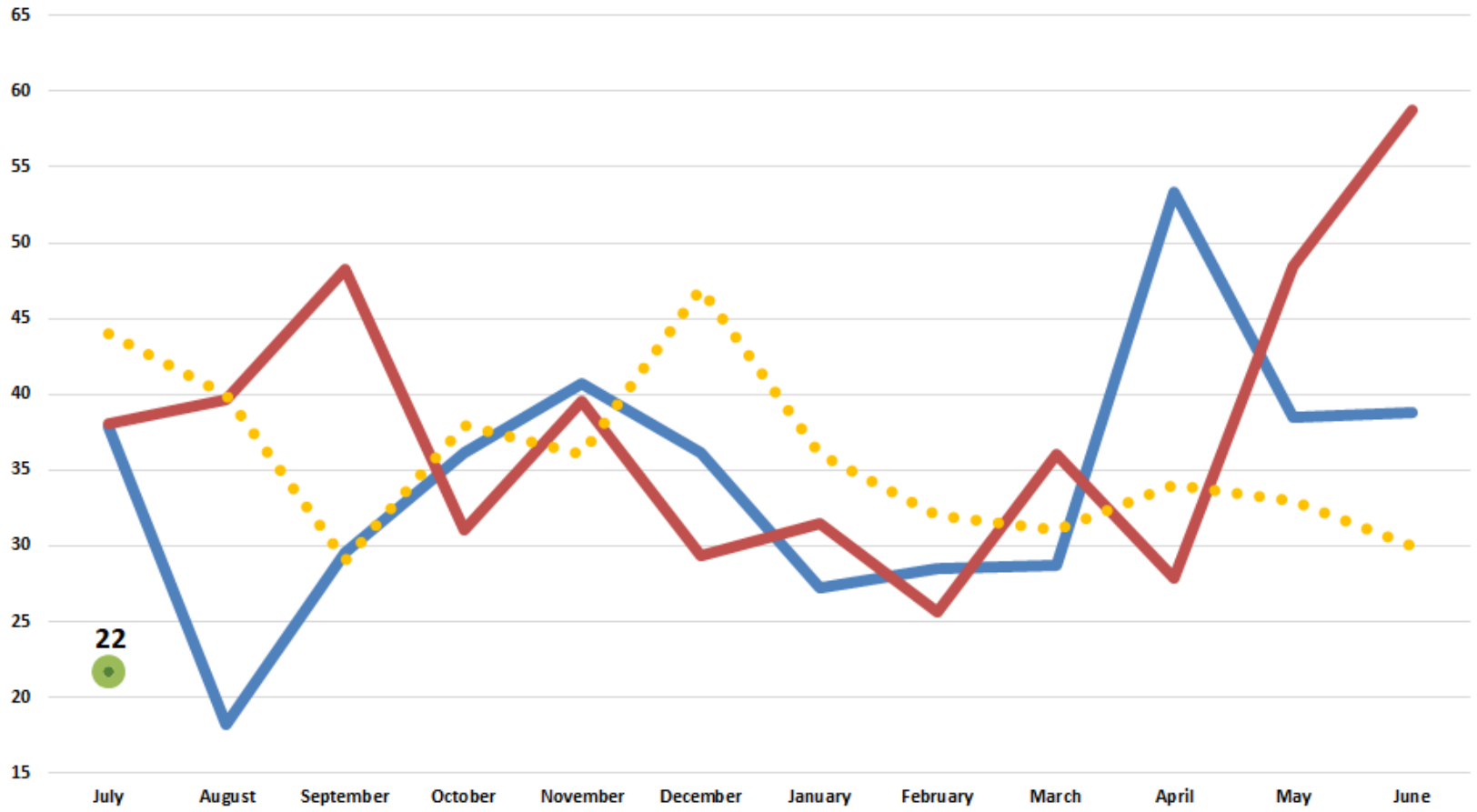
# Robotic Surgery Minutes (IP Only)



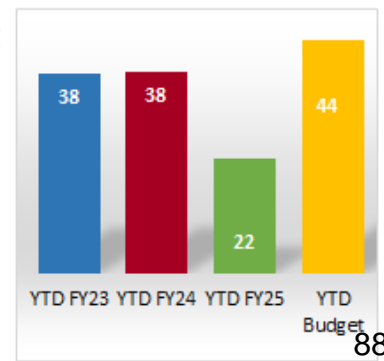
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●●● Budget



# Robotic Surgery Minutes (OP Only)

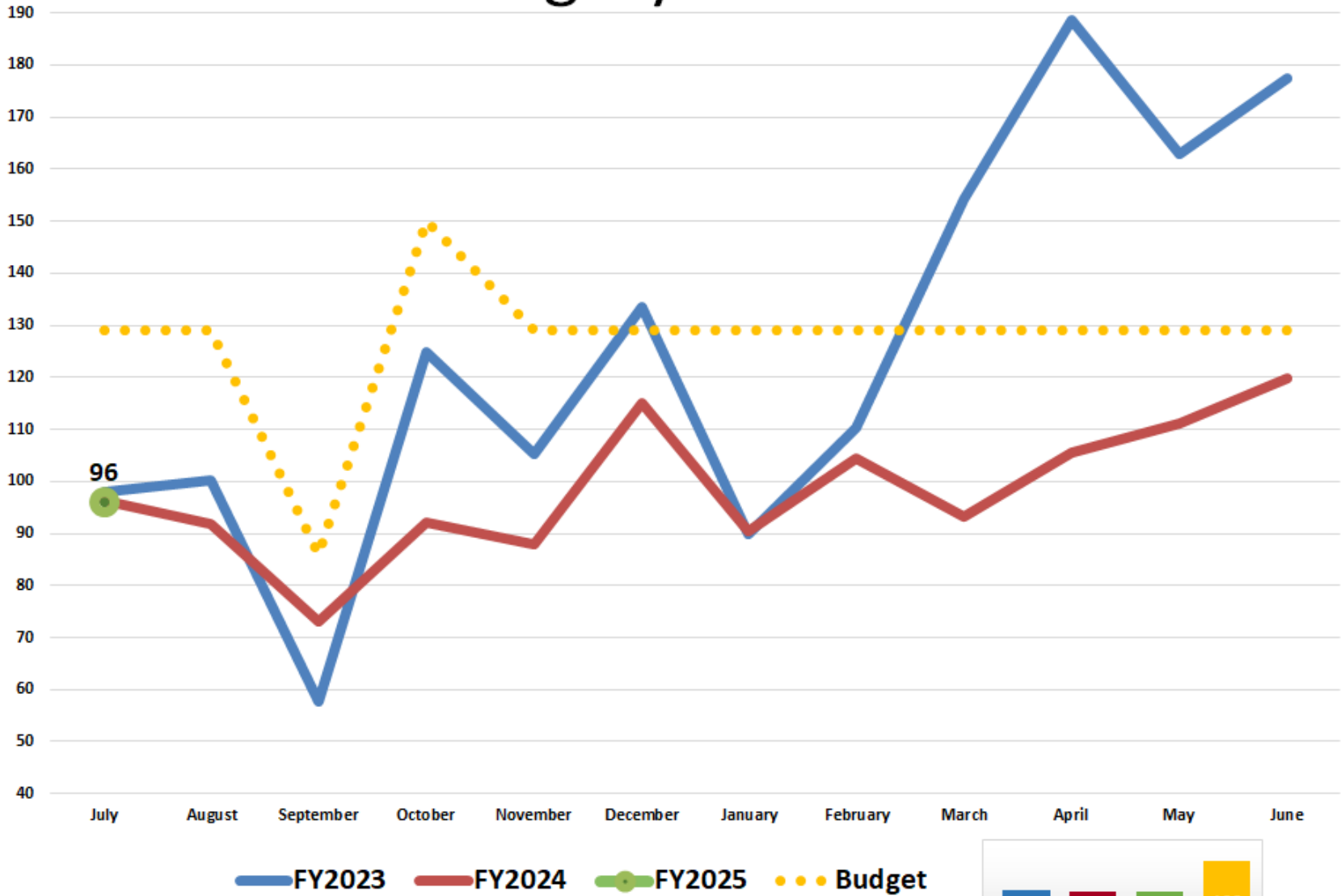


— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget

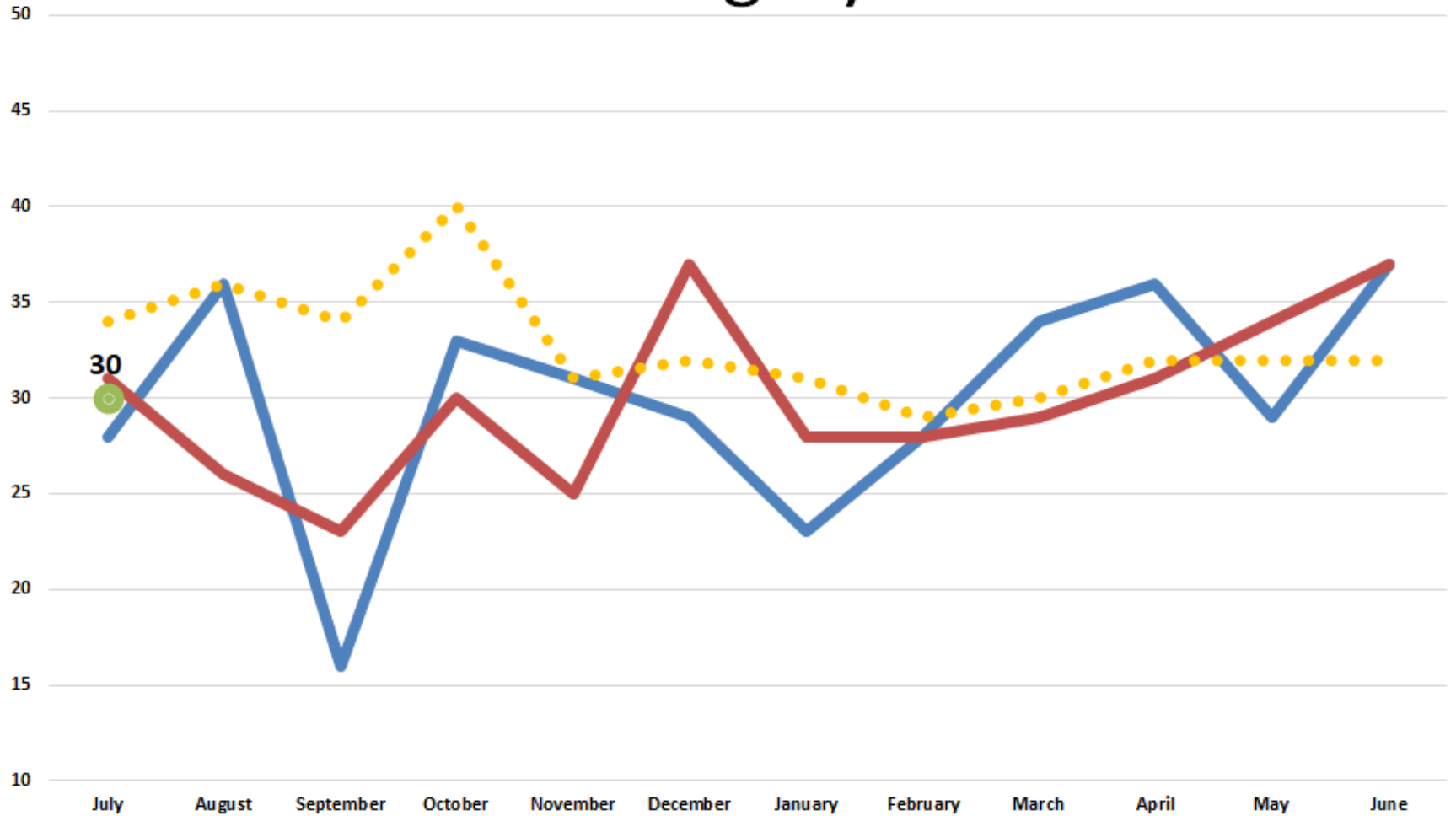




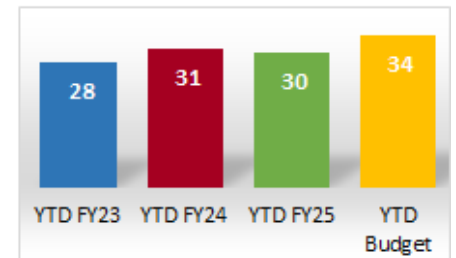
# Cardiac Surgery - 100 Min Units



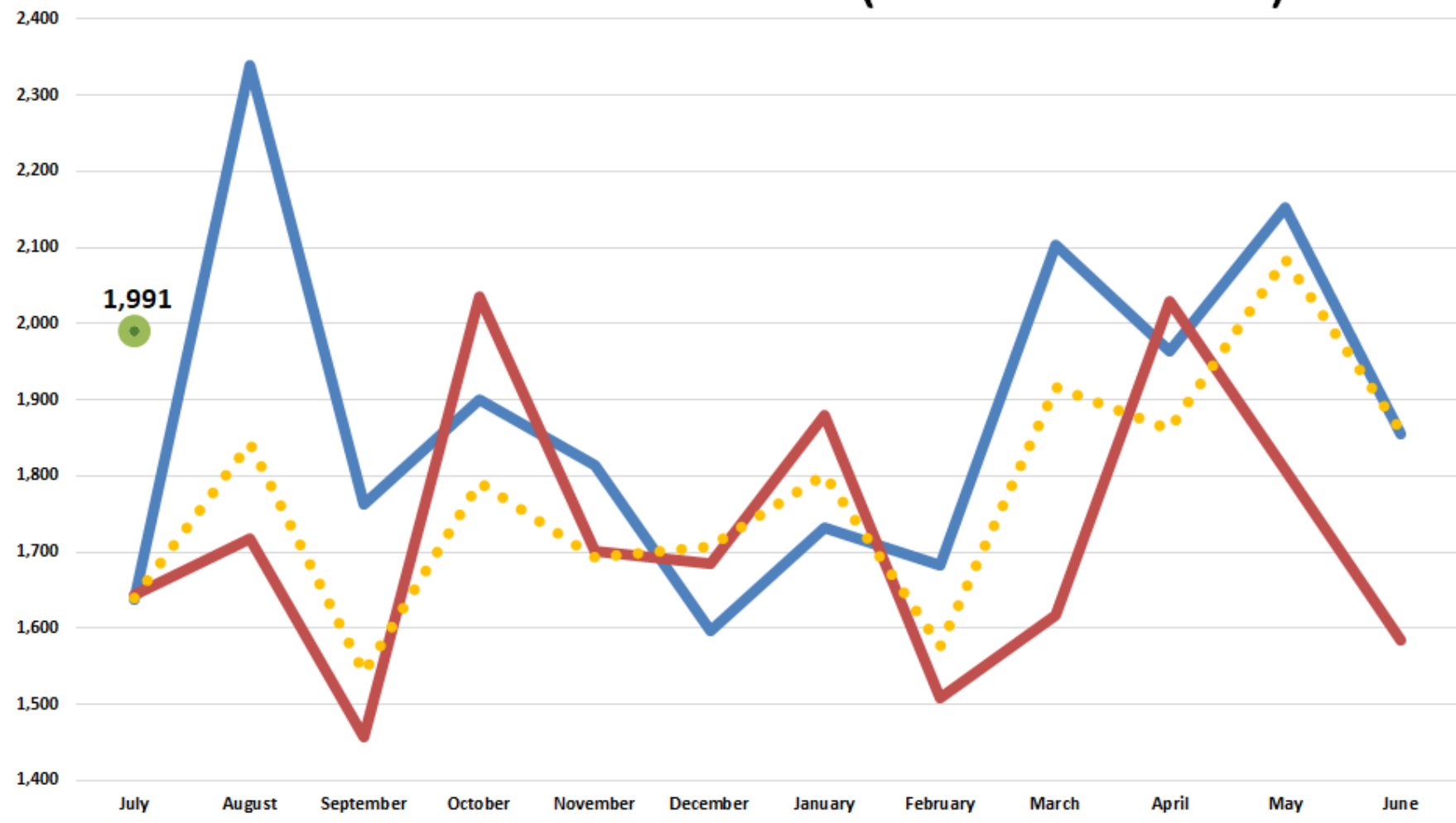
# Cardiac Surgery Cases



— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



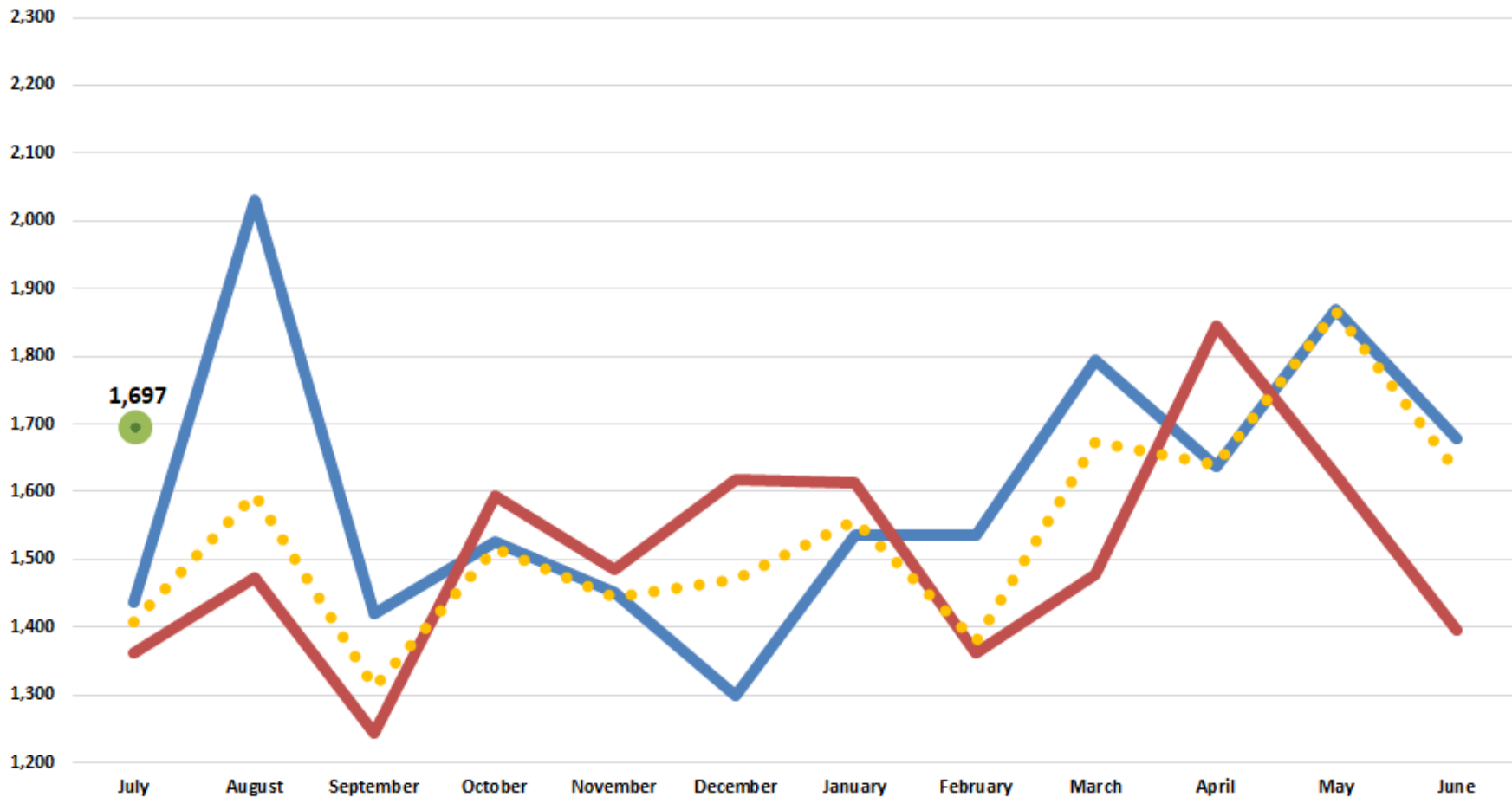
# Rad Onc Treatments (Vis. & Hanf.)



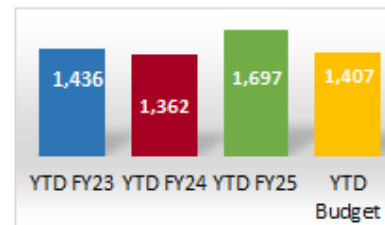
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget

1,637	1,643	1,991	1,639
YTD FY23	YTD FY24	YTD FY25	YTD Budget

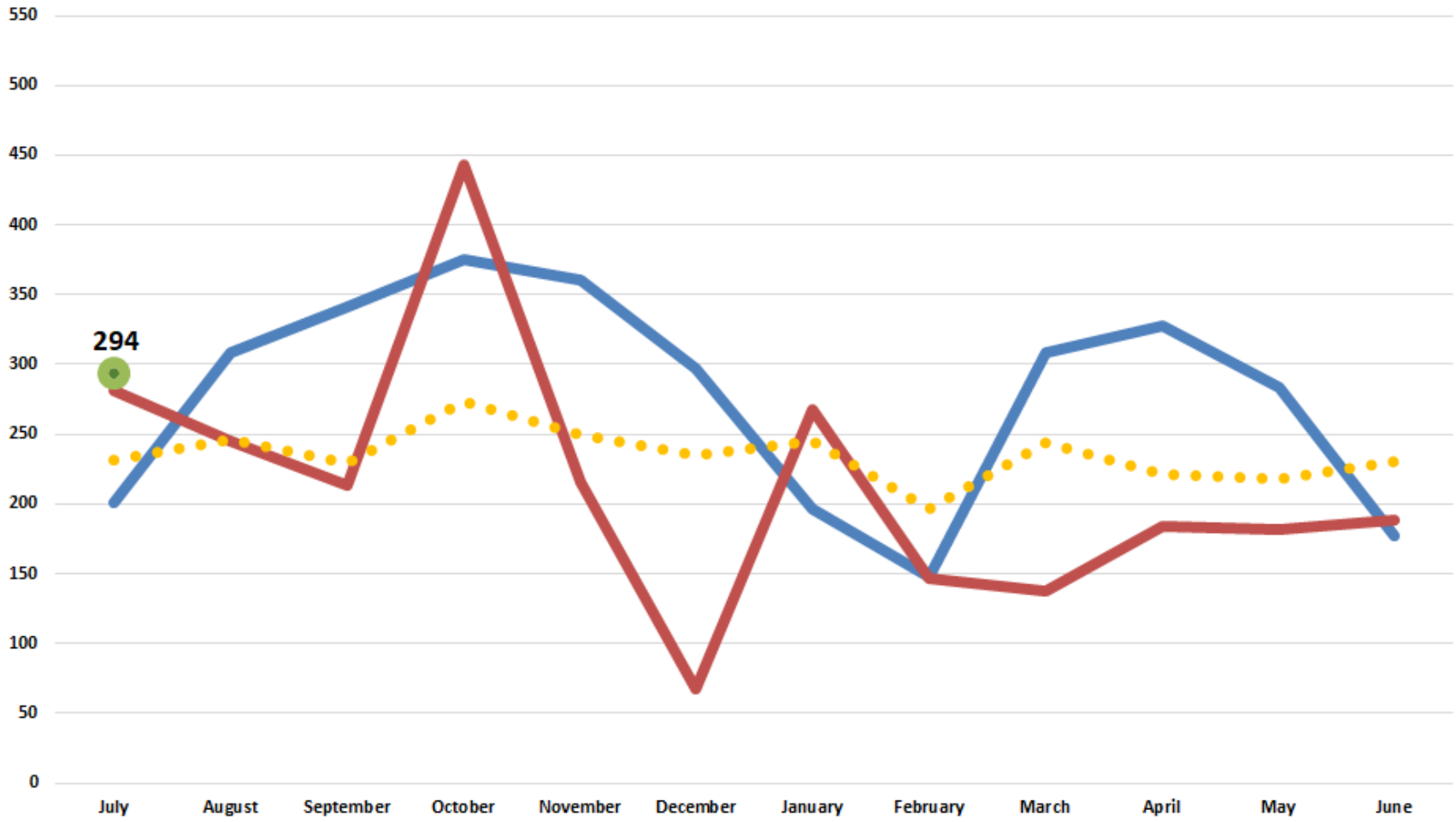
# Rad Onc Visalia



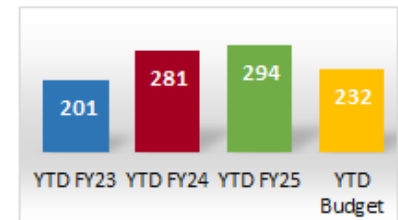
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



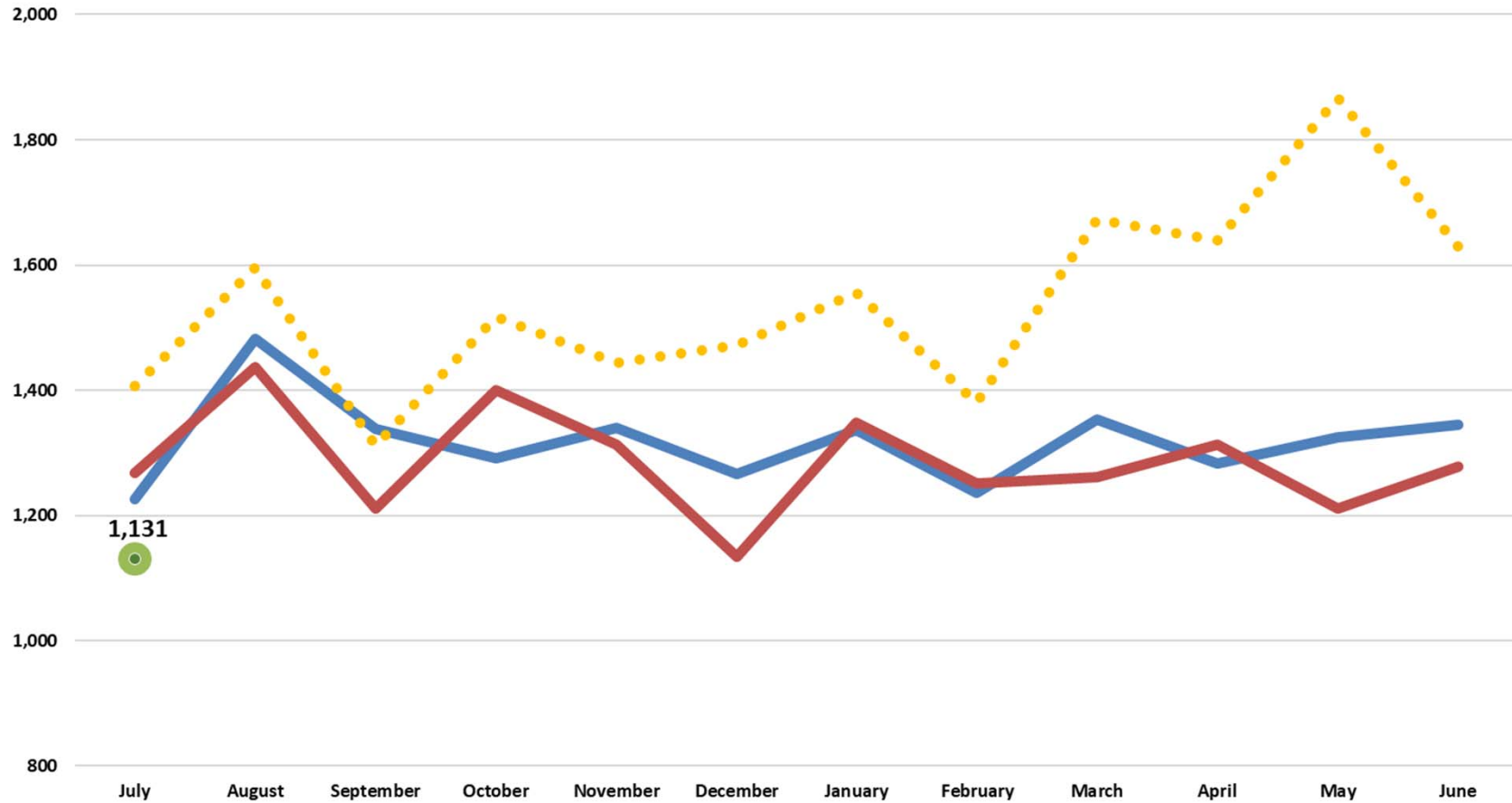
# Rad Onc Hanford



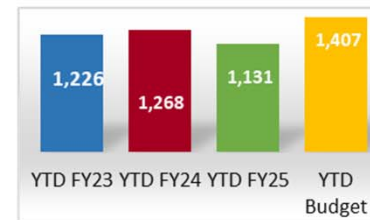
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



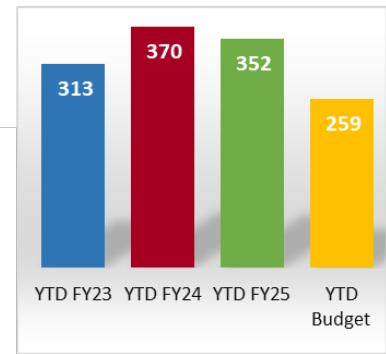
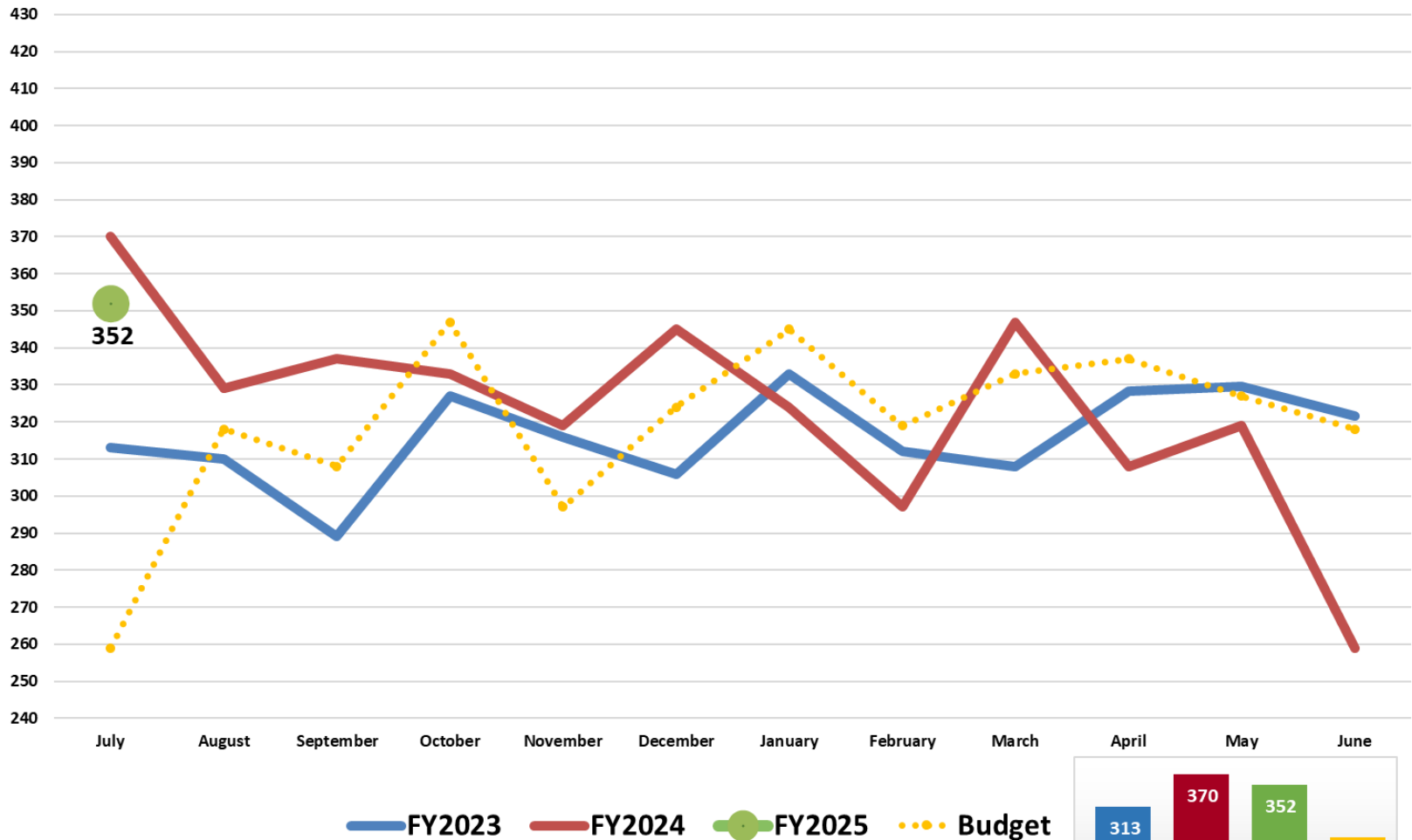
# Medical Oncology



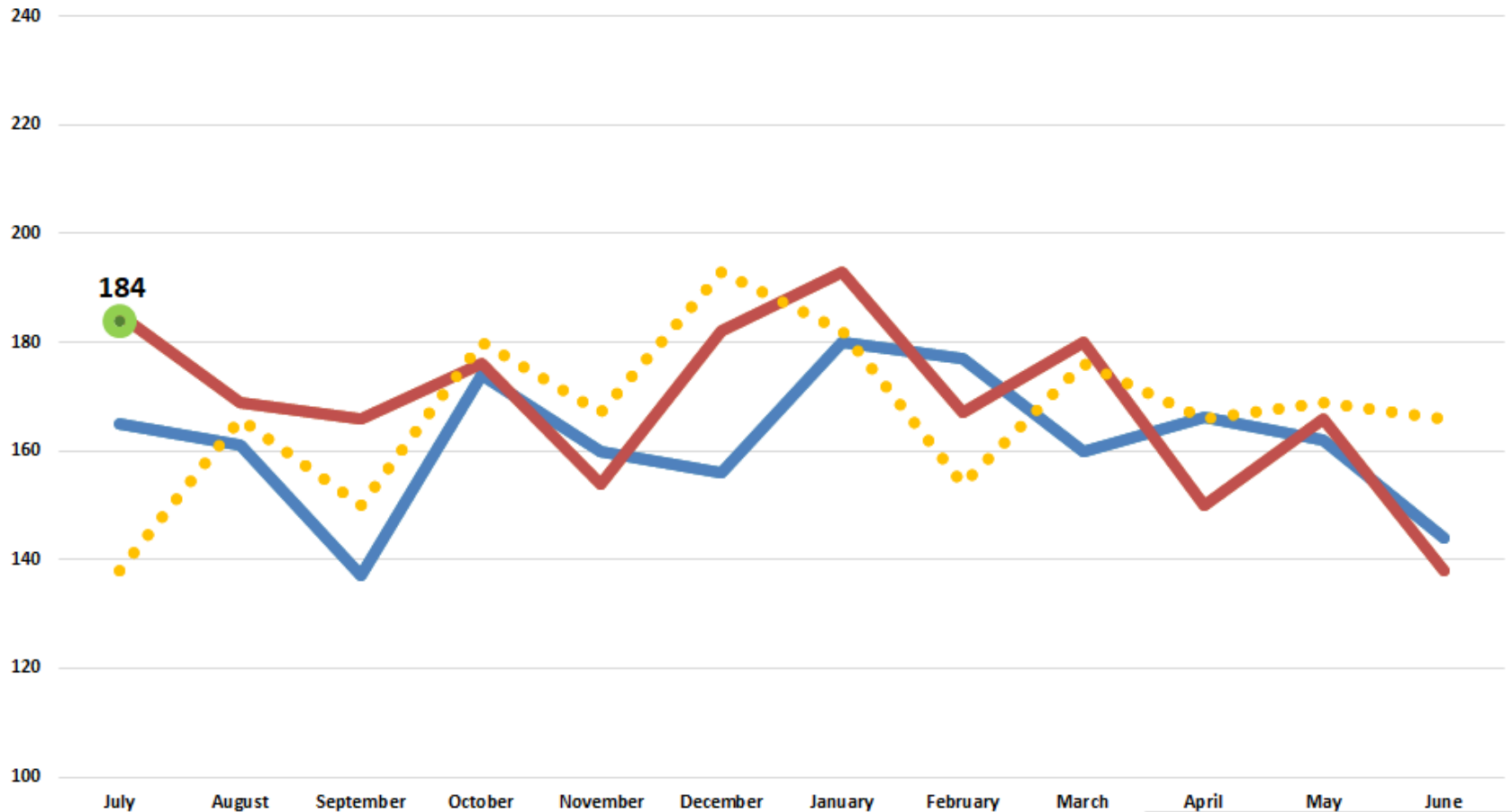
— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



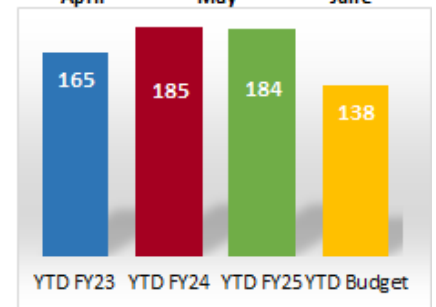
# Cath Lab (IP & OP) – 100 Min Units



# Cath Lab (IP Only) – 100 Min Units

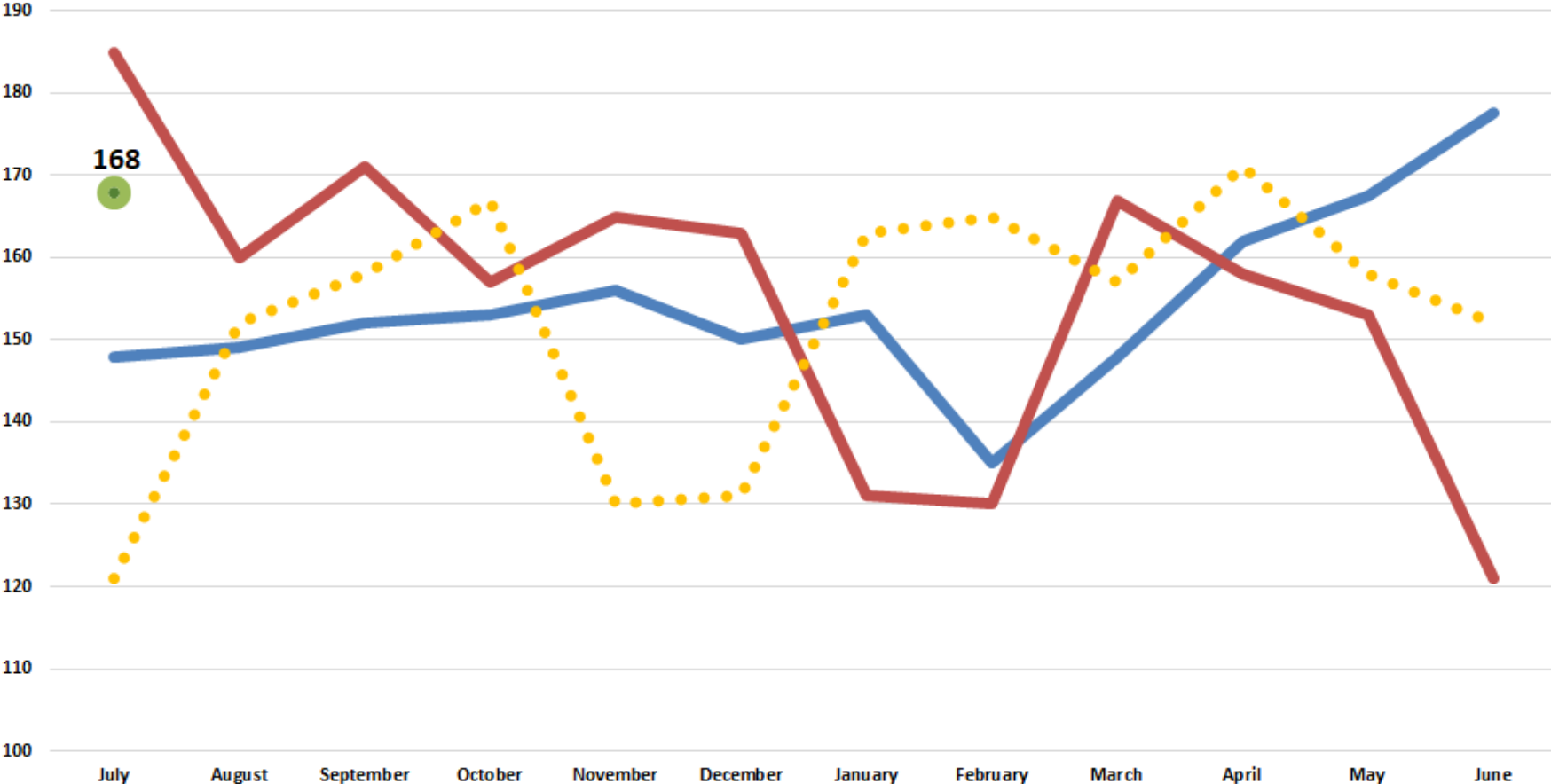


— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

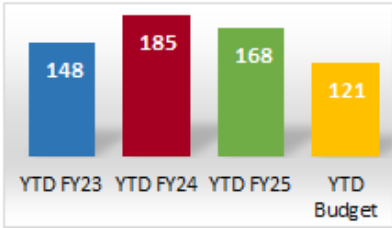




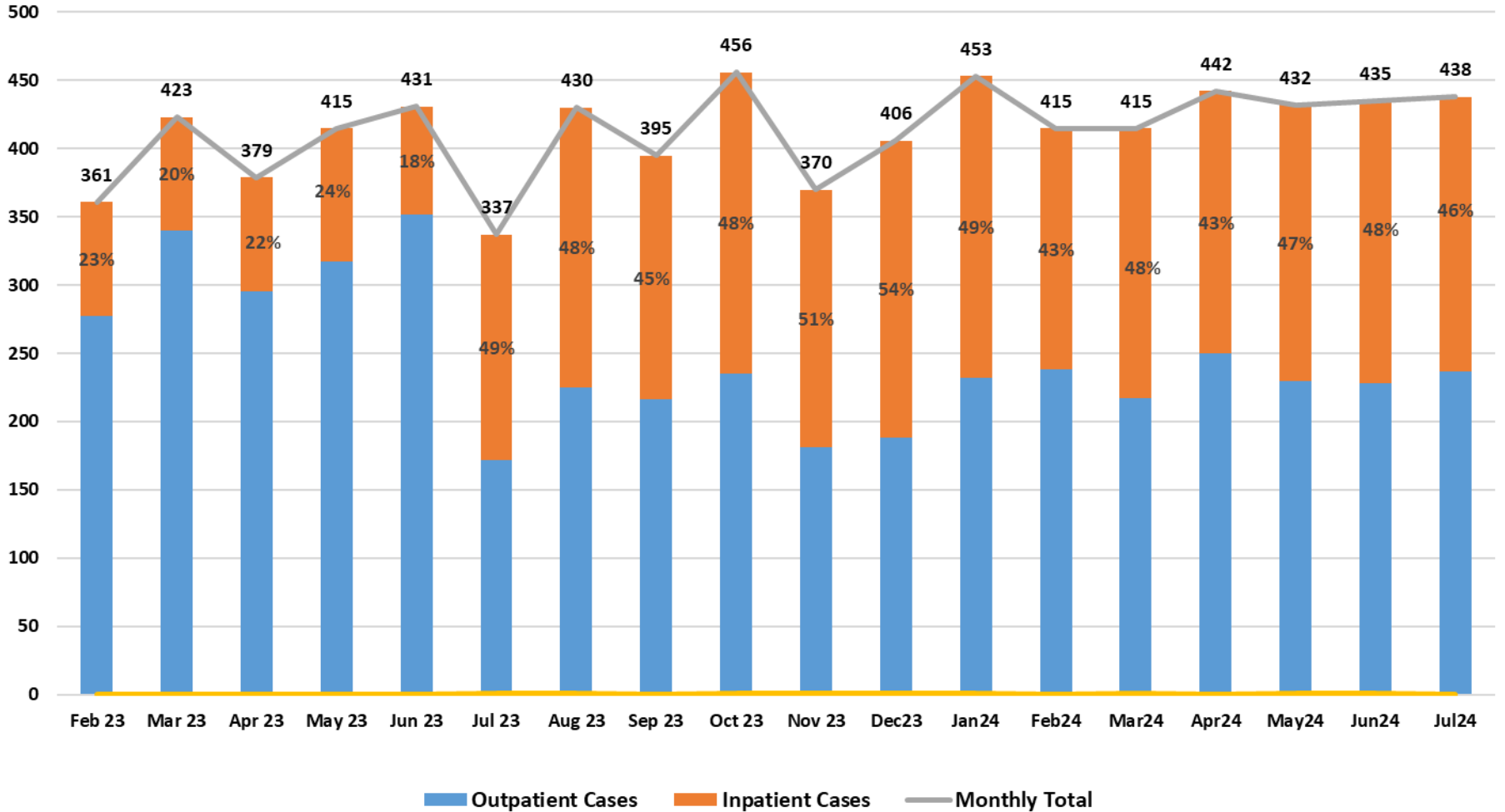
# Cath Lab (OP Only) – 100 Min Units



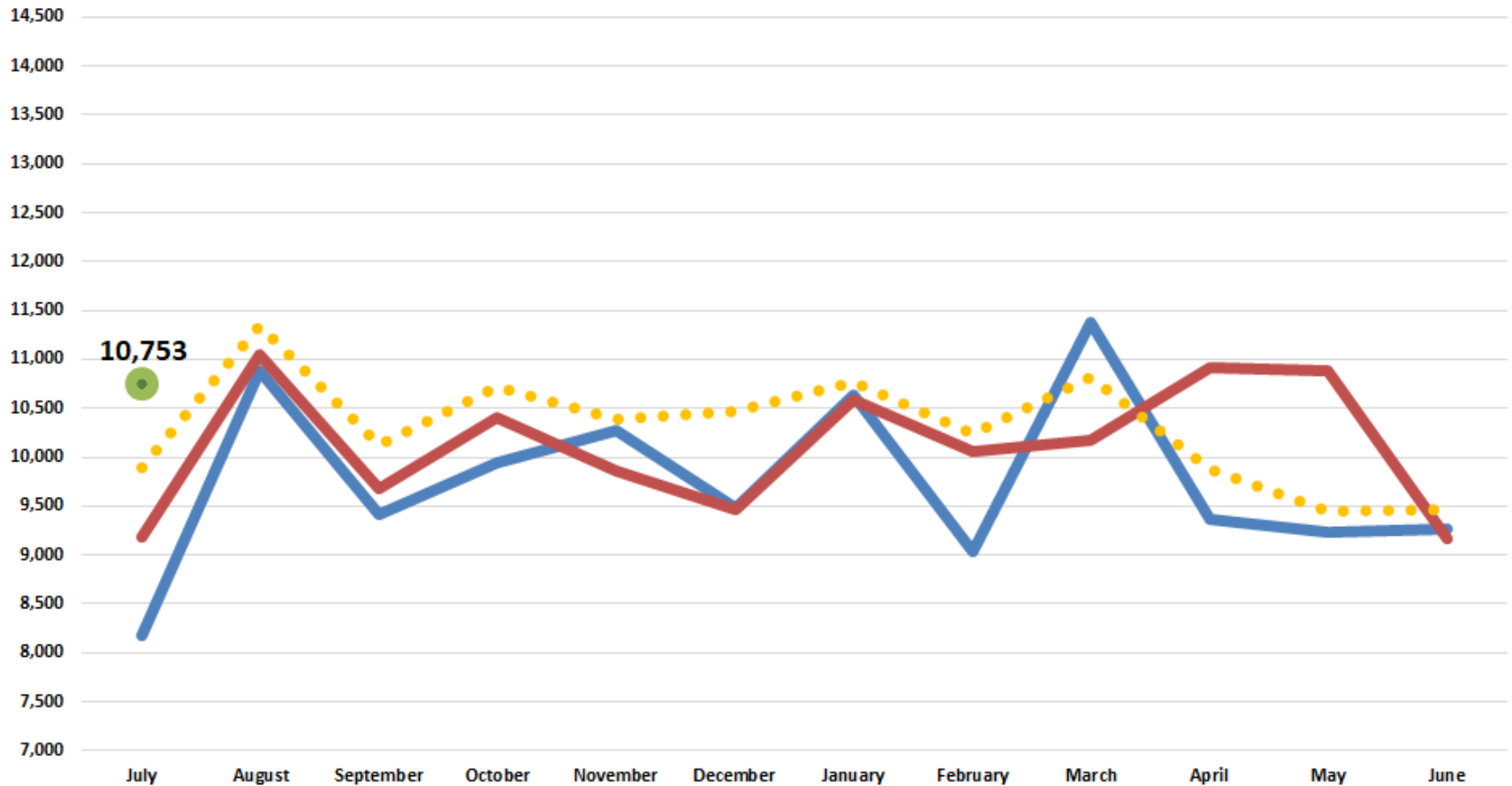
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



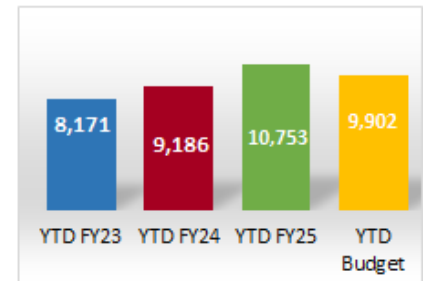
# Cath Lab Patients (IP & OP)



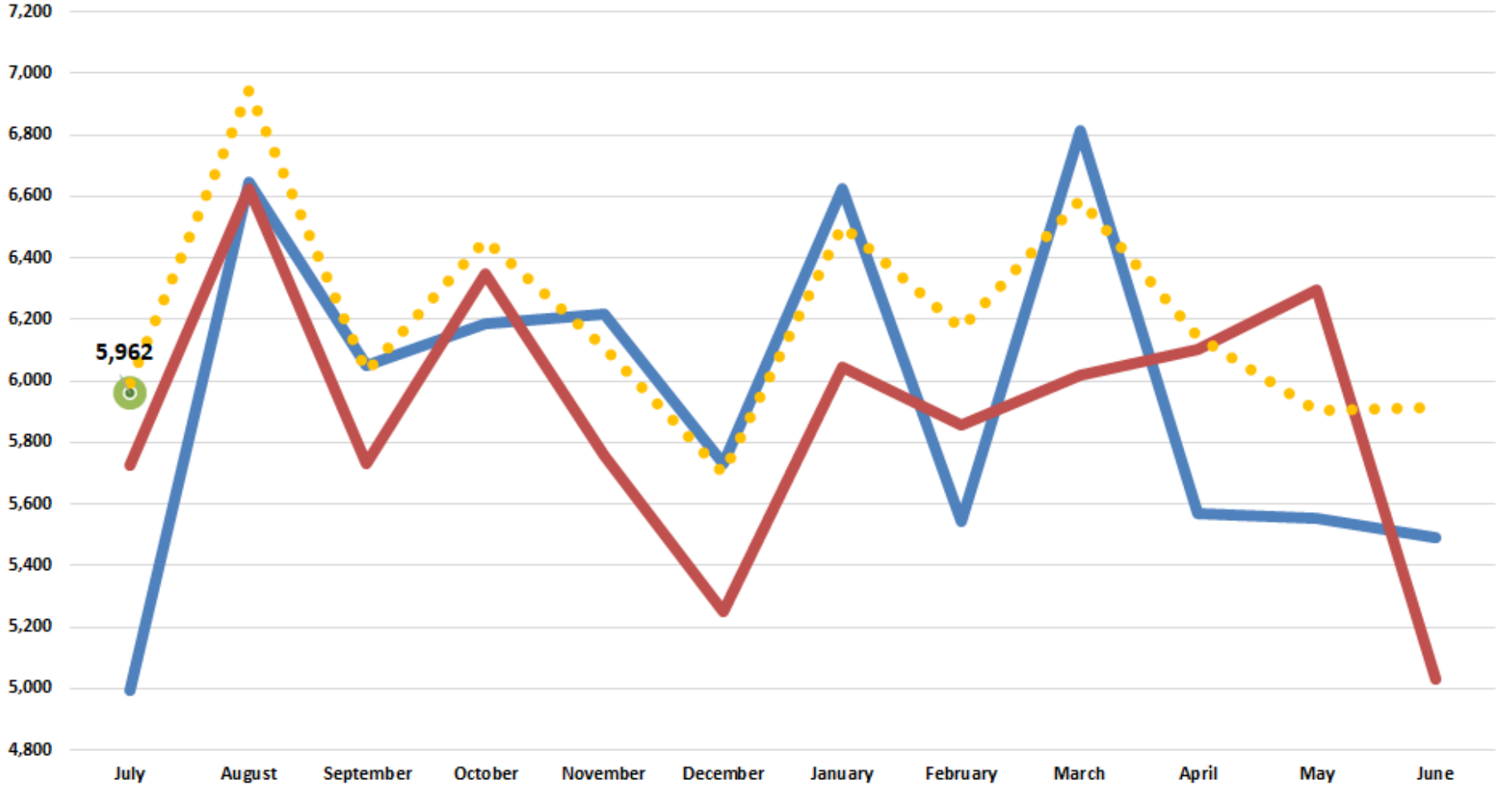
# Rural Health Clinics Registrations



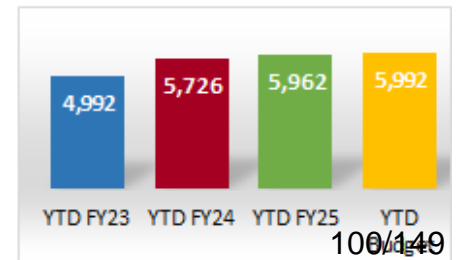
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



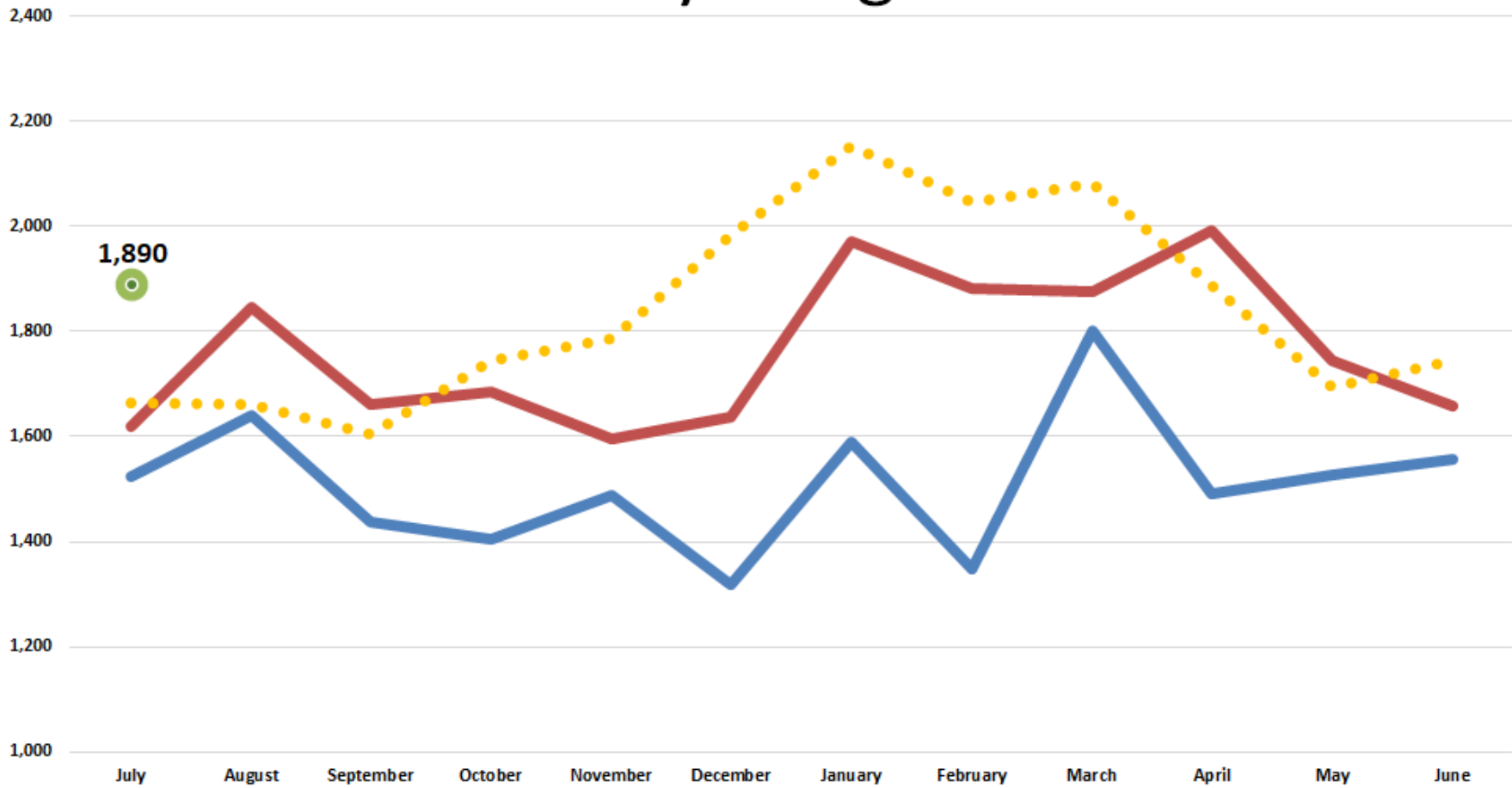
# RHC Exeter - Registrations



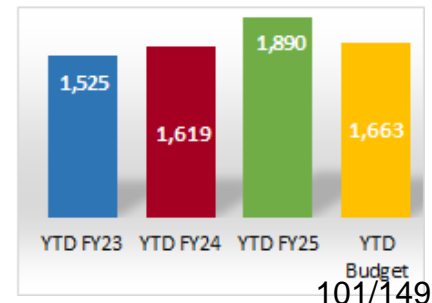
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



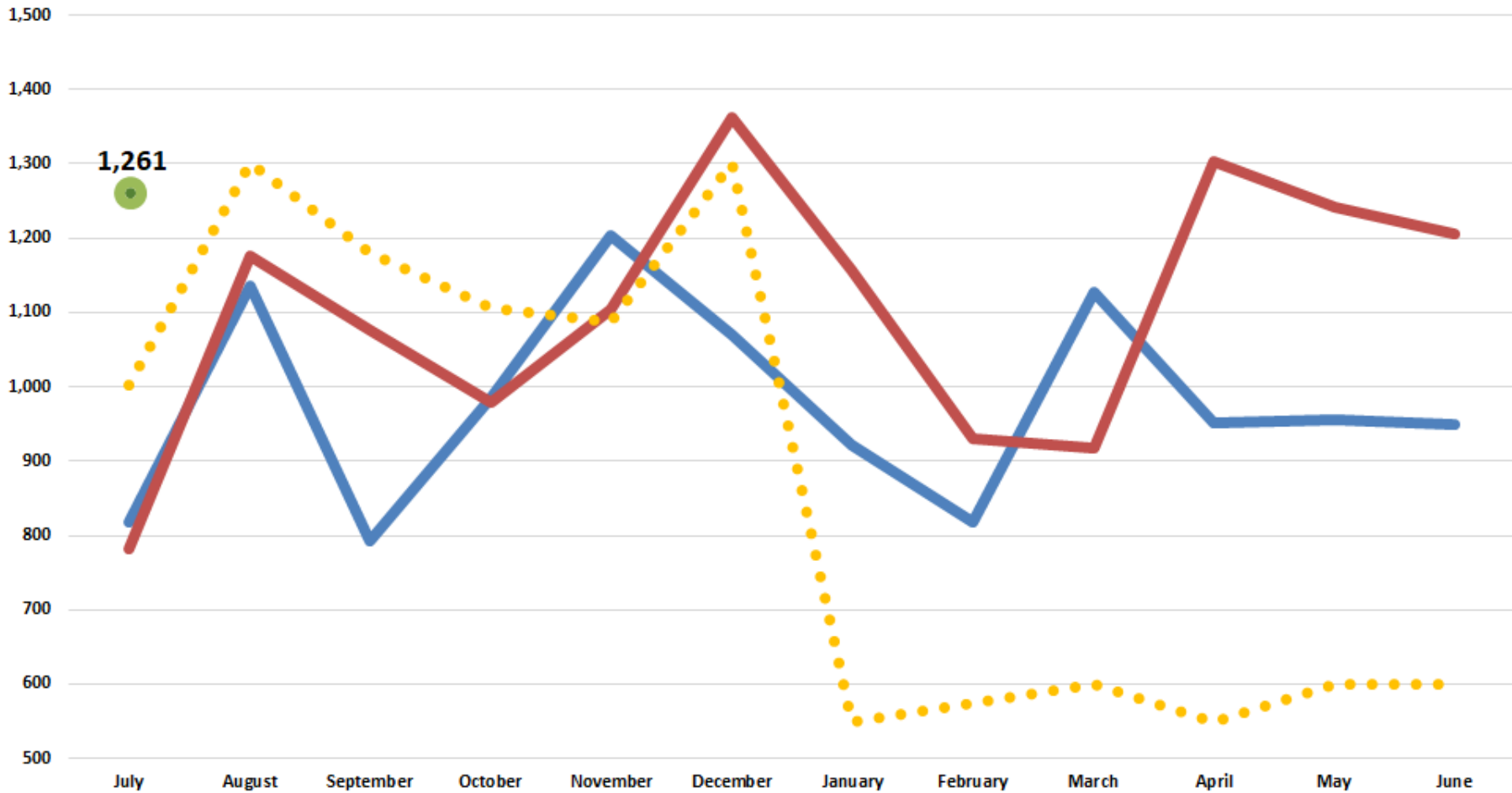
# RHC Lindsay - Registrations



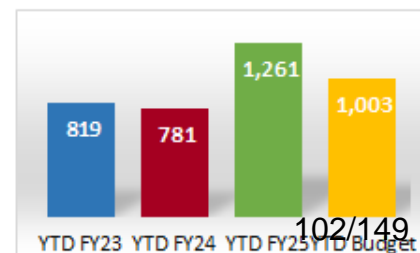
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



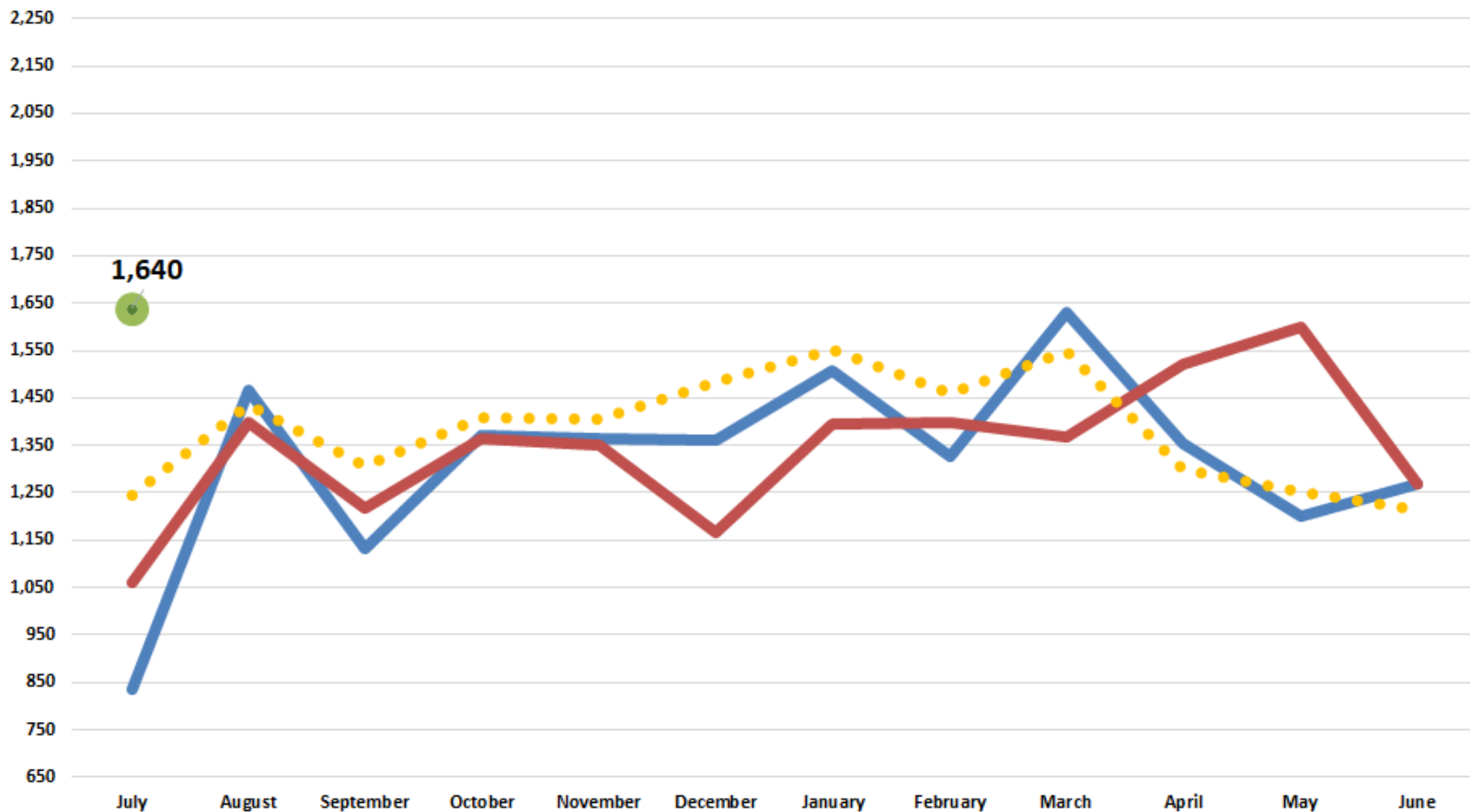
# RHC Woodlake - Registrations



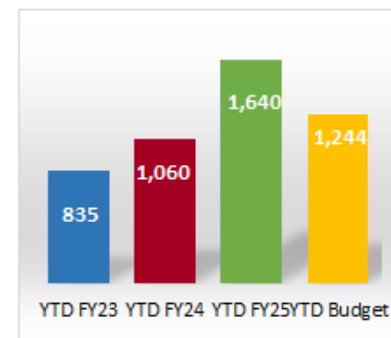
— FY2023   
 — FY2024   
 —● FY2025   
 ●● Budget



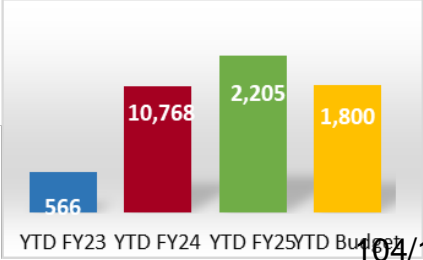
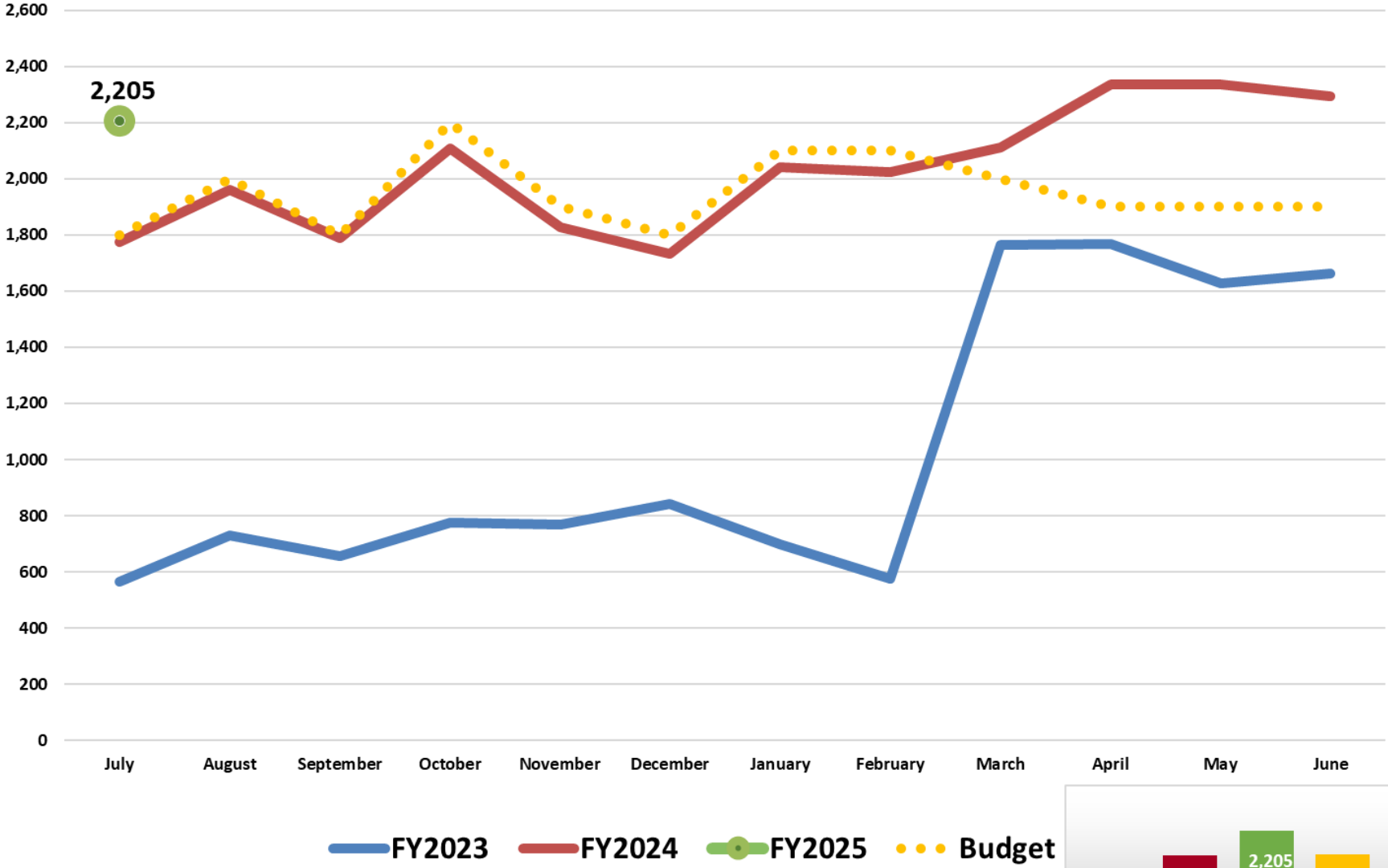
# RHC Dinuba - Registrations



— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

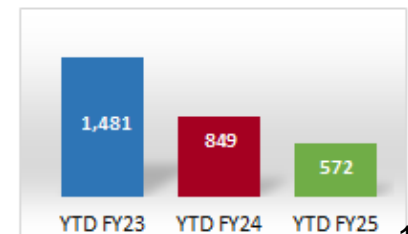
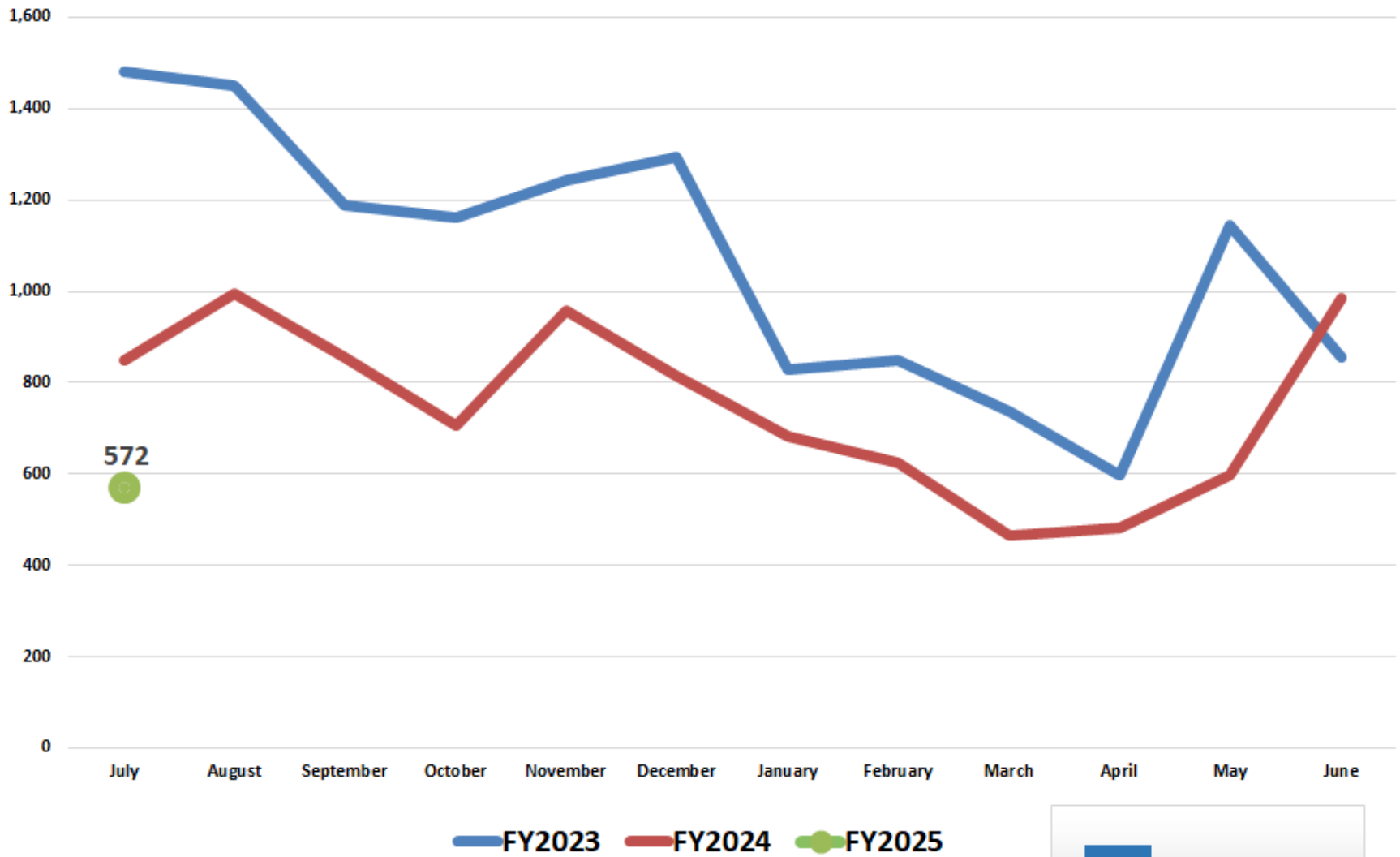


# RHC Tulare - Registrations

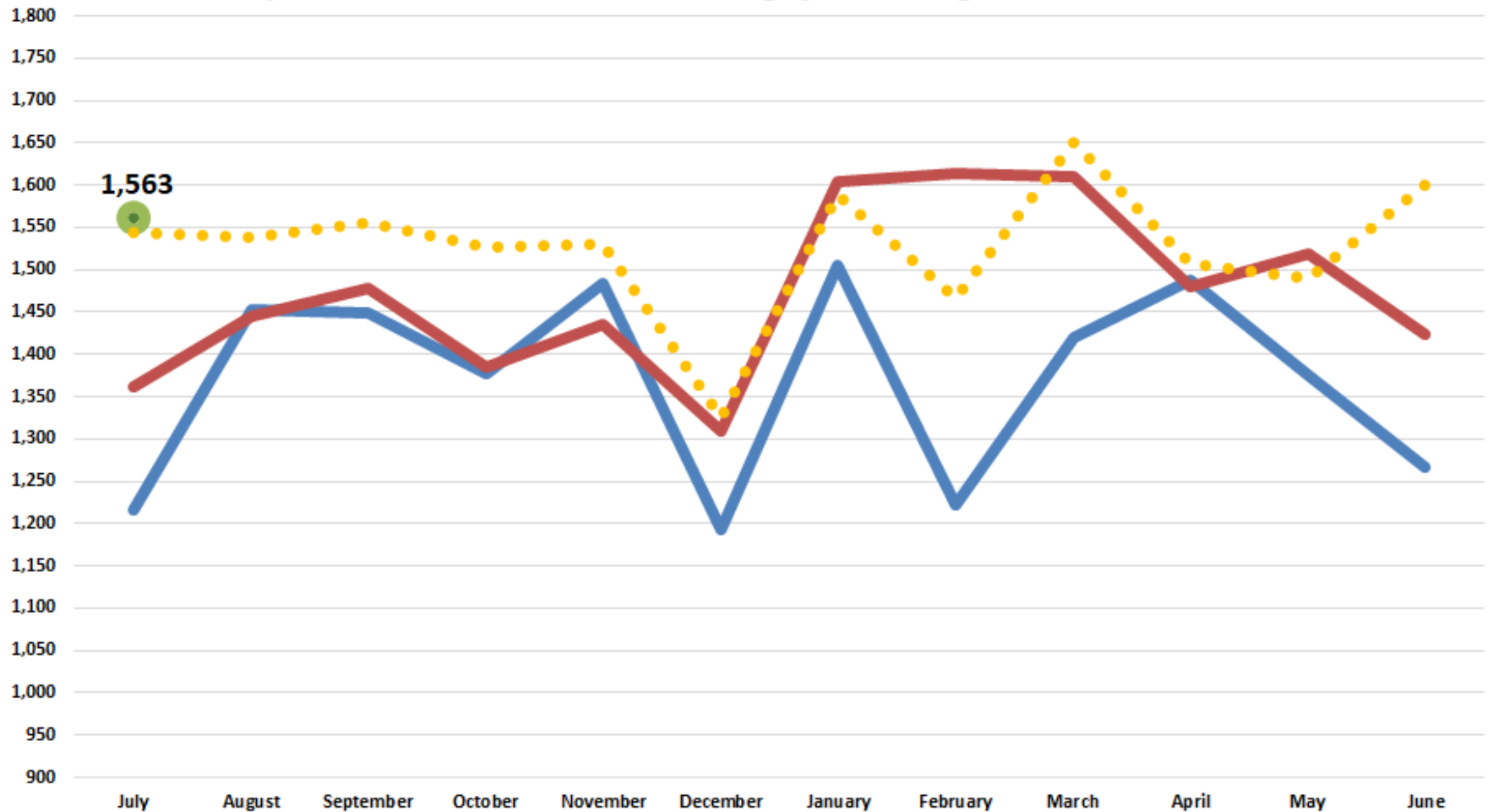




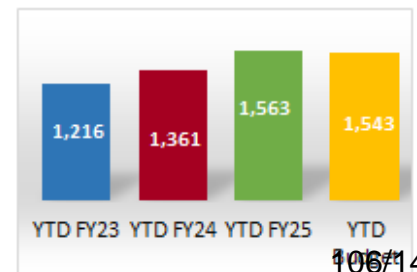
# Neurosurgery Clinic - wRVU's



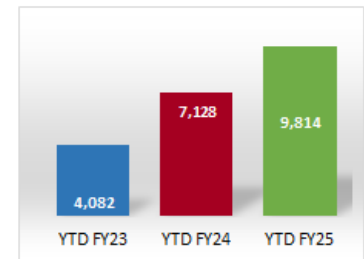
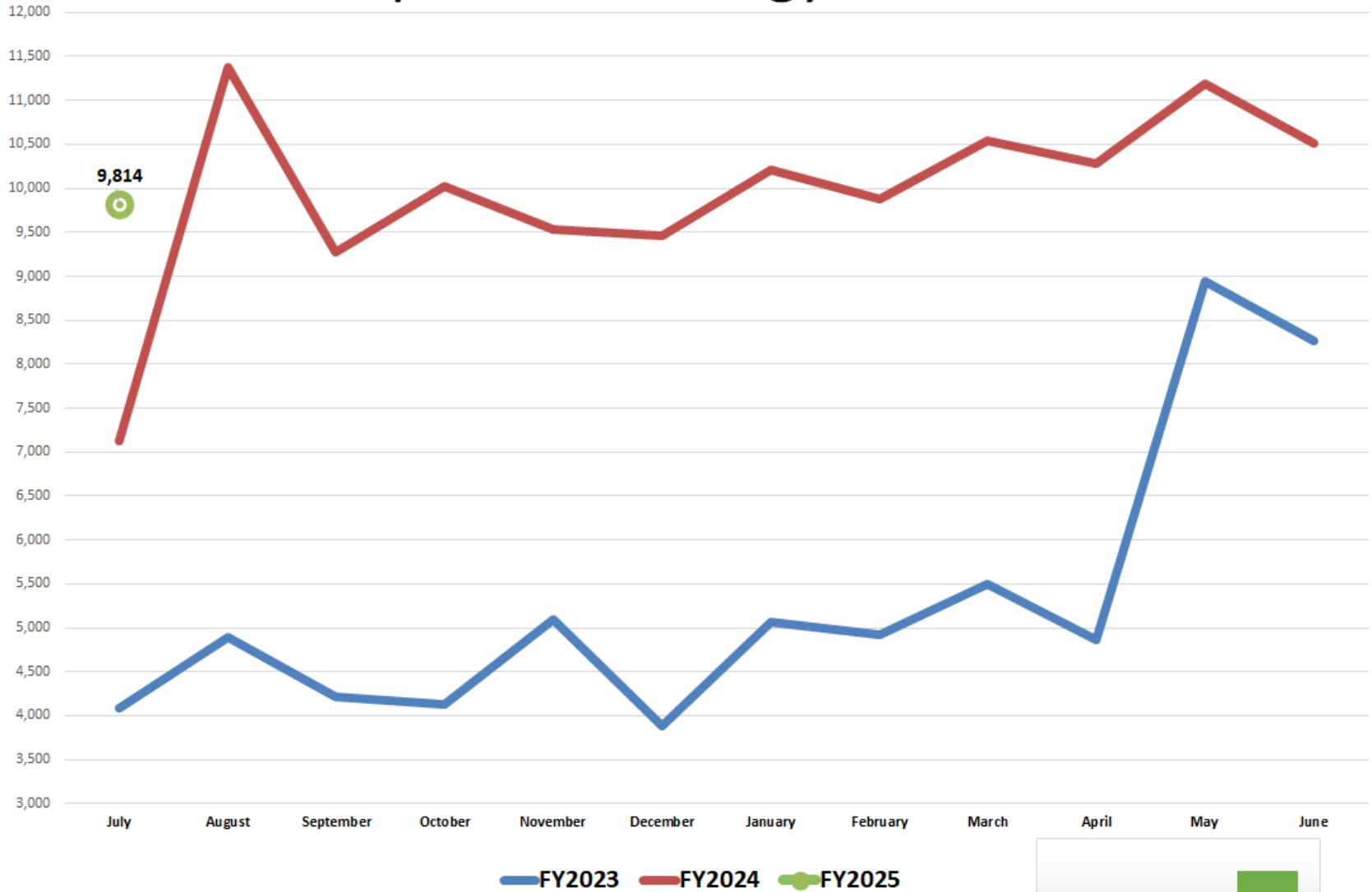
# Sequoia Cardiology Registrations



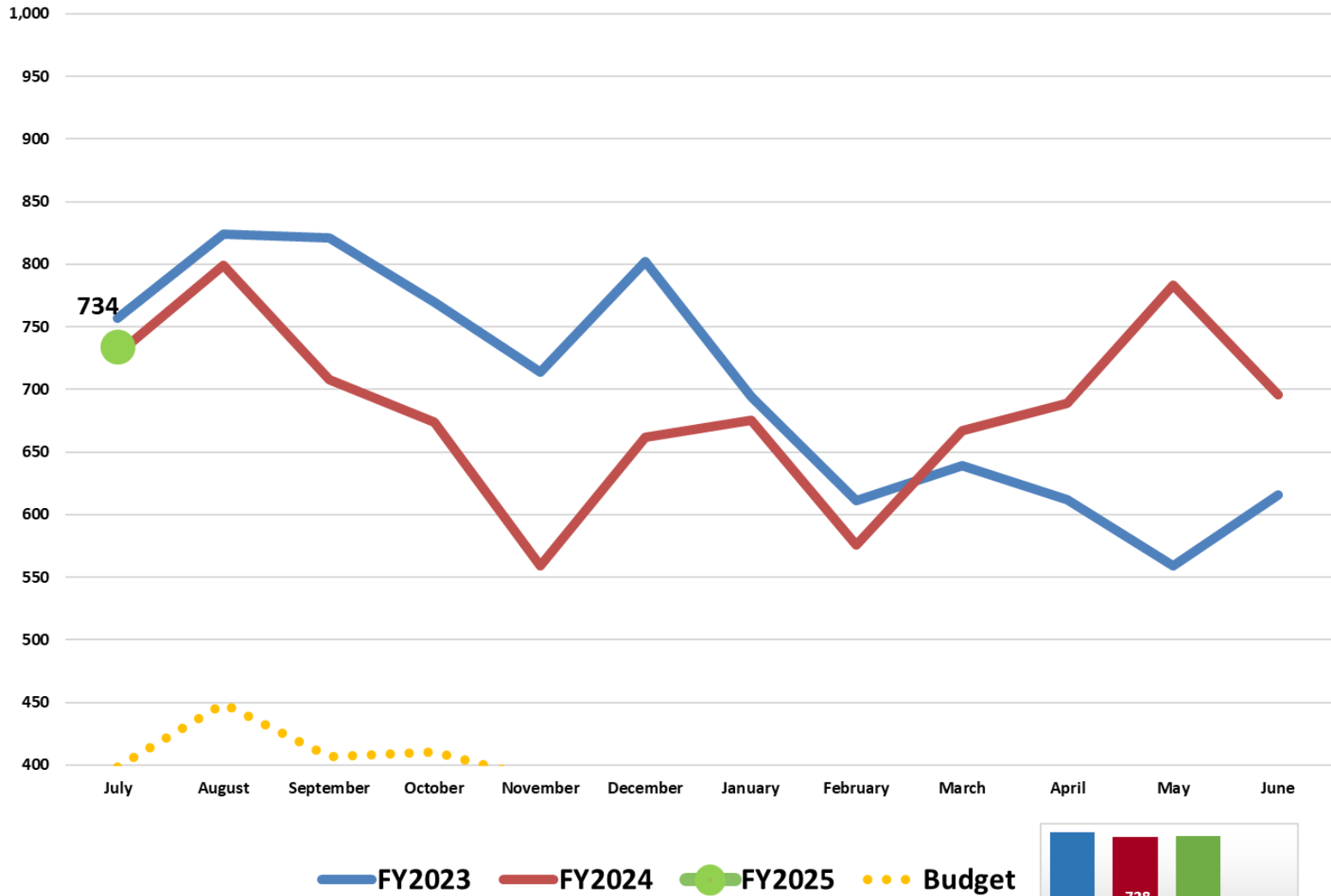
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



# Sequoia Cardiology - wRVU's

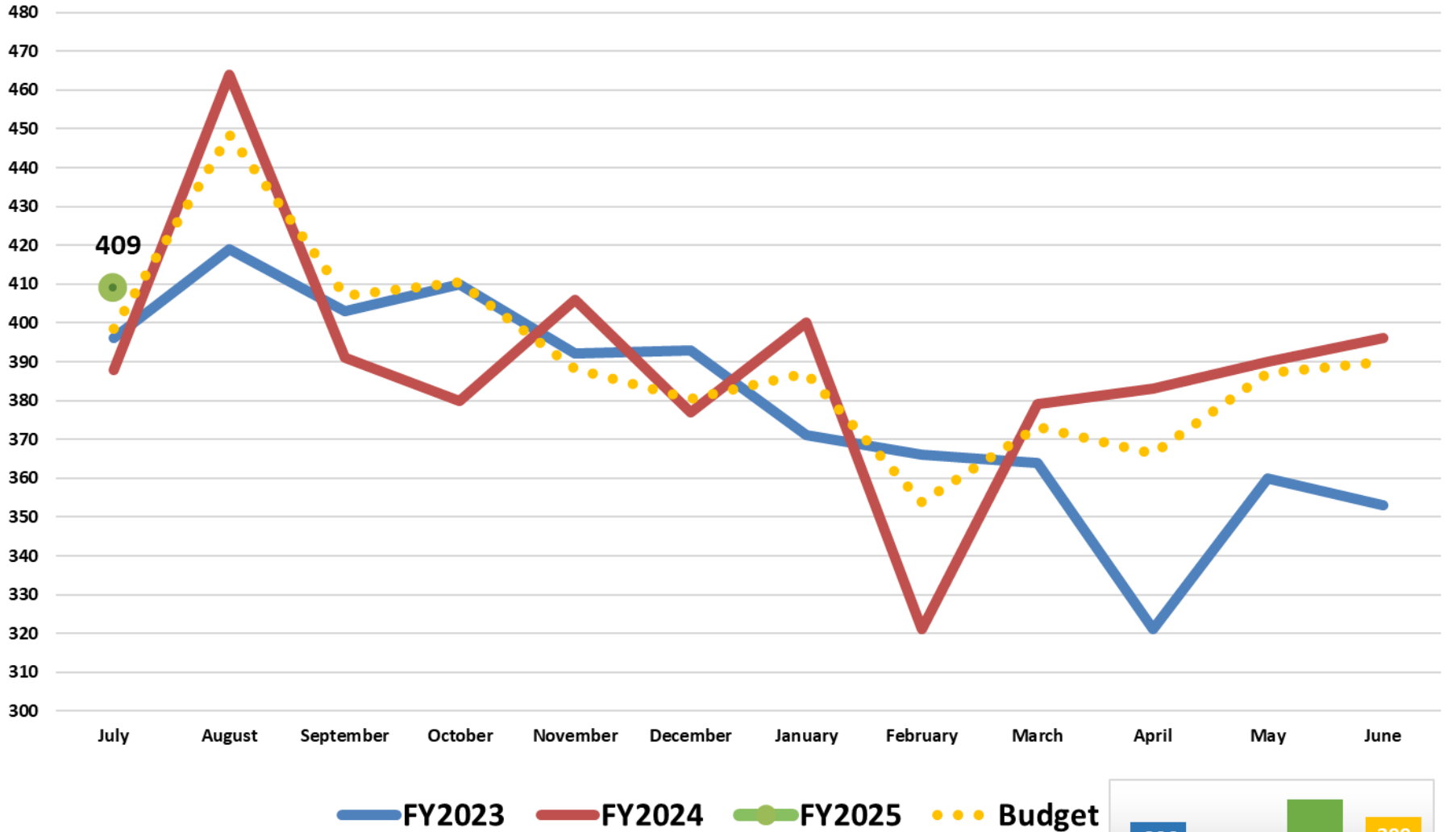


# Labor Triage Registrations



757	728	734	399
YTD FY23	YTD FY24	YTD FY25	YTD Budget

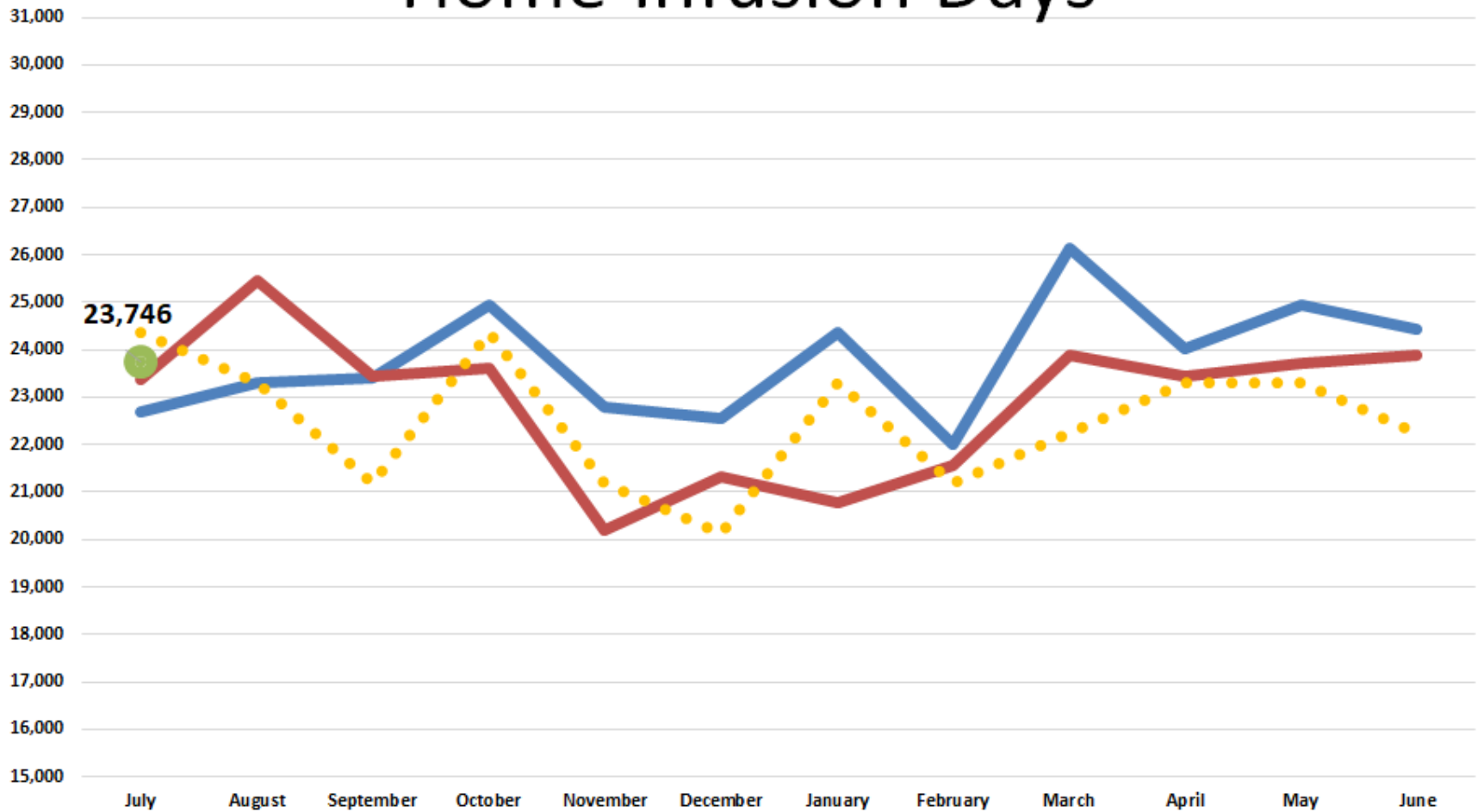
# Deliveries



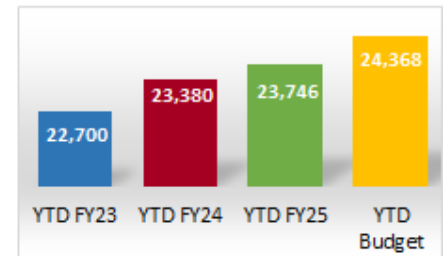
396	388	409	399
YTD FY23	YTD FY24	YTD FY25	YTD Budget

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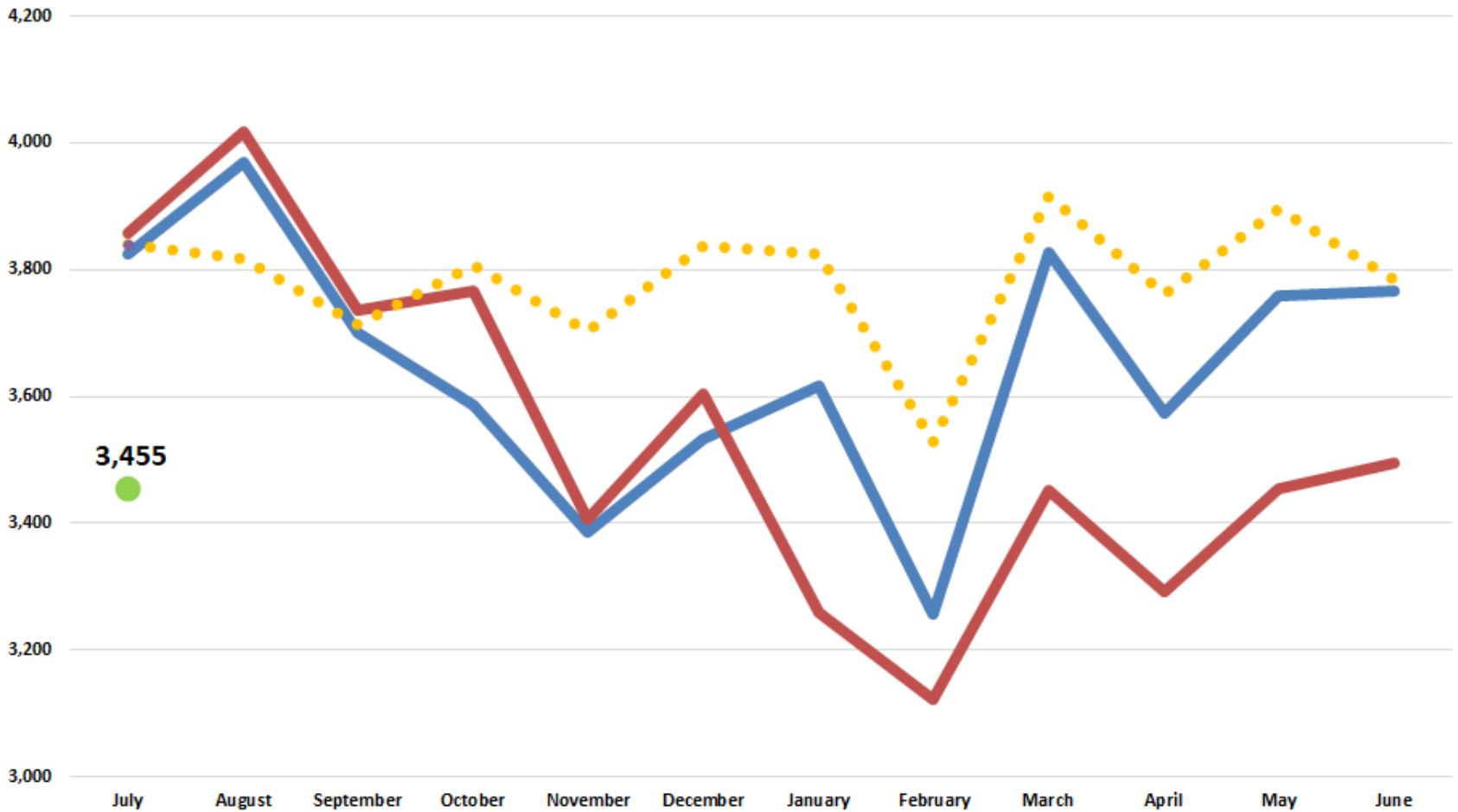
# Home Infusion Days



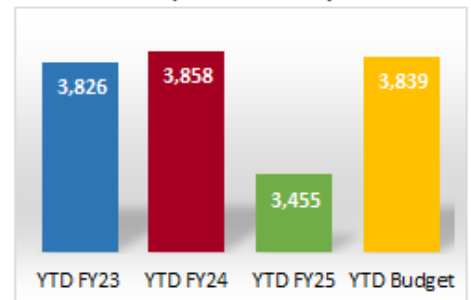
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



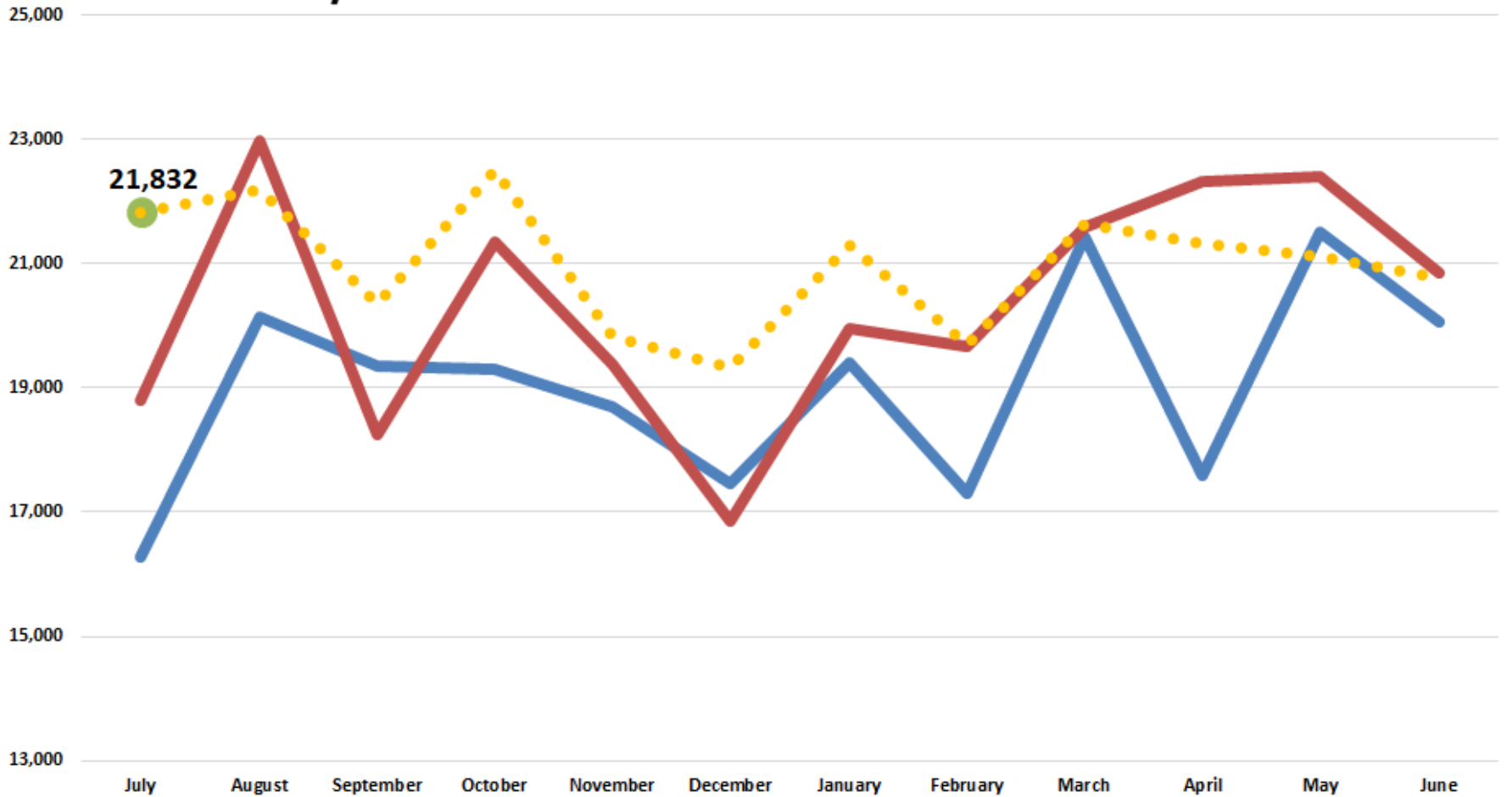
# Hospice Days



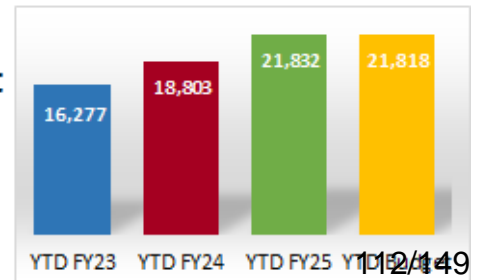
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



# All O/P Rehab Svcs Across District

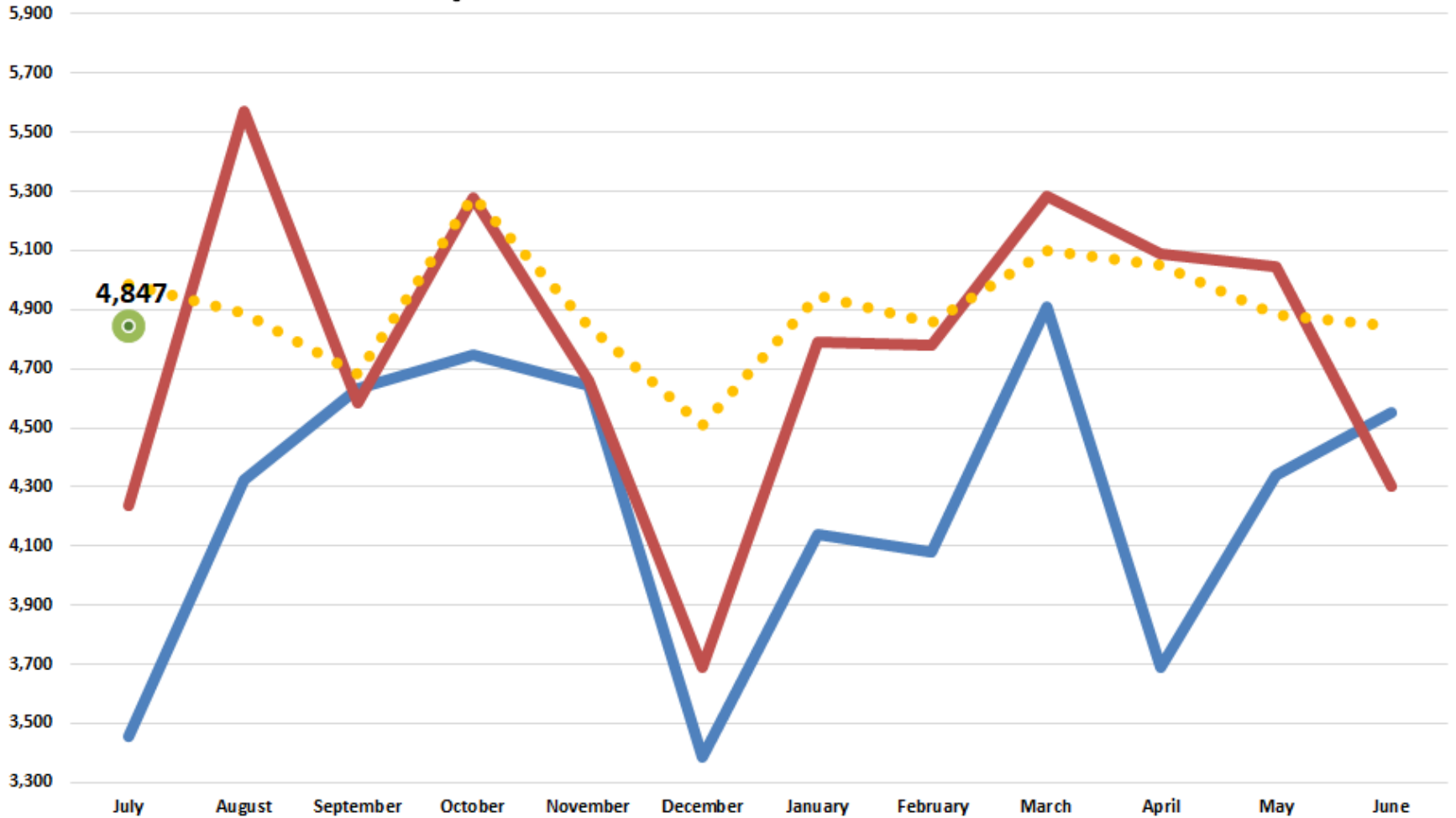


— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

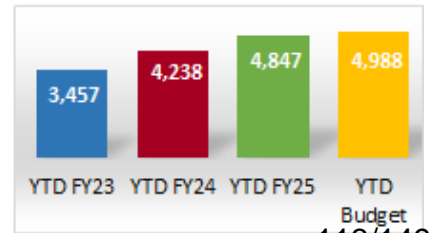




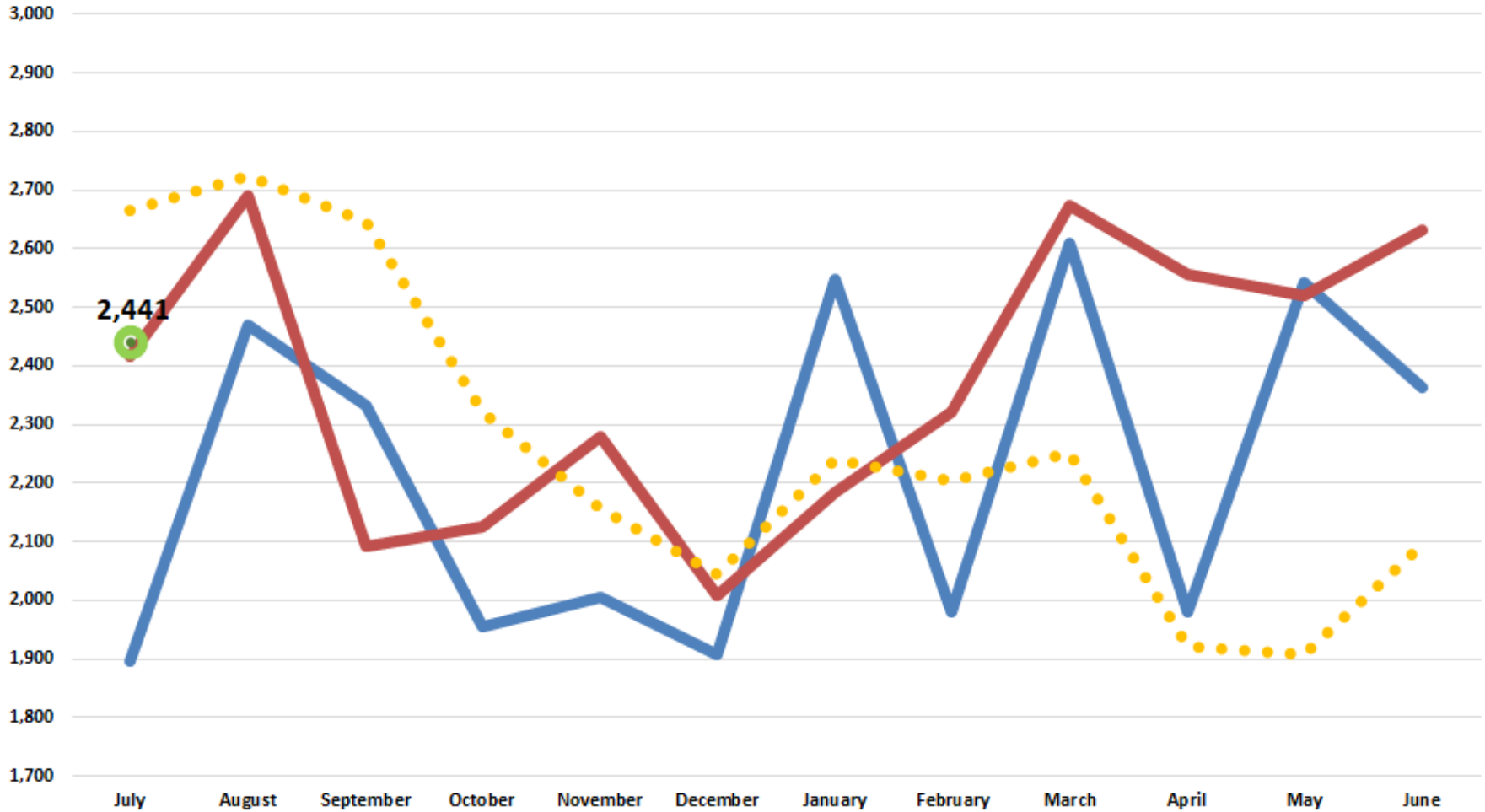
# O/P Rehab Services



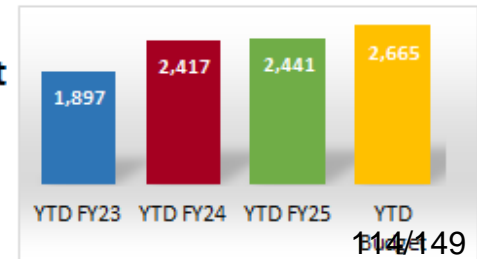
— **FY2023**   
 — **FY2024**   
 —○— **FY2025**   
 ●●● **Budget**



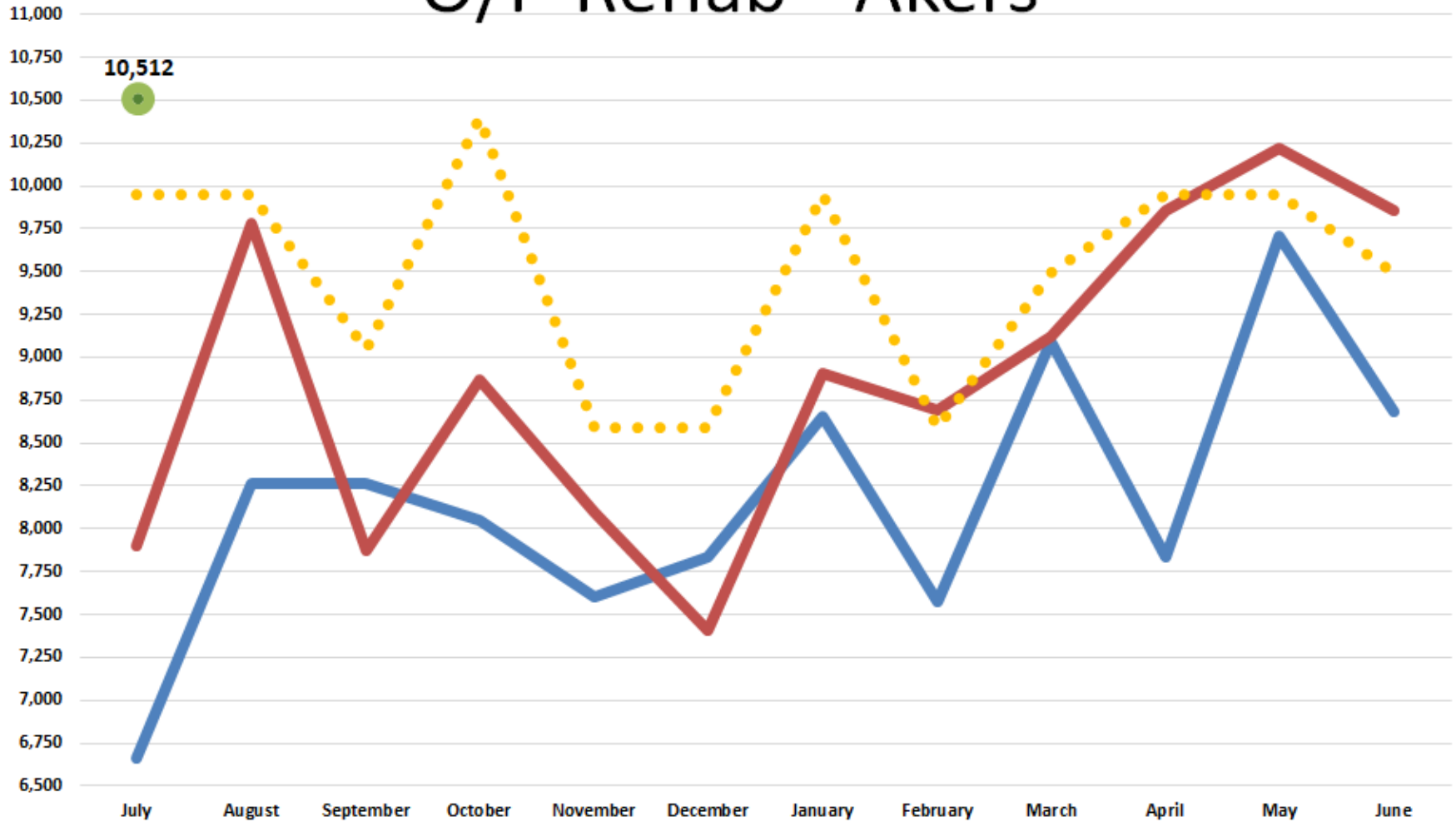
# O/P Rehab - Exeter



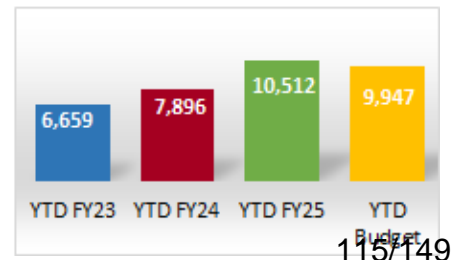
— FY2023   
 — FY2024   
 — FY2025   
 ●●● Budget



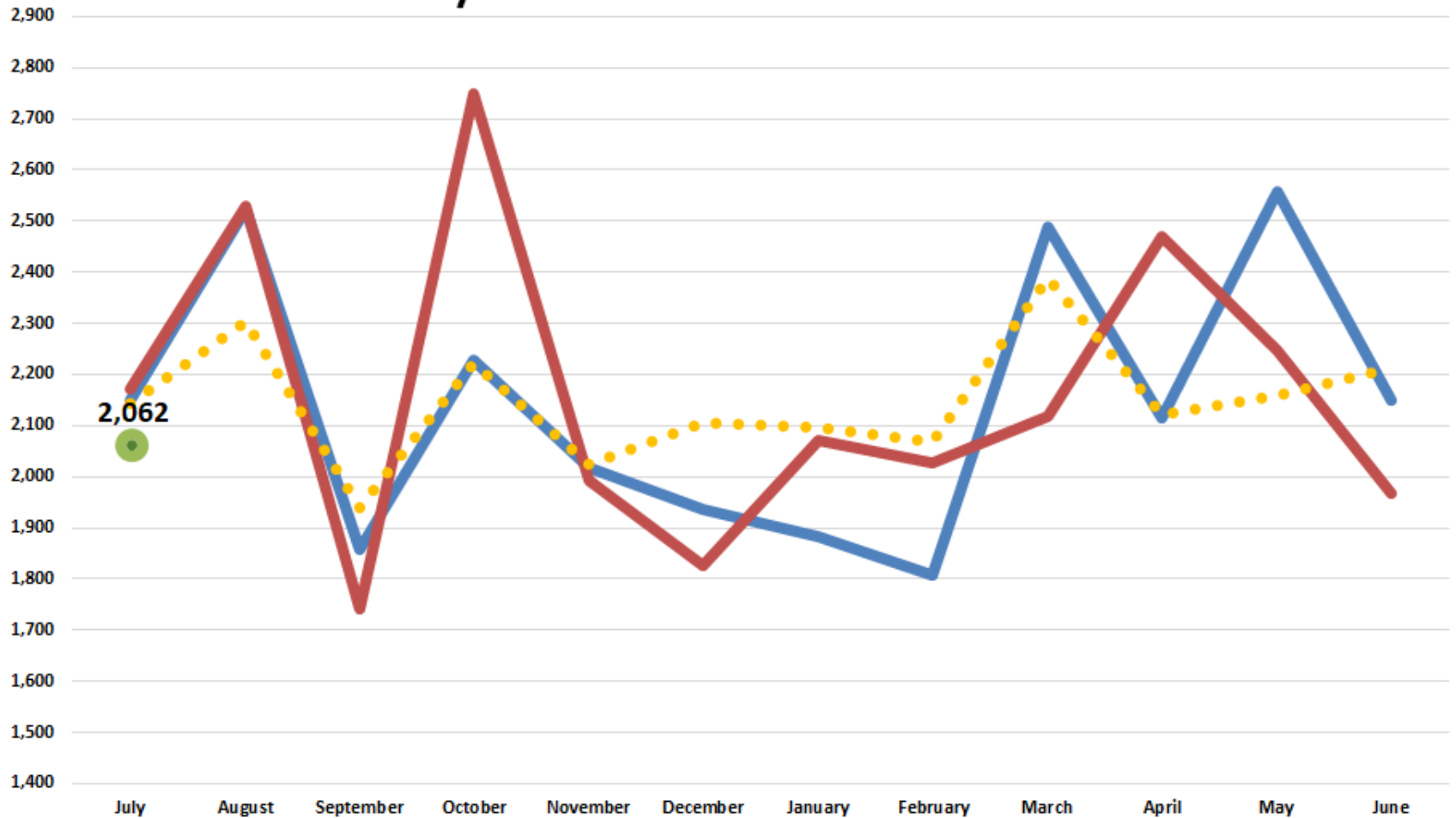
# O/P Rehab - Akers



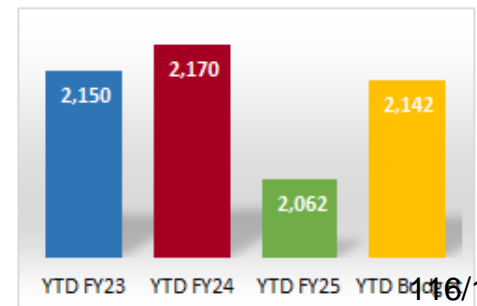
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



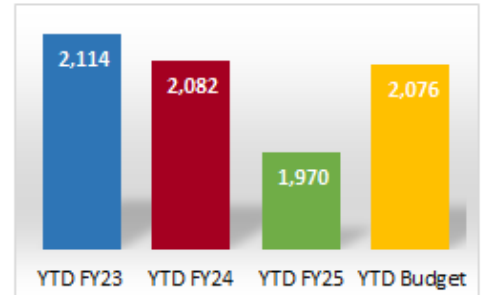
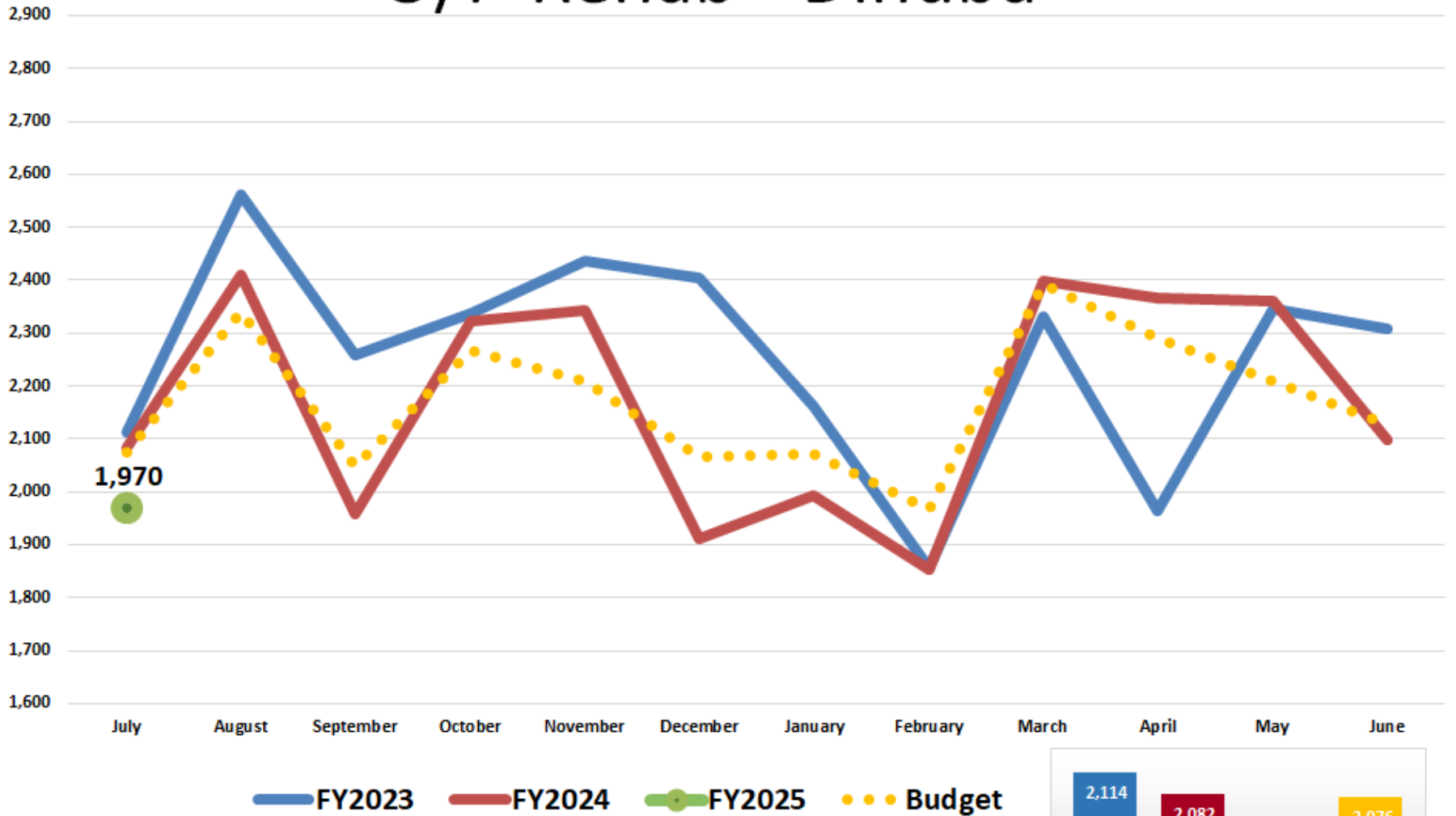
# O/P Rehab - LLOPT



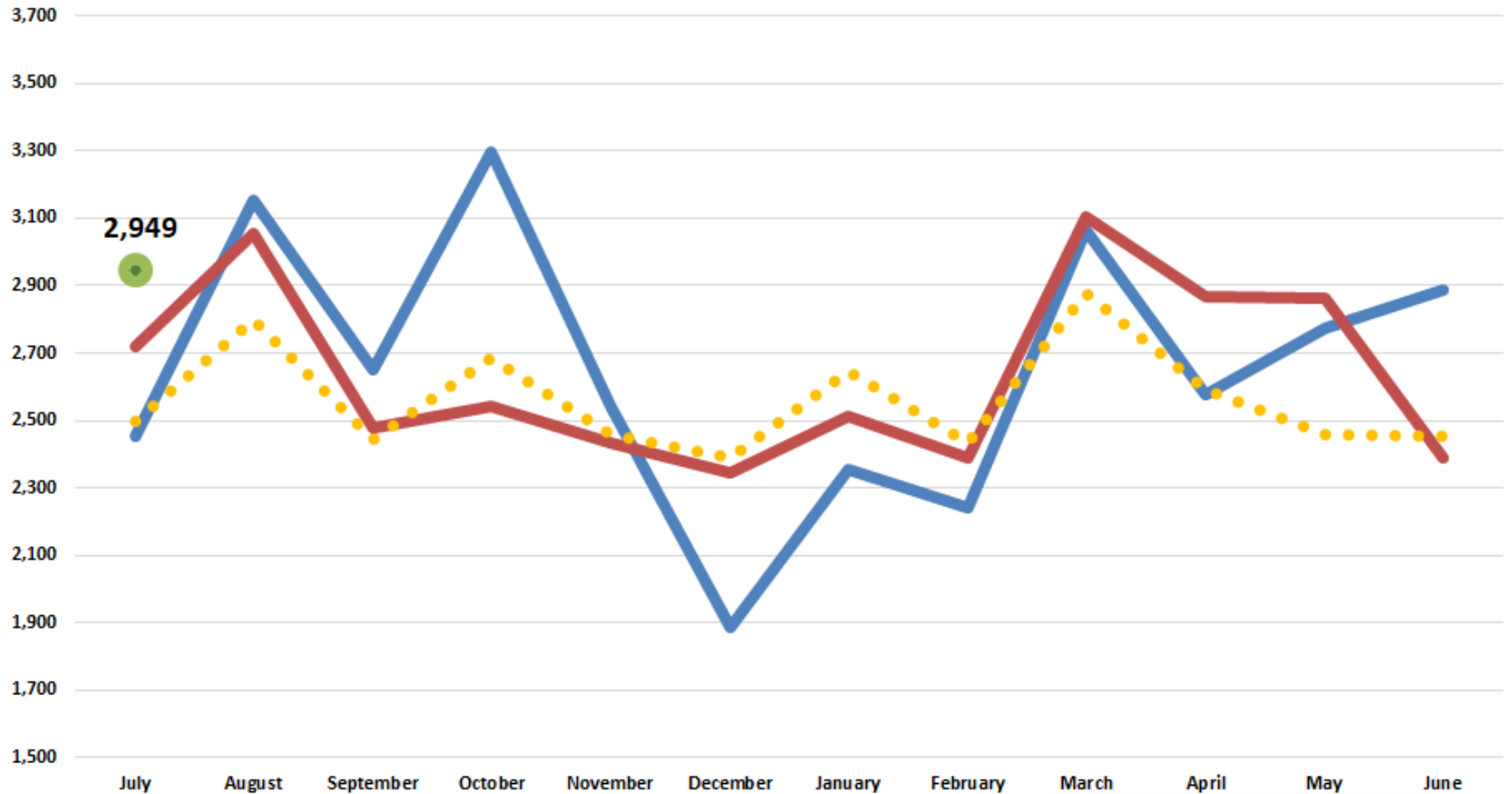
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



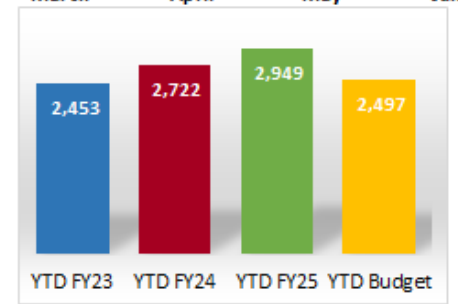
# O/P Rehab - Dinuba



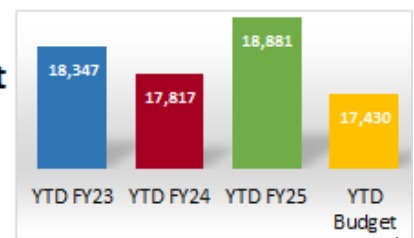
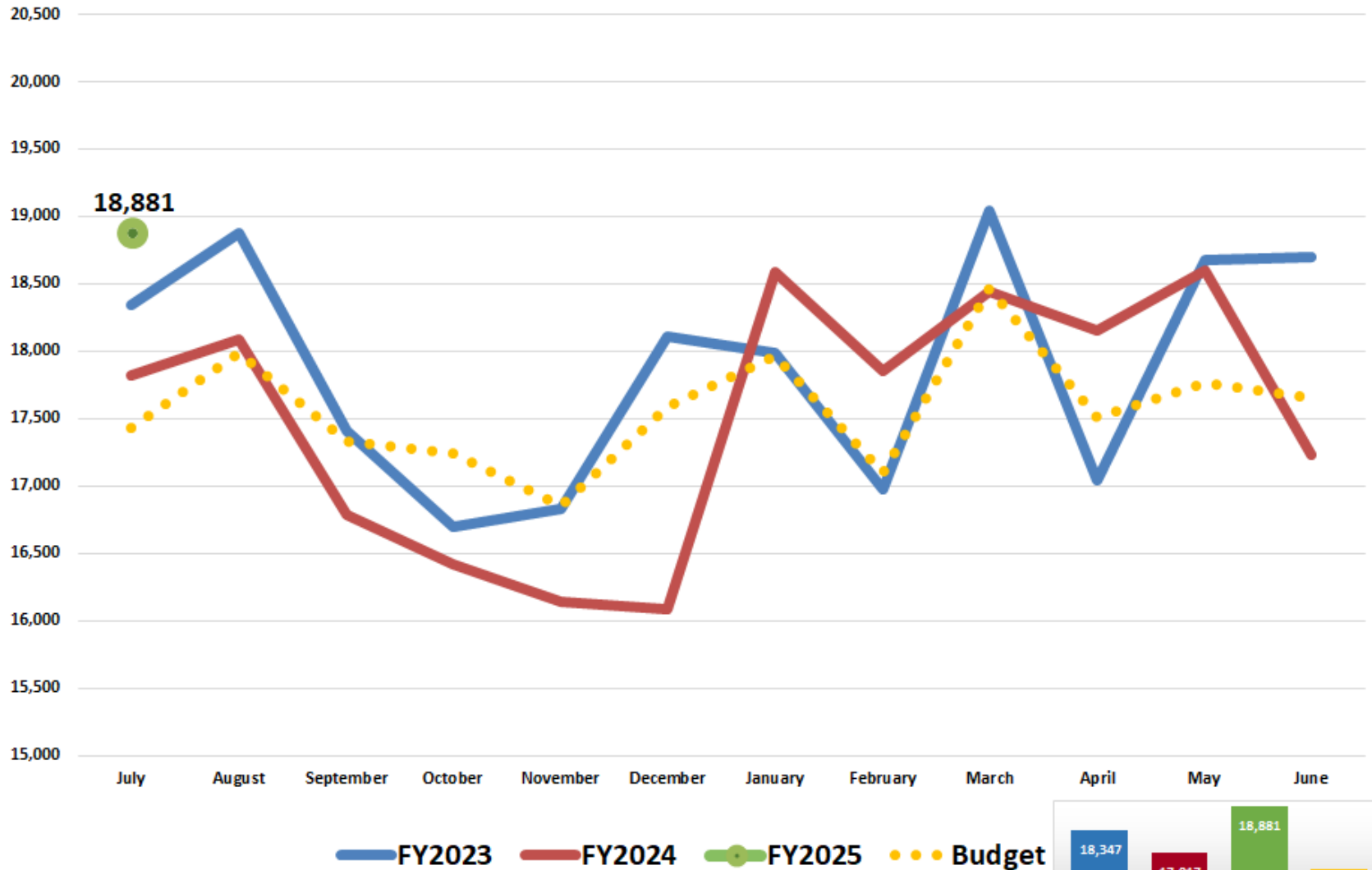
# Therapy - Cypress Hand Center



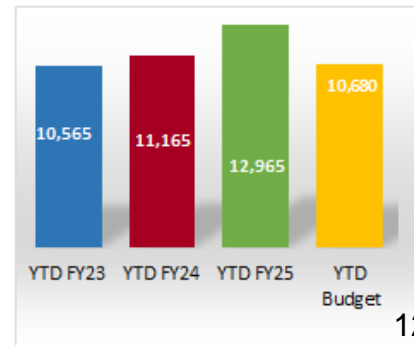
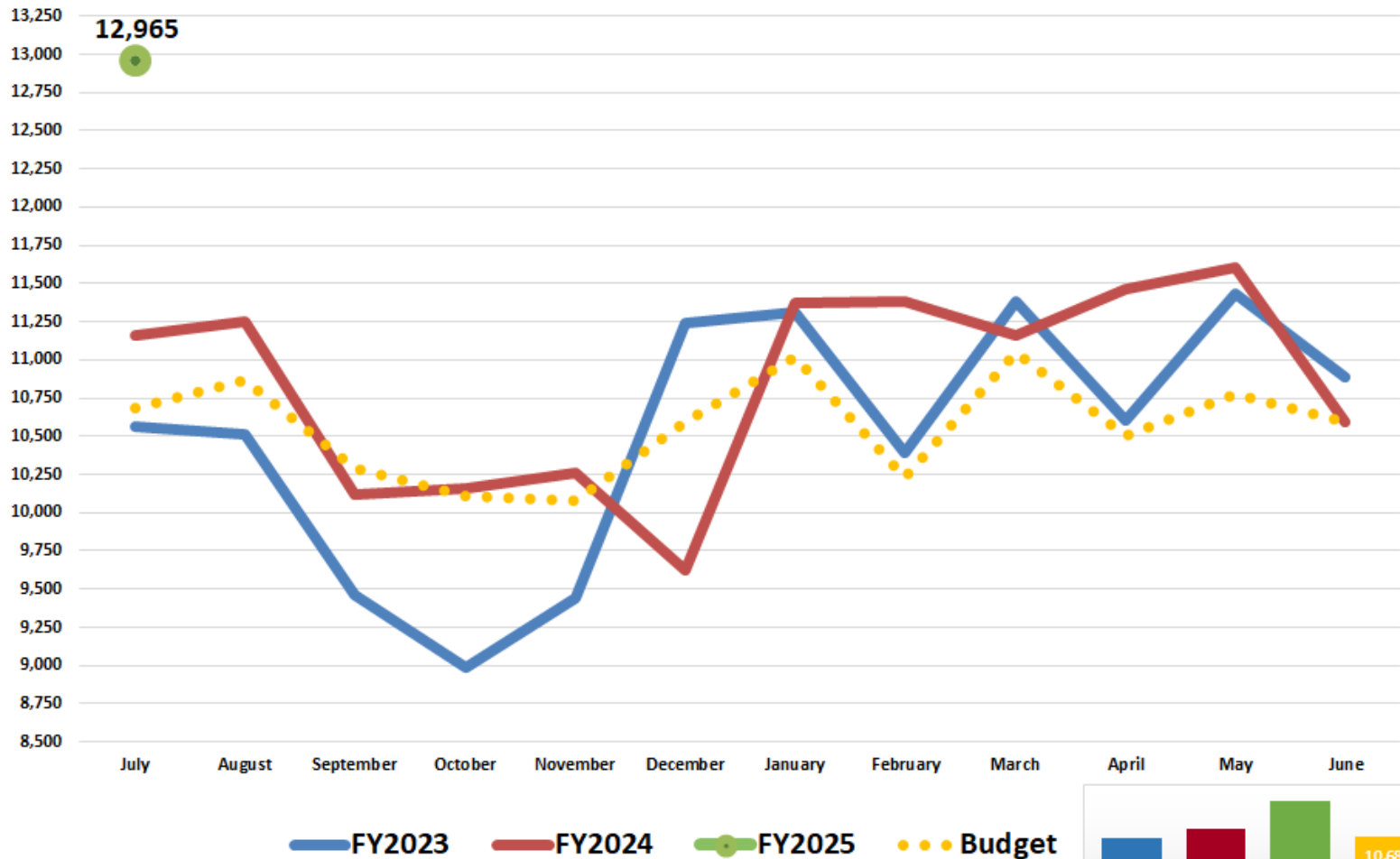
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



# Physical & Other Therapy Units (I/P & O/P)

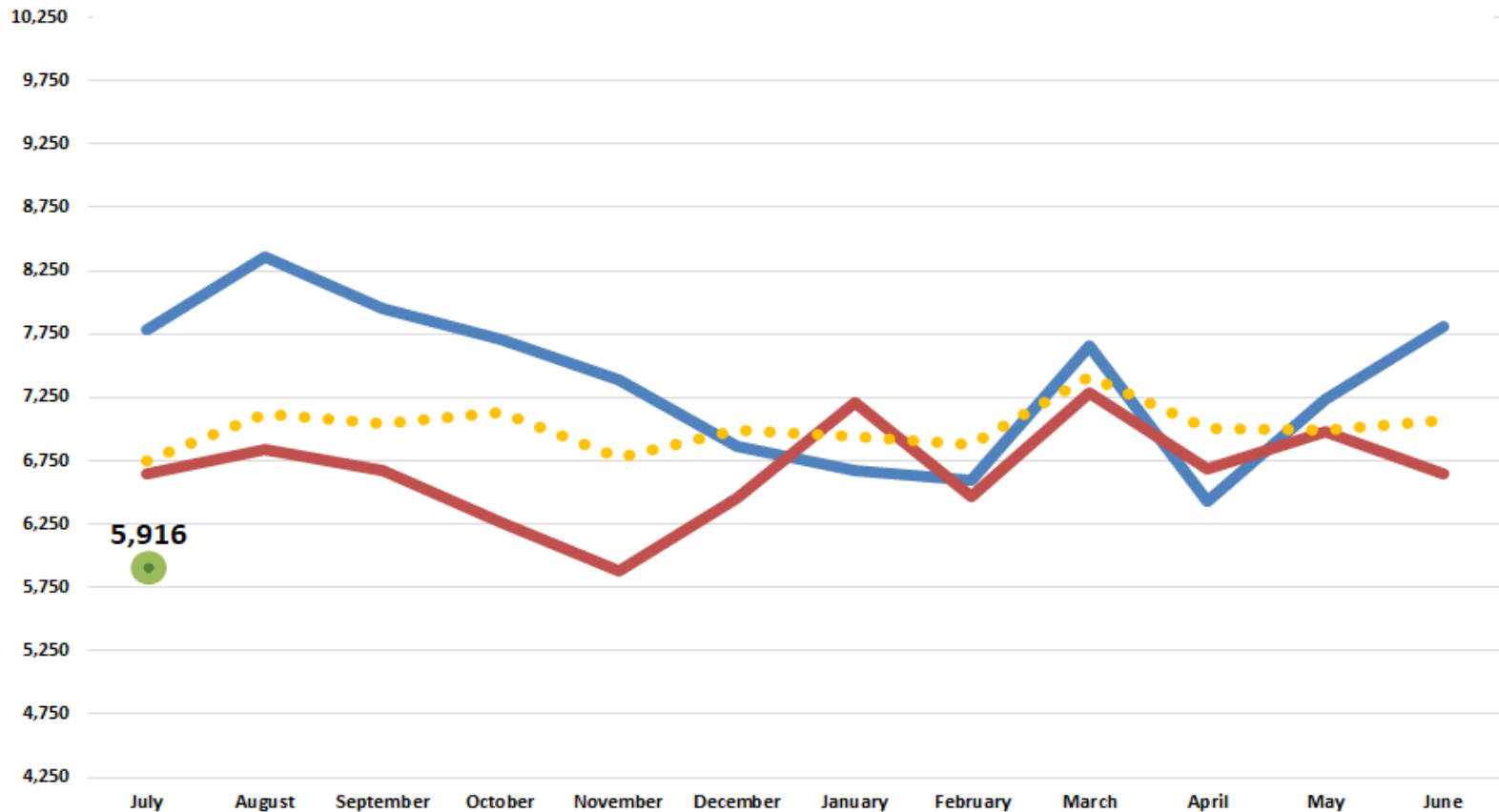


# Physical & Other Therapy Units (I/P & O/P)-Main Campus

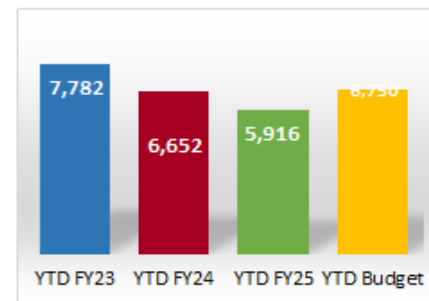




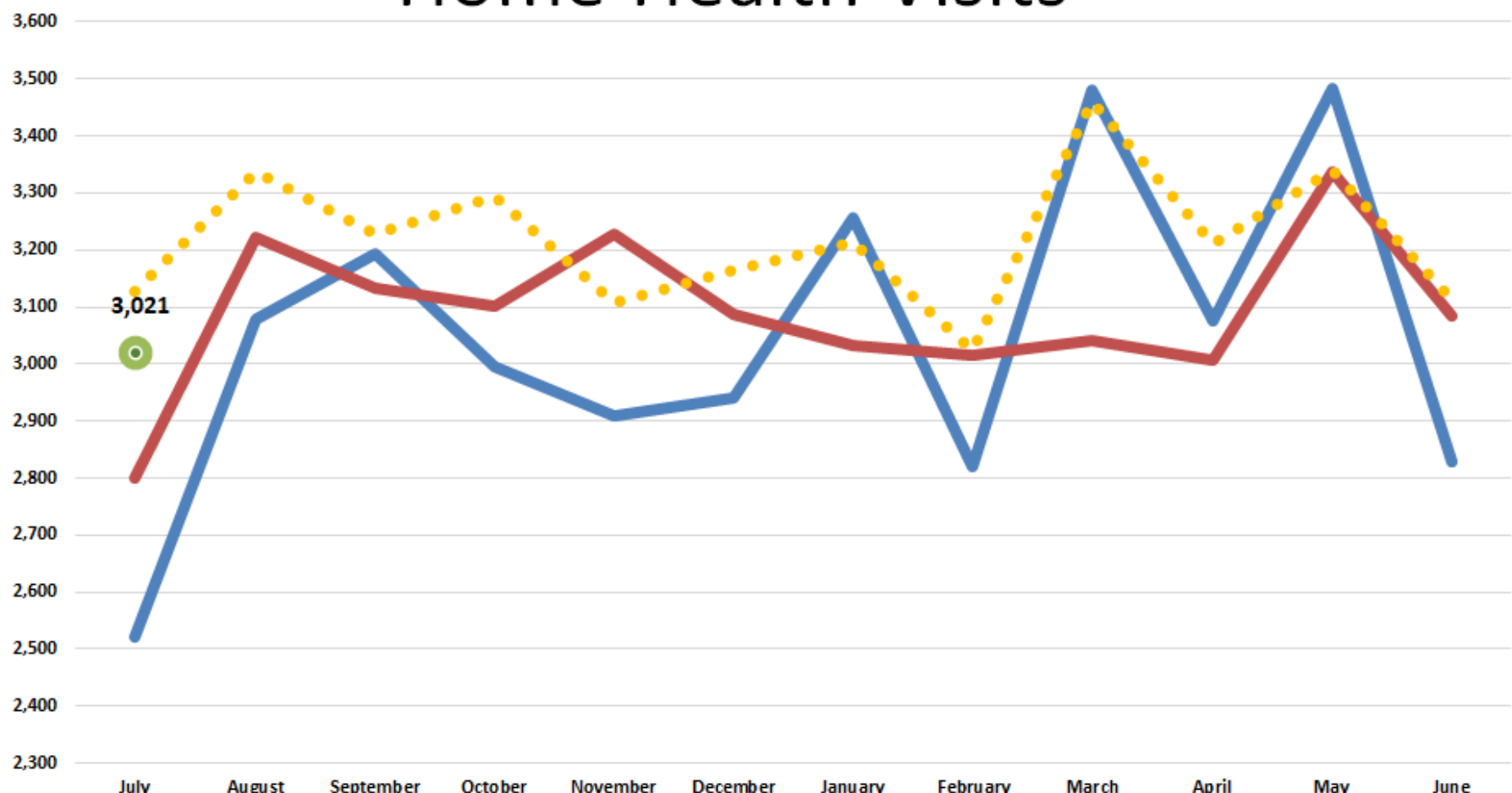
# Physical & Other Therapy Units (I/P & O/P)- KDRH & South Campus



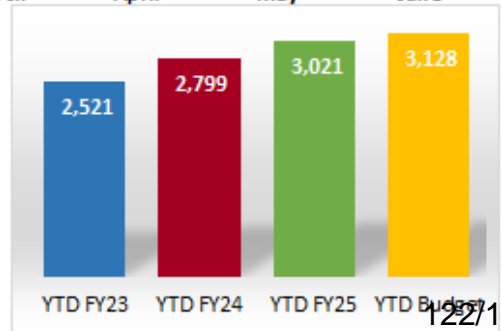
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



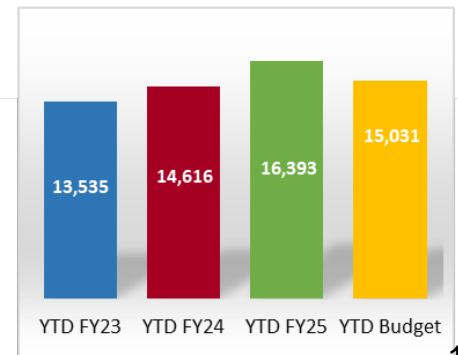
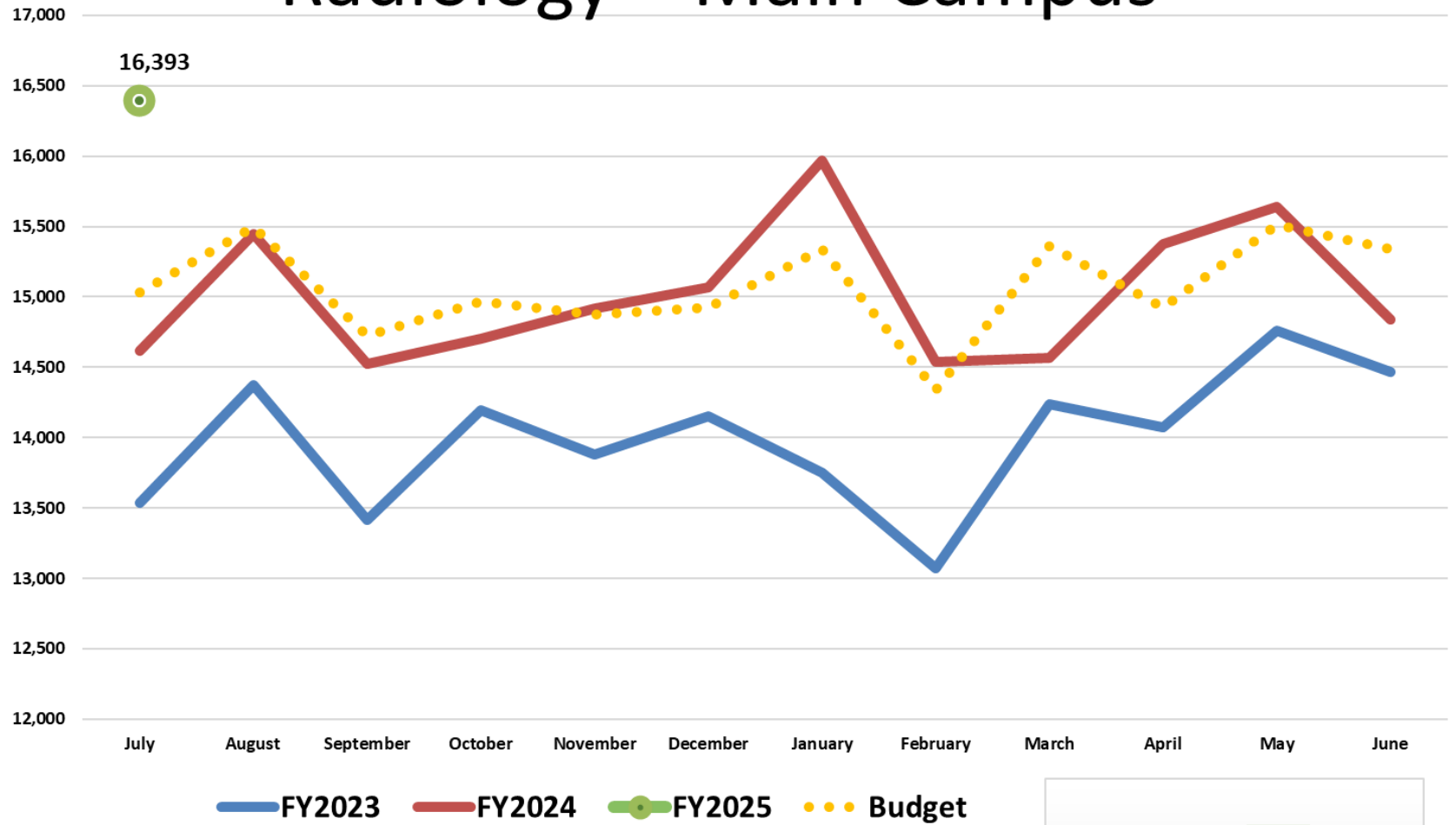
# Home Health Visits



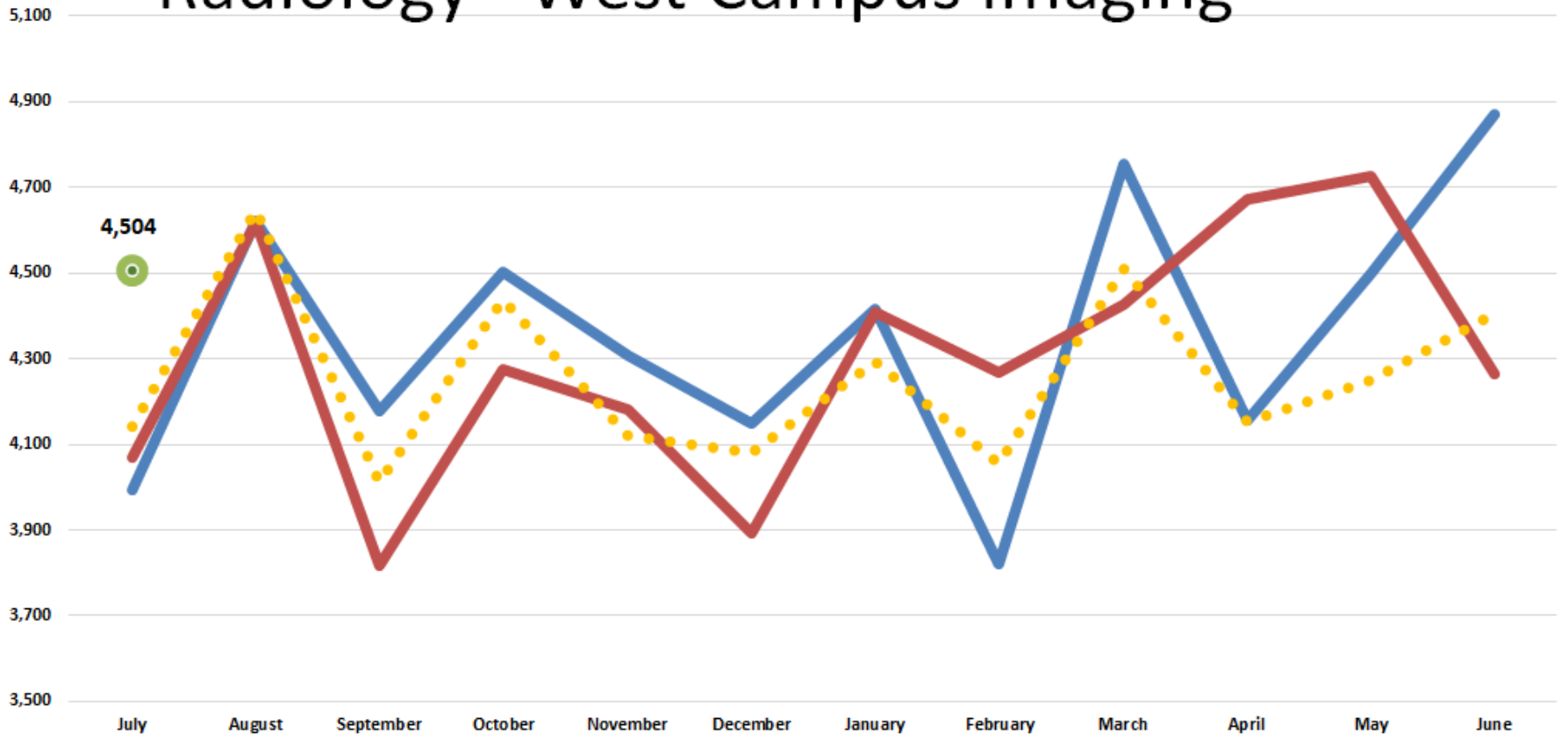
—●— FY2023    
 —●— FY2024    
 —●— FY2025    
 ●●● Budget



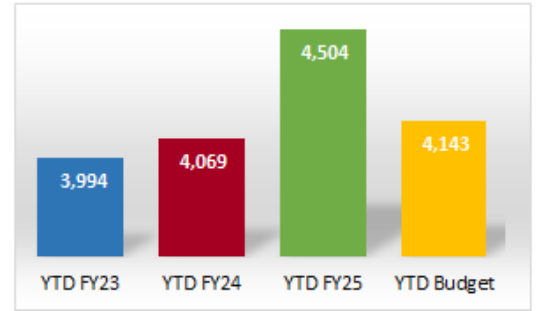
# Radiology – Main Campus



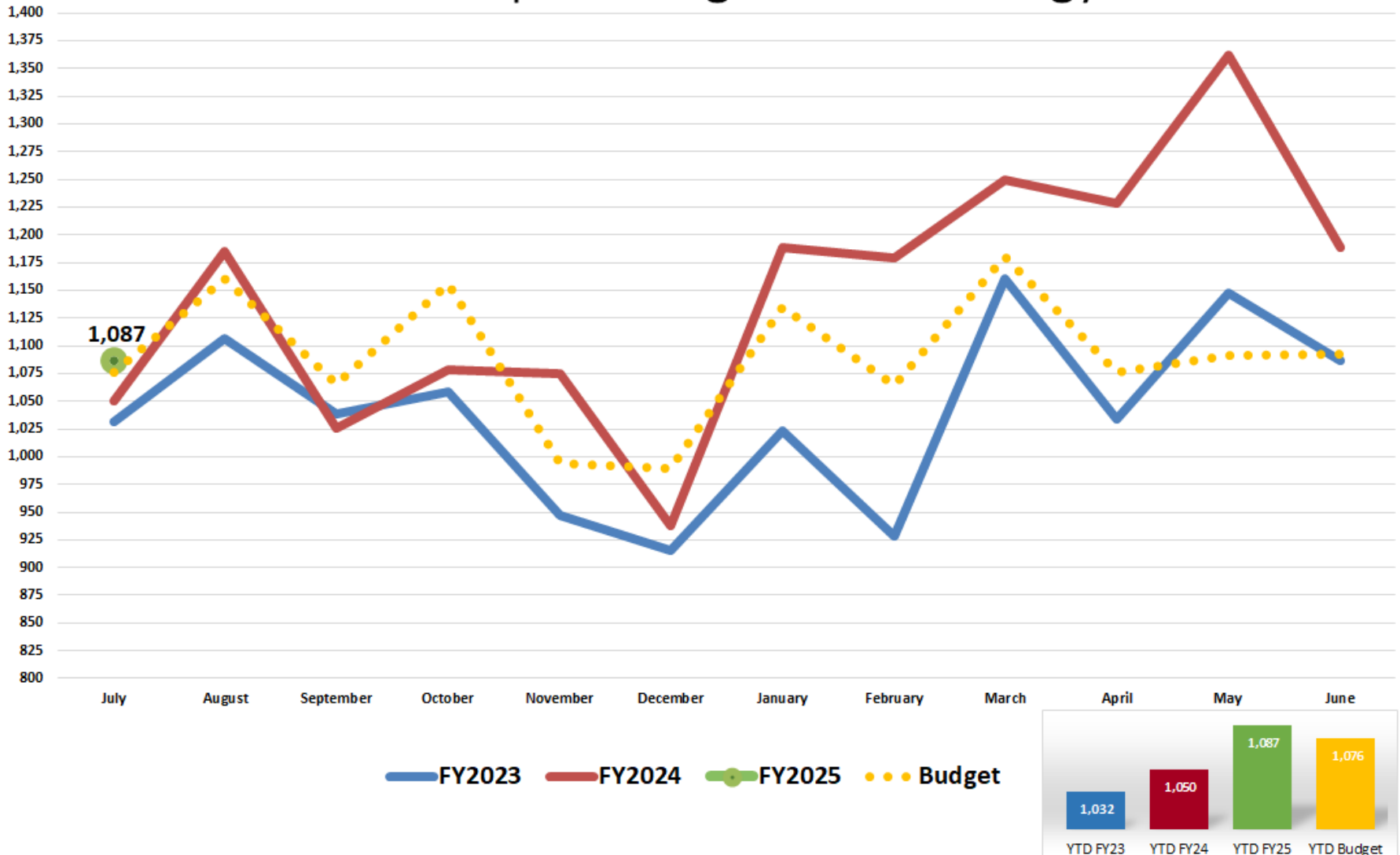
# Radiology - West Campus Imaging



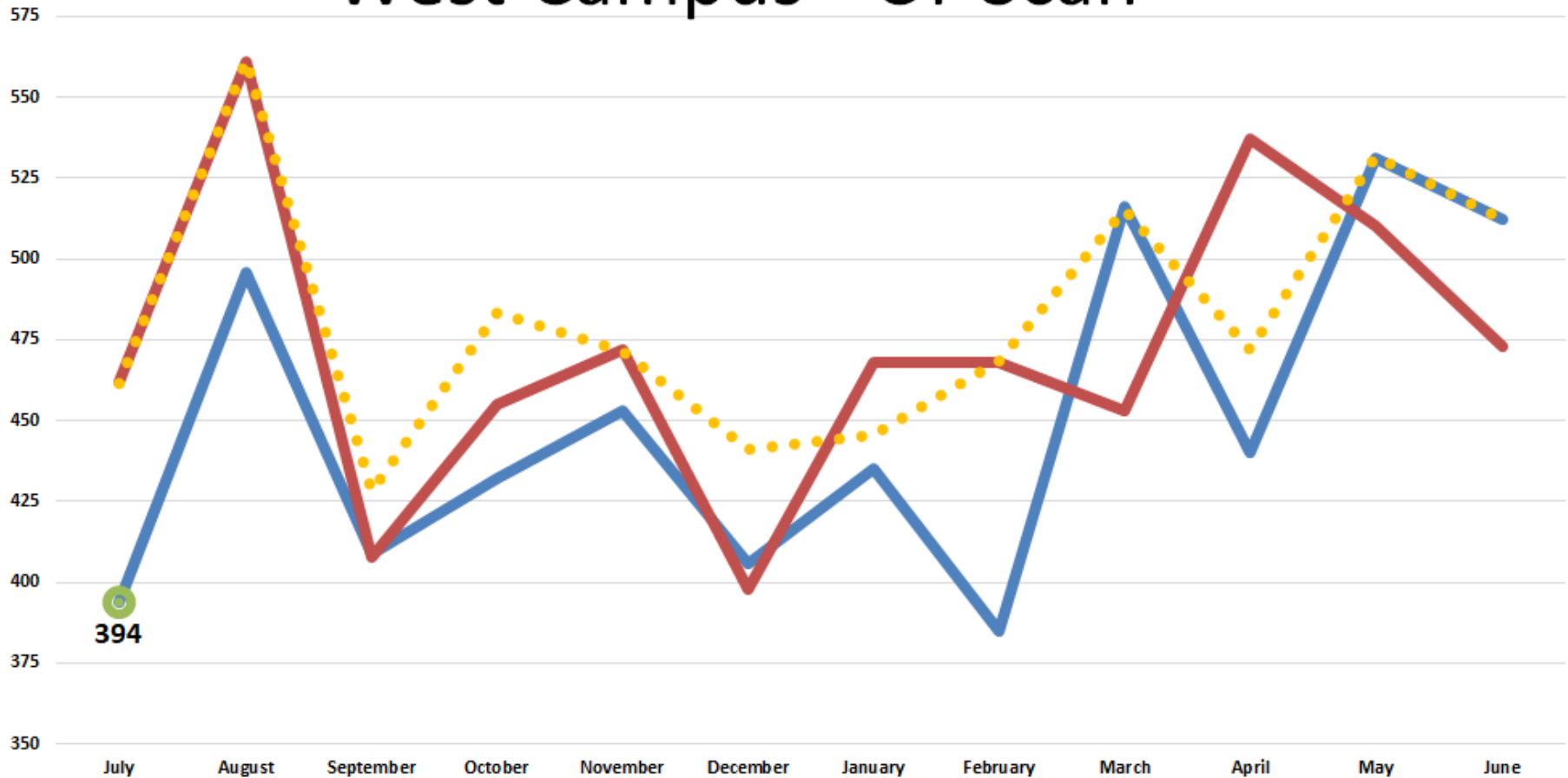
— FY2023   
 — FY2024   
 —●— FY2025   
 ●●● Budget



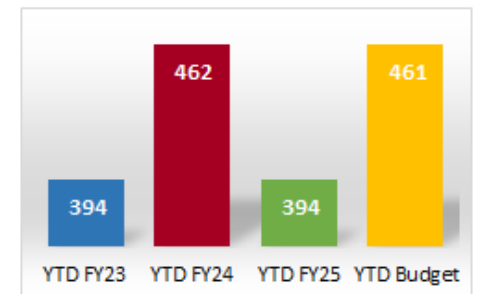
# West Campus - Diagnostic Radiology



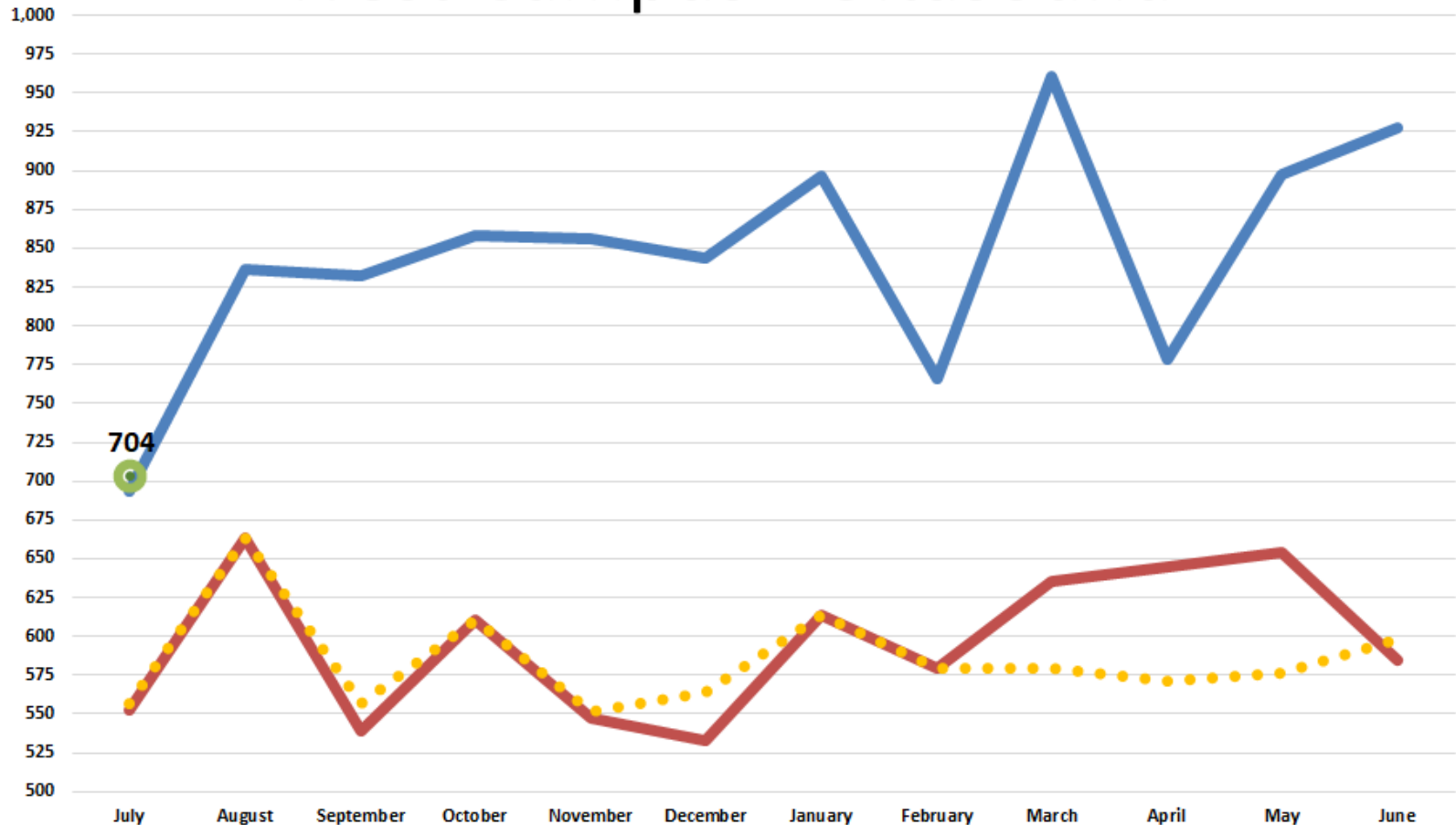
# West Campus - CT Scan



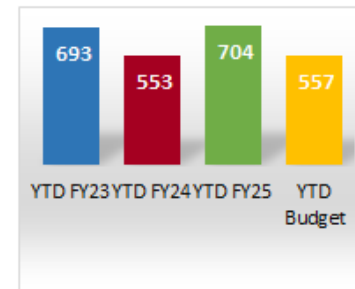
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



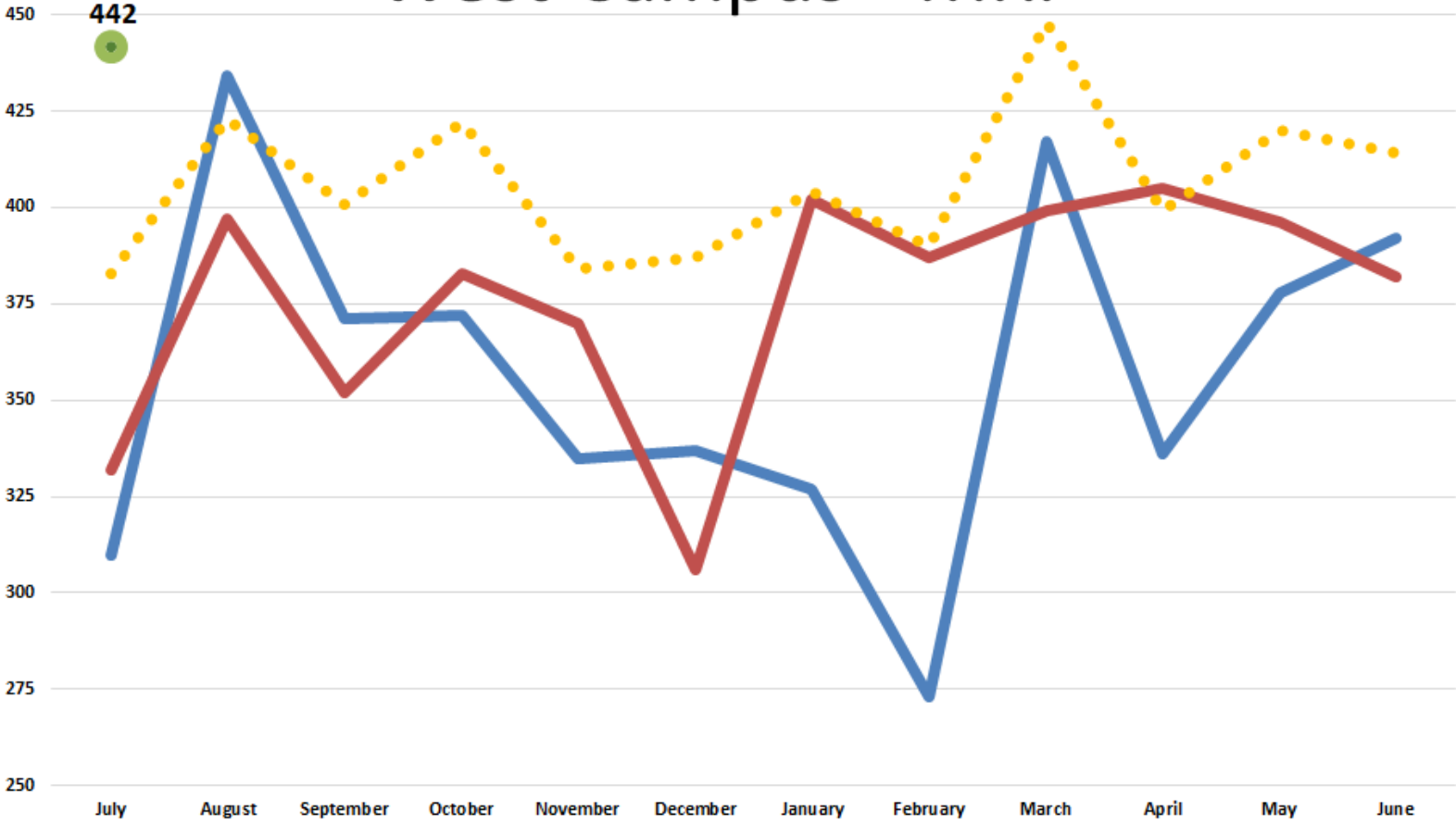
# West Campus - Ultrasound



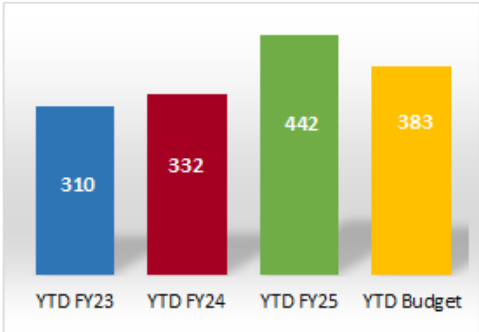
— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget



# West Campus - MRI

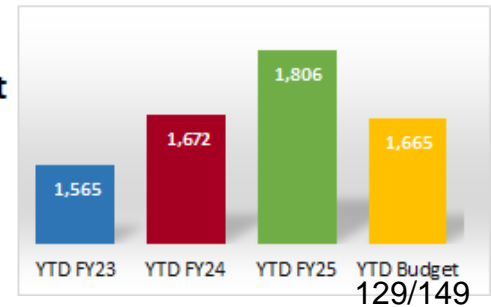
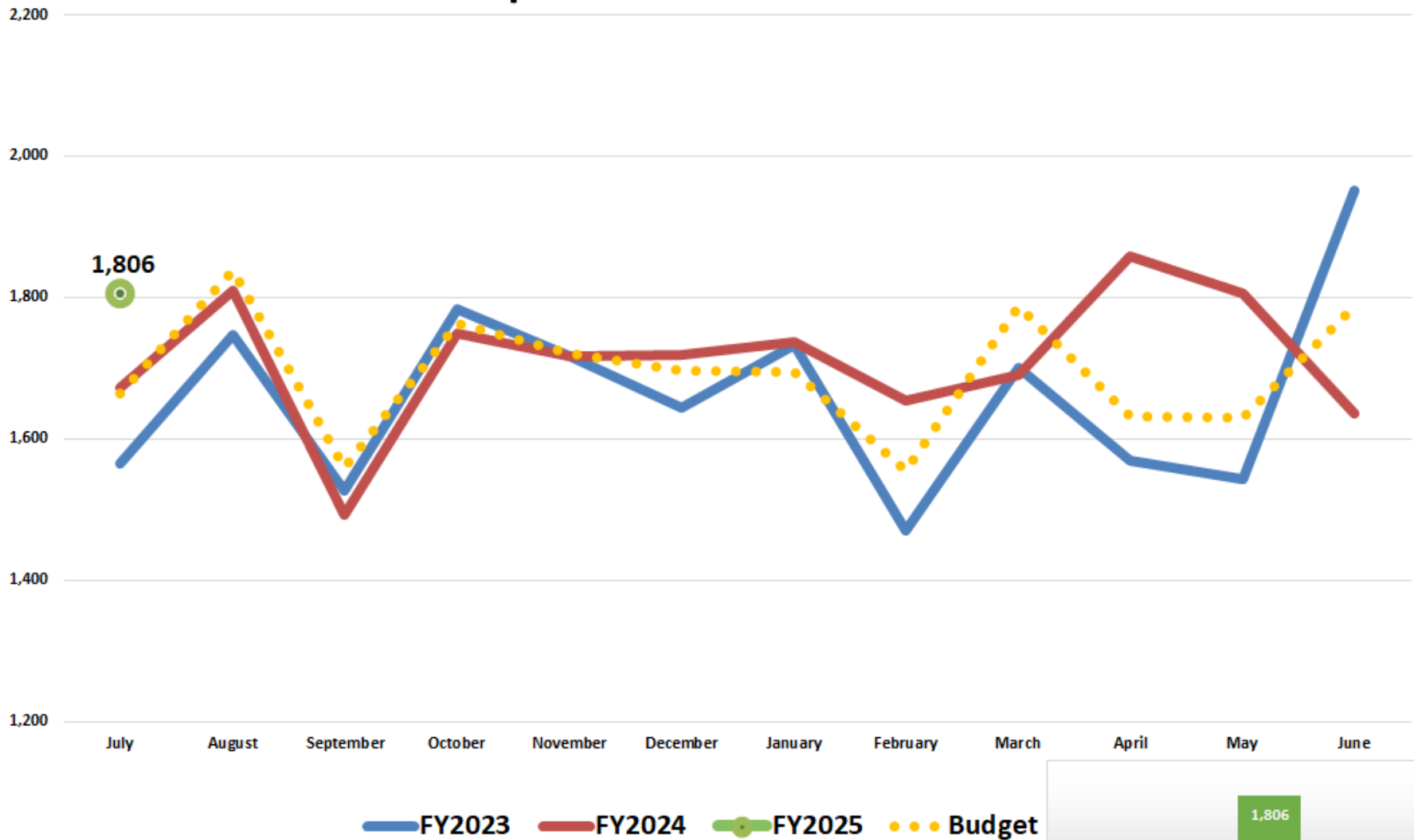


— FY2023   
 — FY2024   
 —● FY2025   
 ●●● Budget

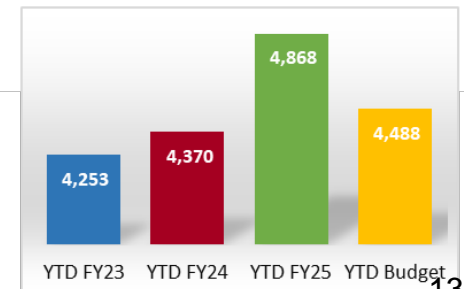
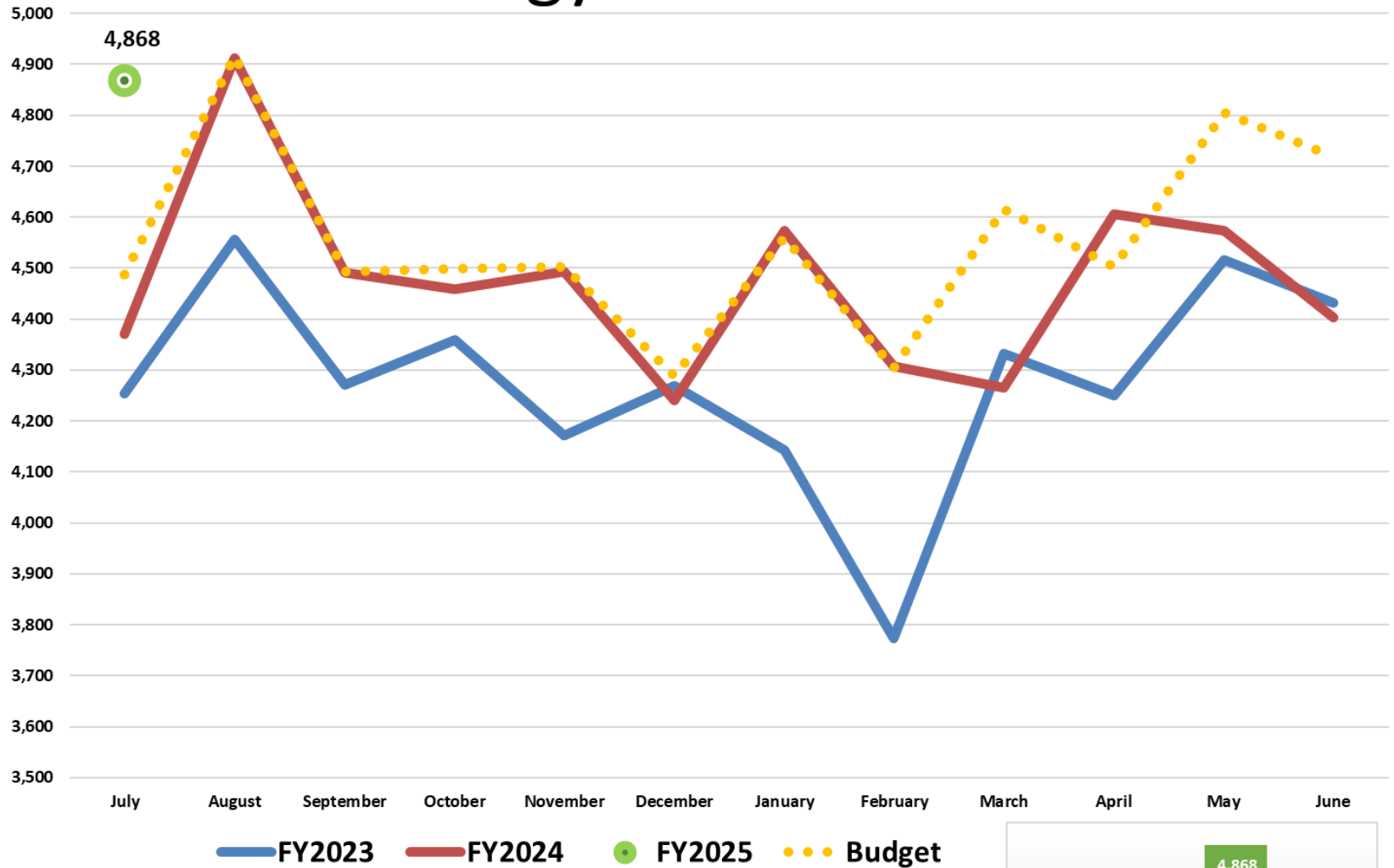




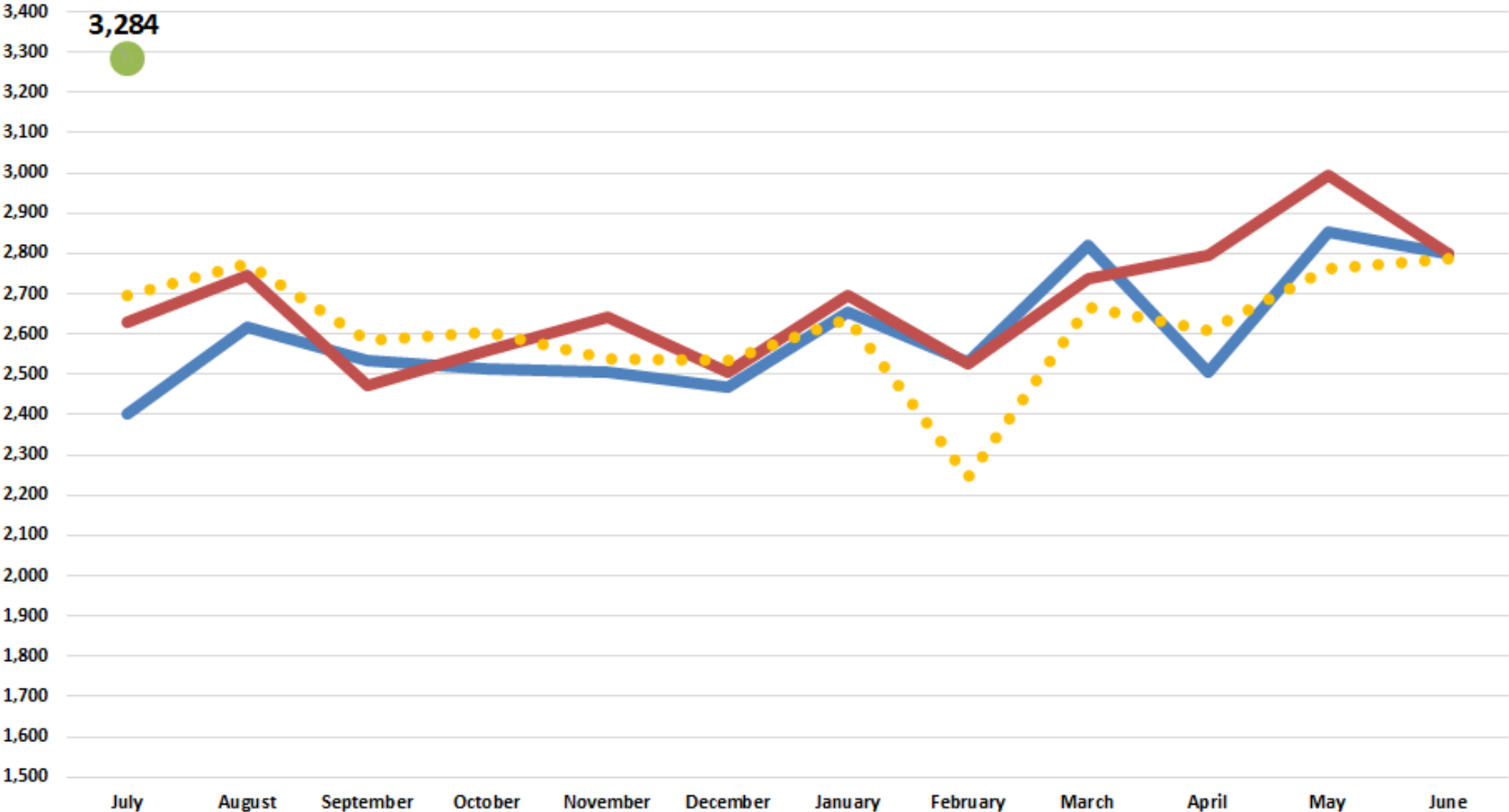
# West Campus - Breast Center



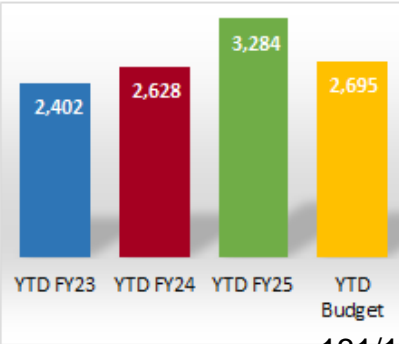
# Radiology - CT - All Areas



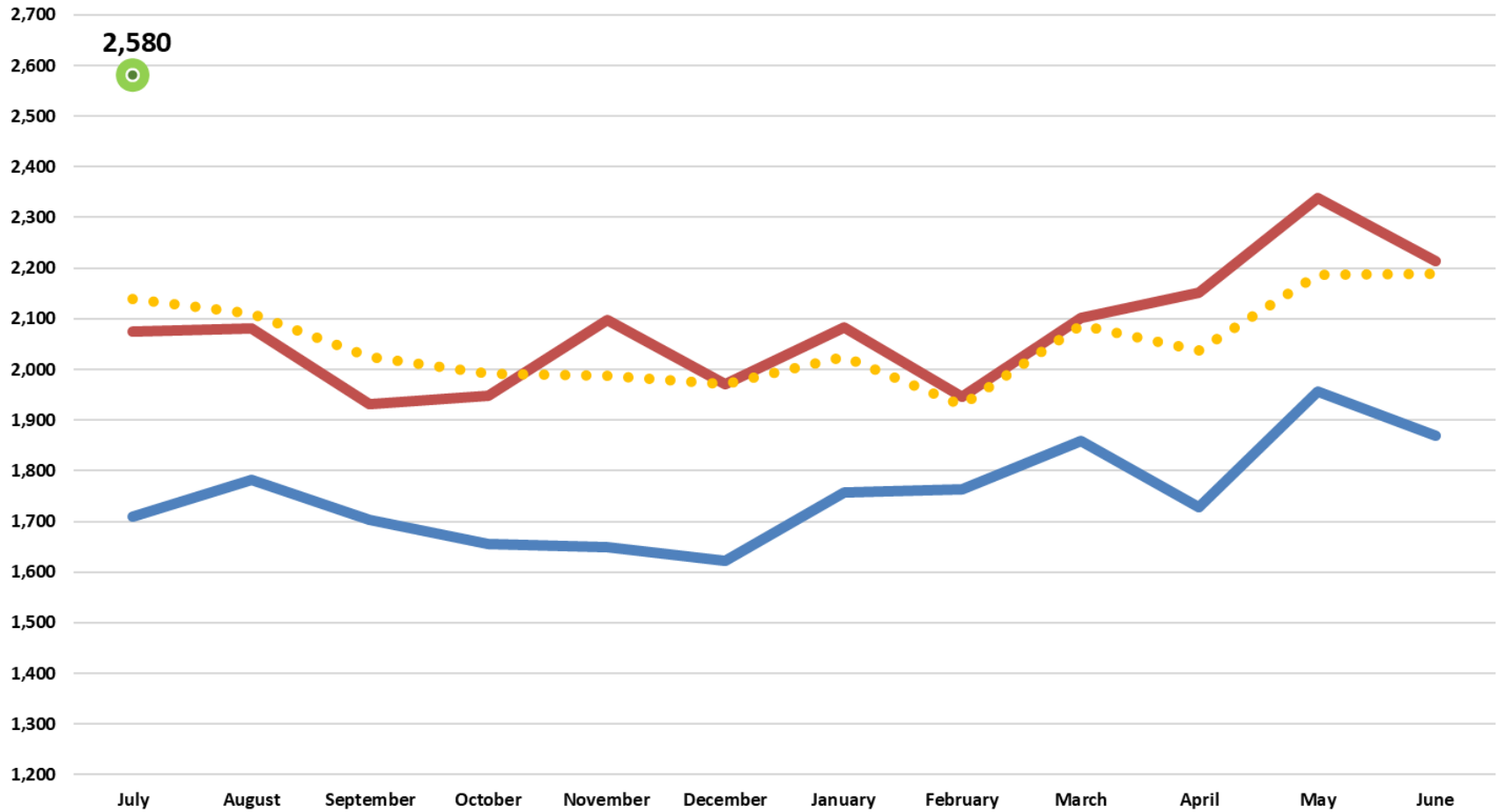
# Radiology - Ultrasound - All Areas



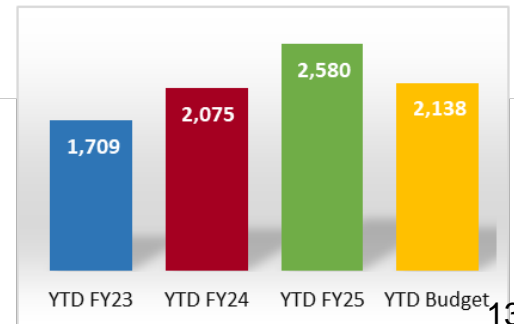
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



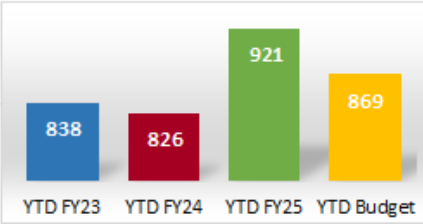
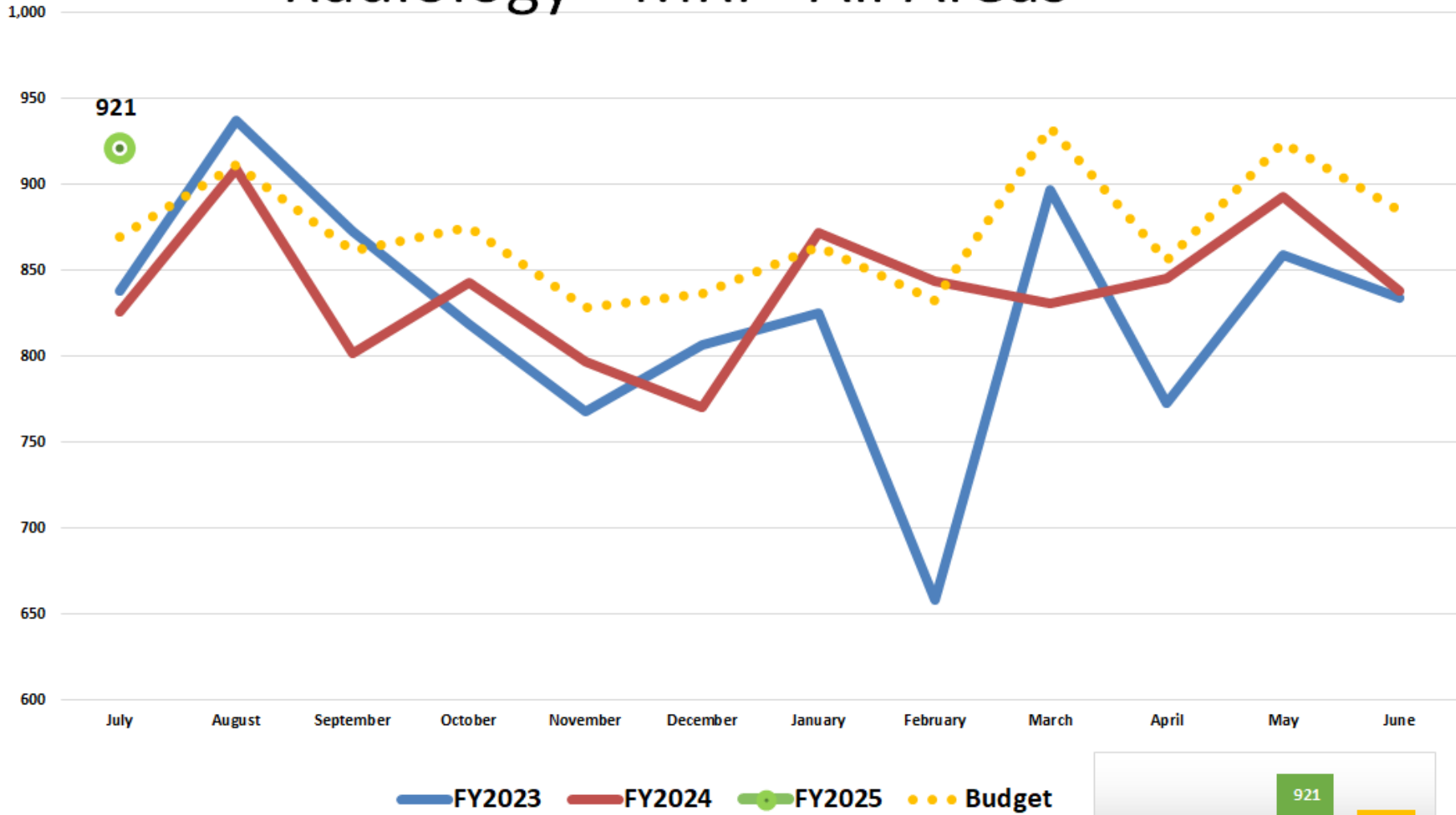
# Radiology - Ultrasound - Main Campus



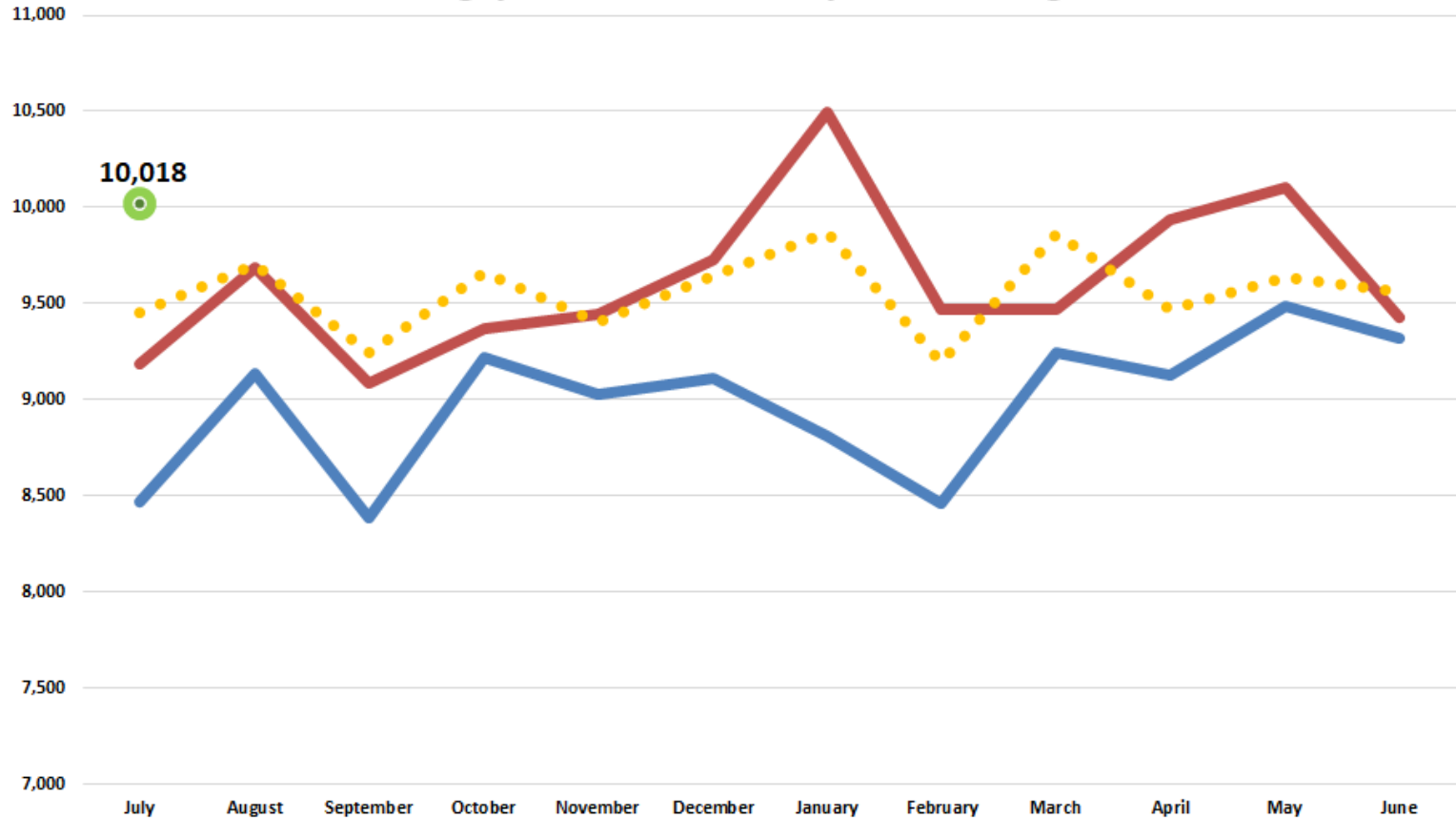
—●— FY2023   
 —●— FY2024   
 —●— FY2025   
 ●●● Budget



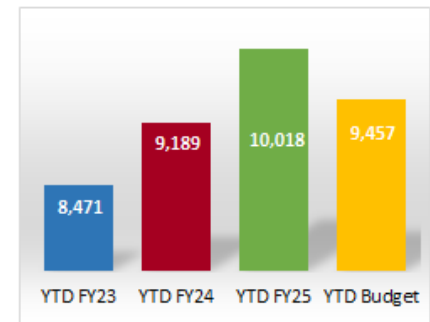
# Radiology - MRI - All Areas



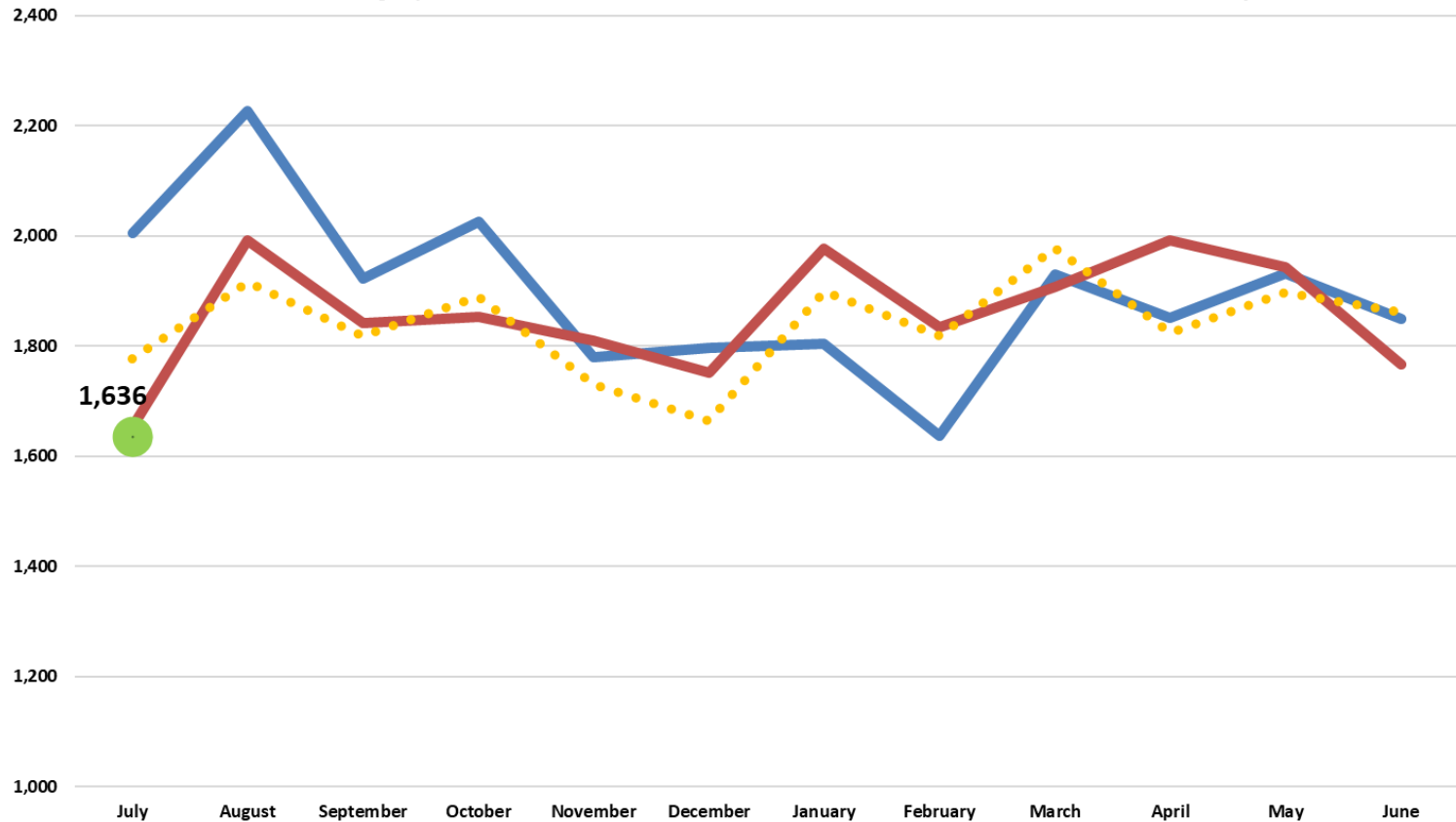
# Radiology Modality - Diagnostic



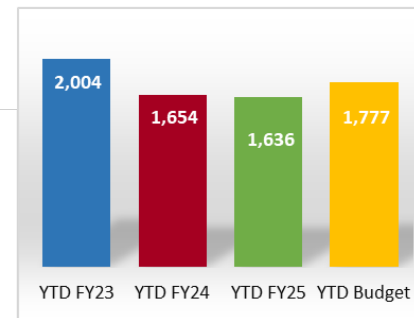
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget



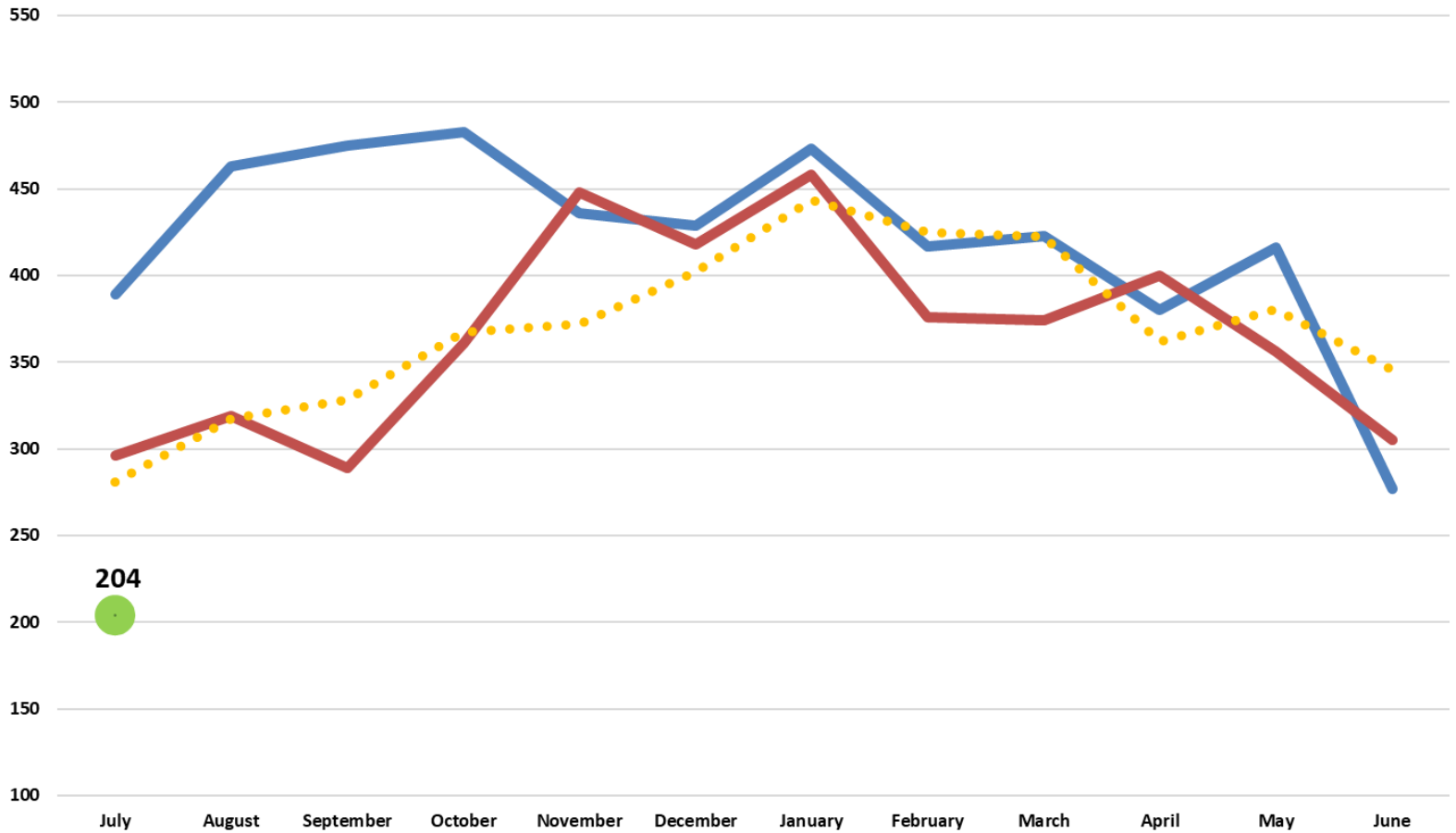
# Radiology - UC Court/South Campus



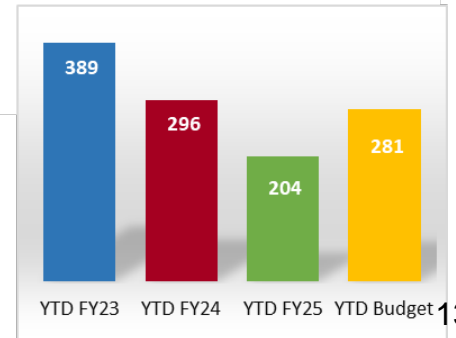
—● FY2023   
 —● FY2024   
 —● FY2025   
 ●●● Budget



# Radiology - UC Demaree/North Campus

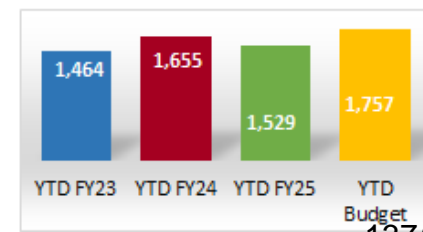
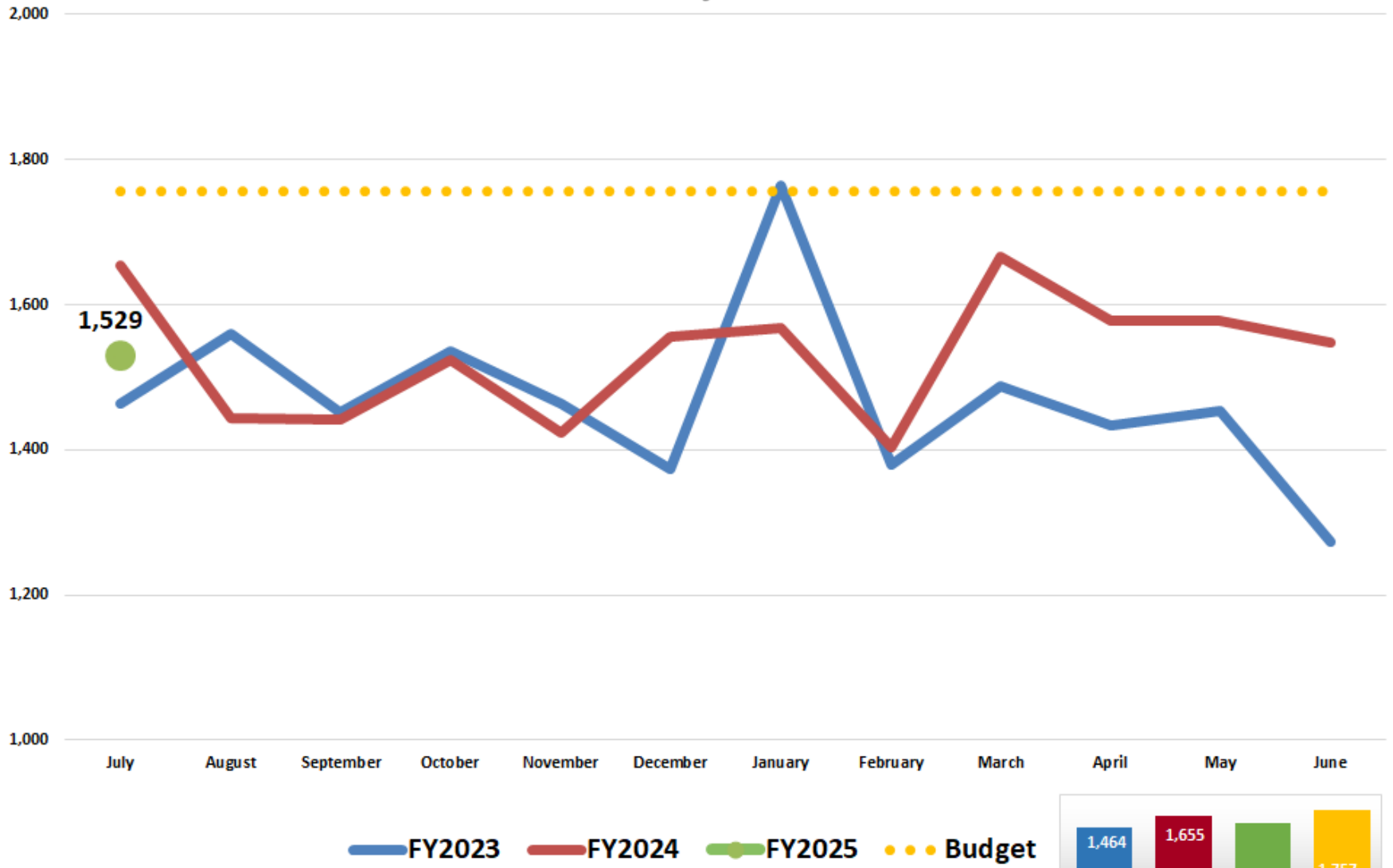


— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget

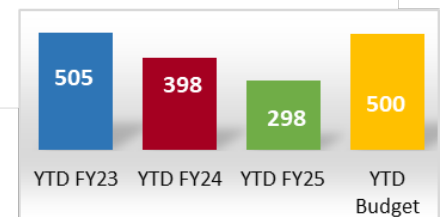
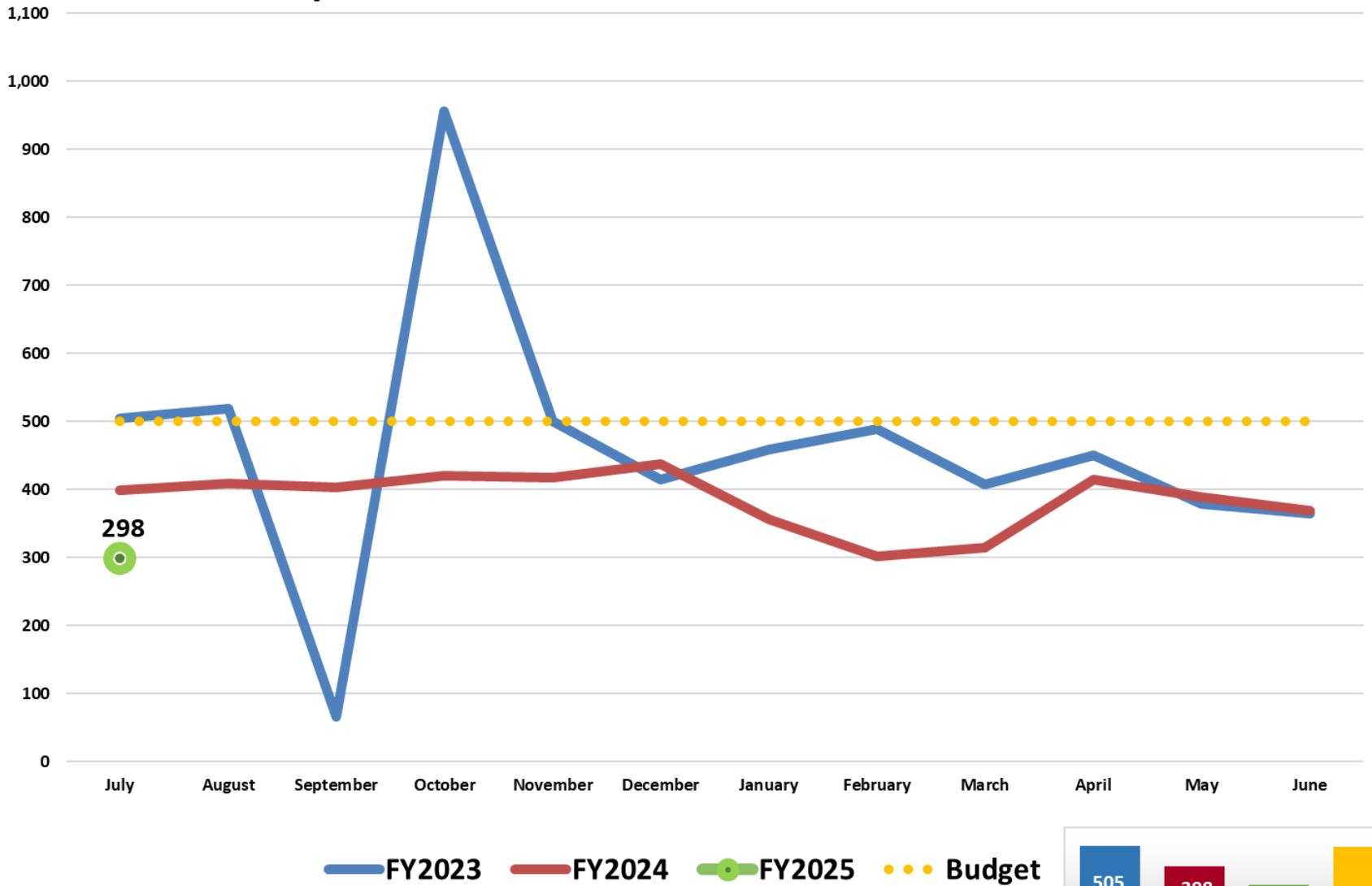




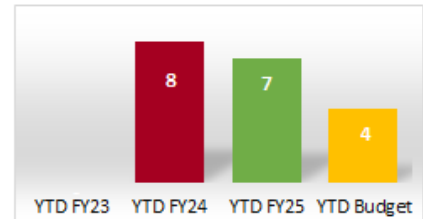
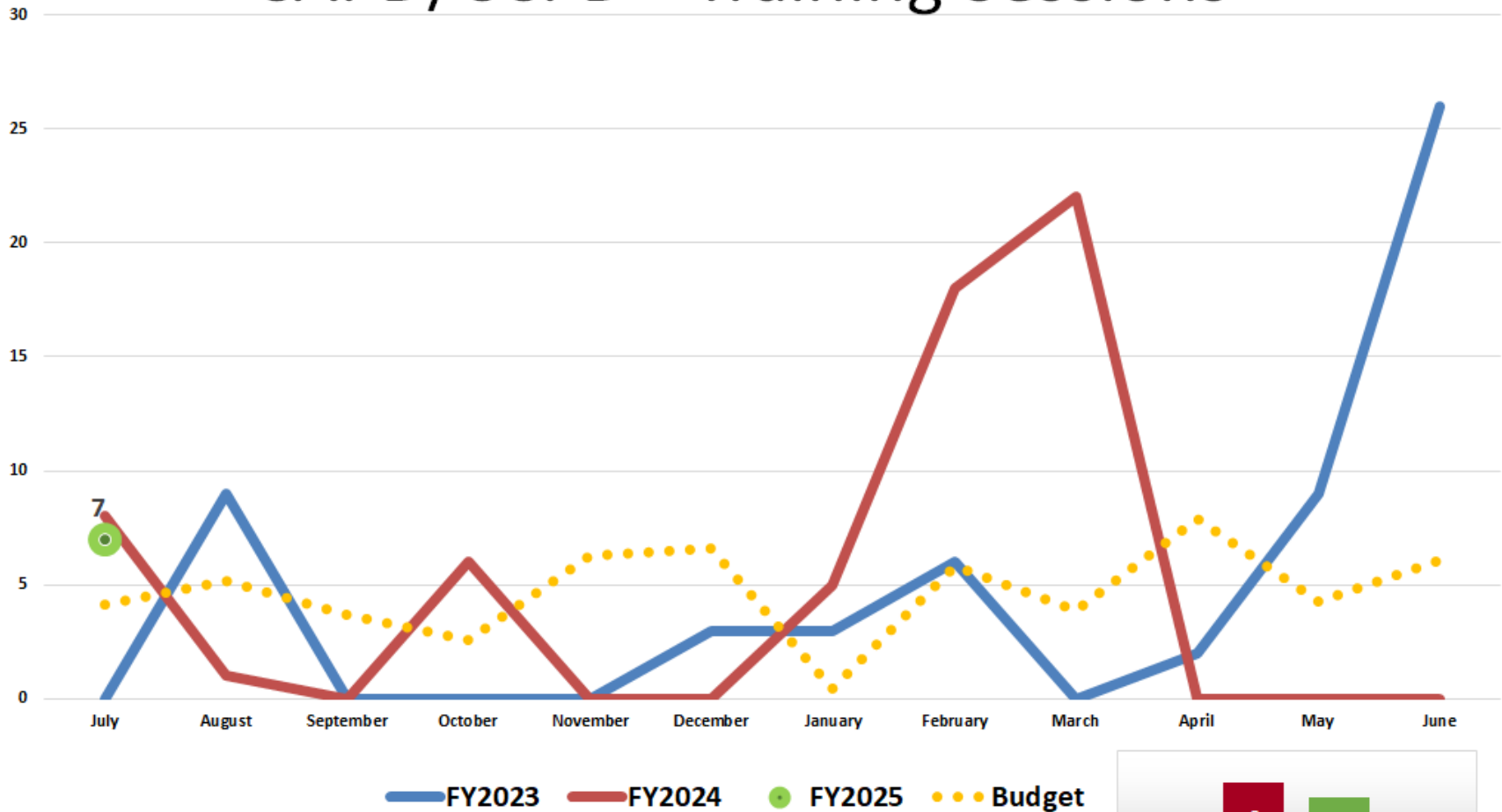
# Chronic Dialysis - Visalia



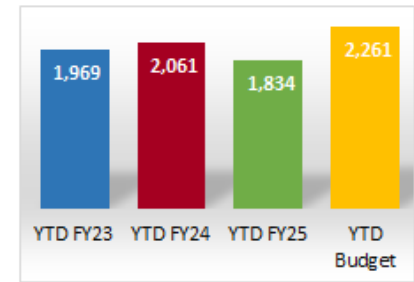
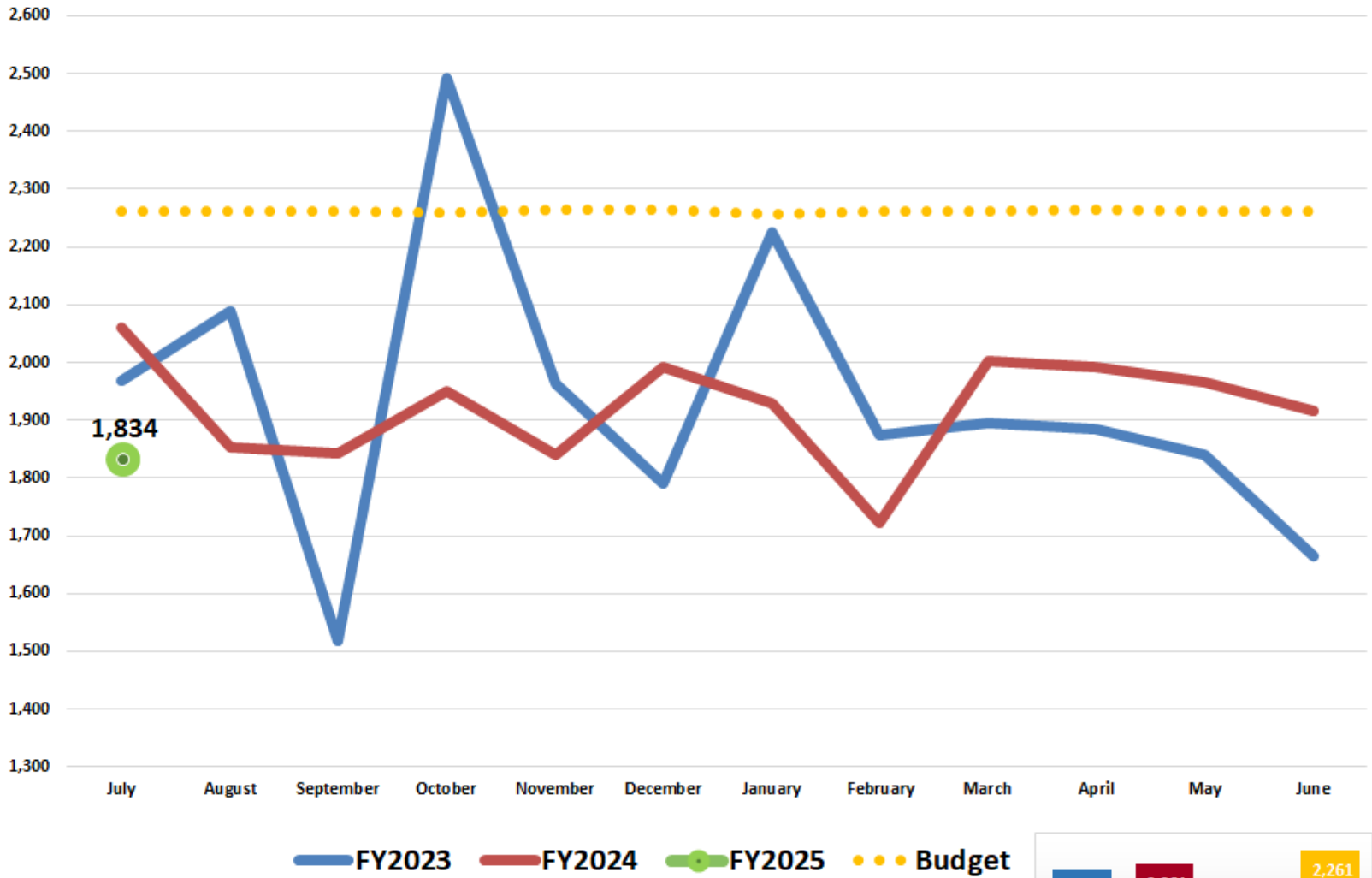
# CAPD/CCPD - Maintenance Sessions



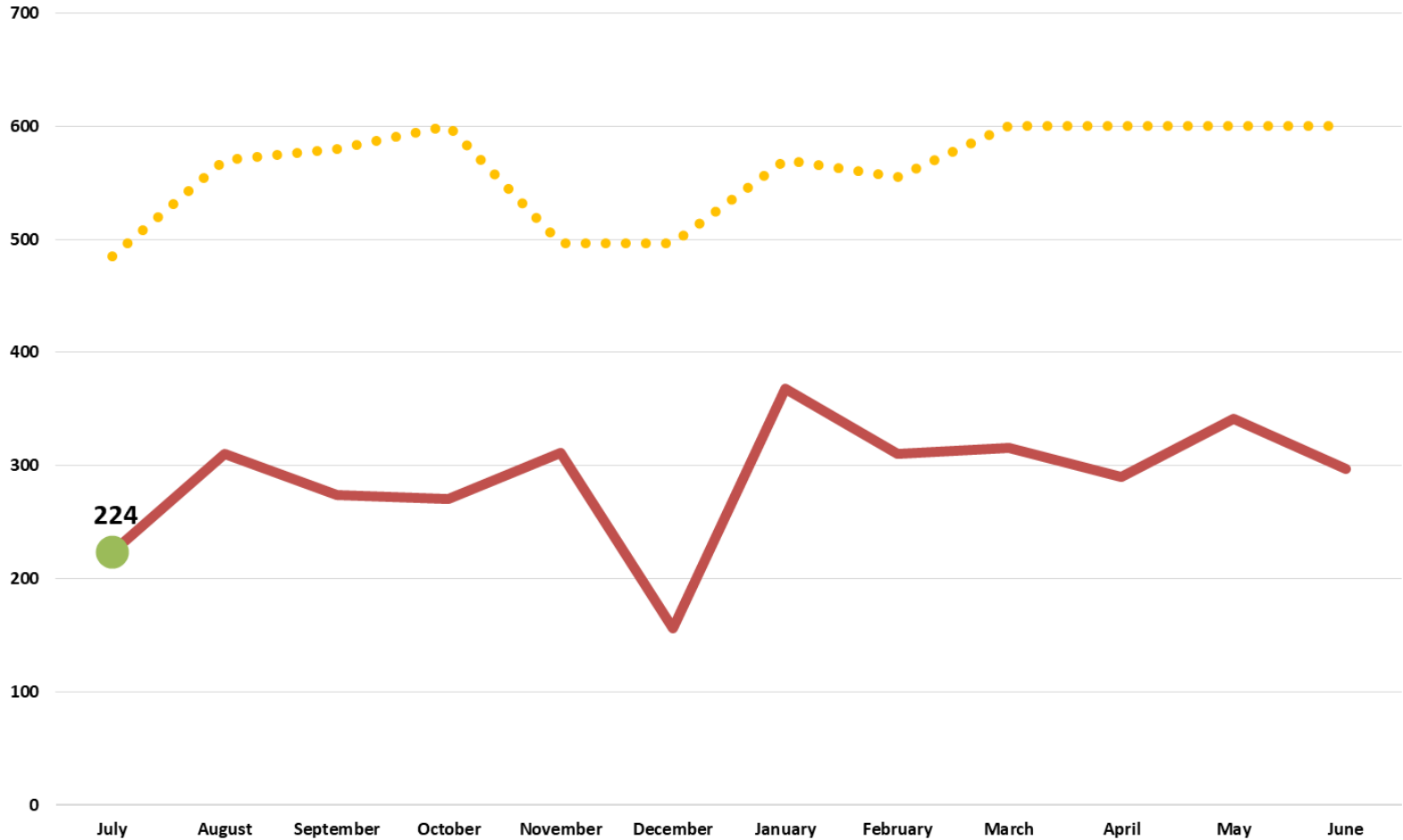
# CAPD/CCPD - Training Sessions



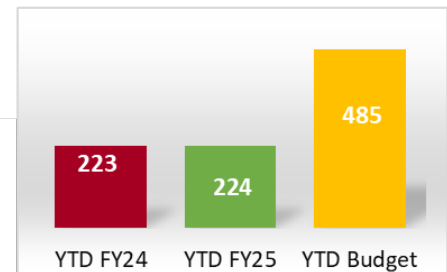
# All CAPD & CCPD



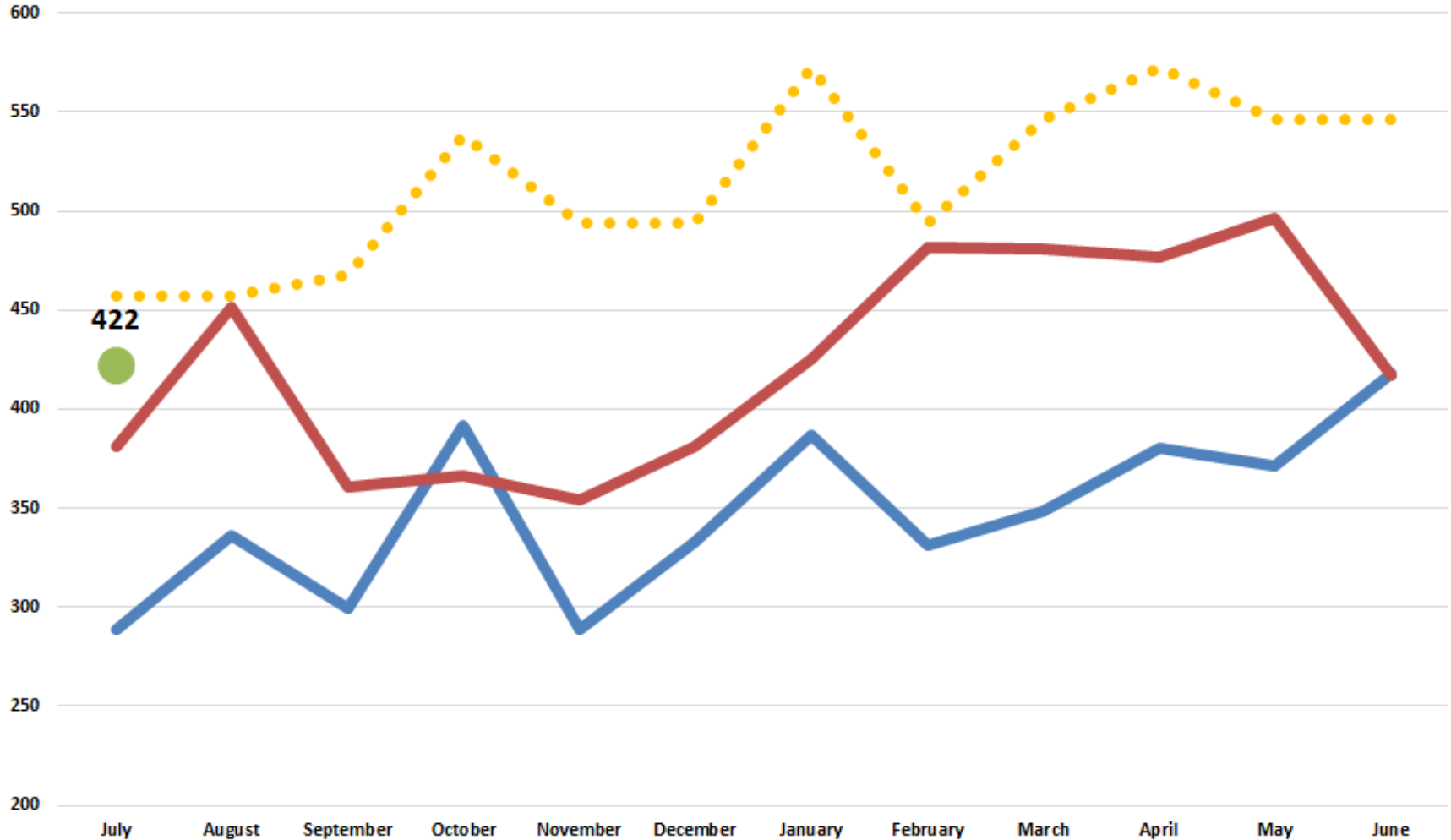
# Urology Clinic Visits



**FY2024**      **FY2025**      **Budget**



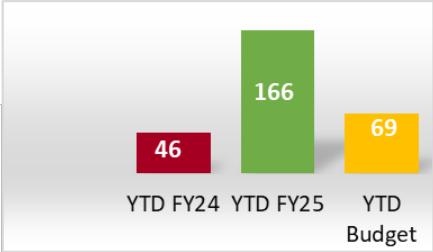
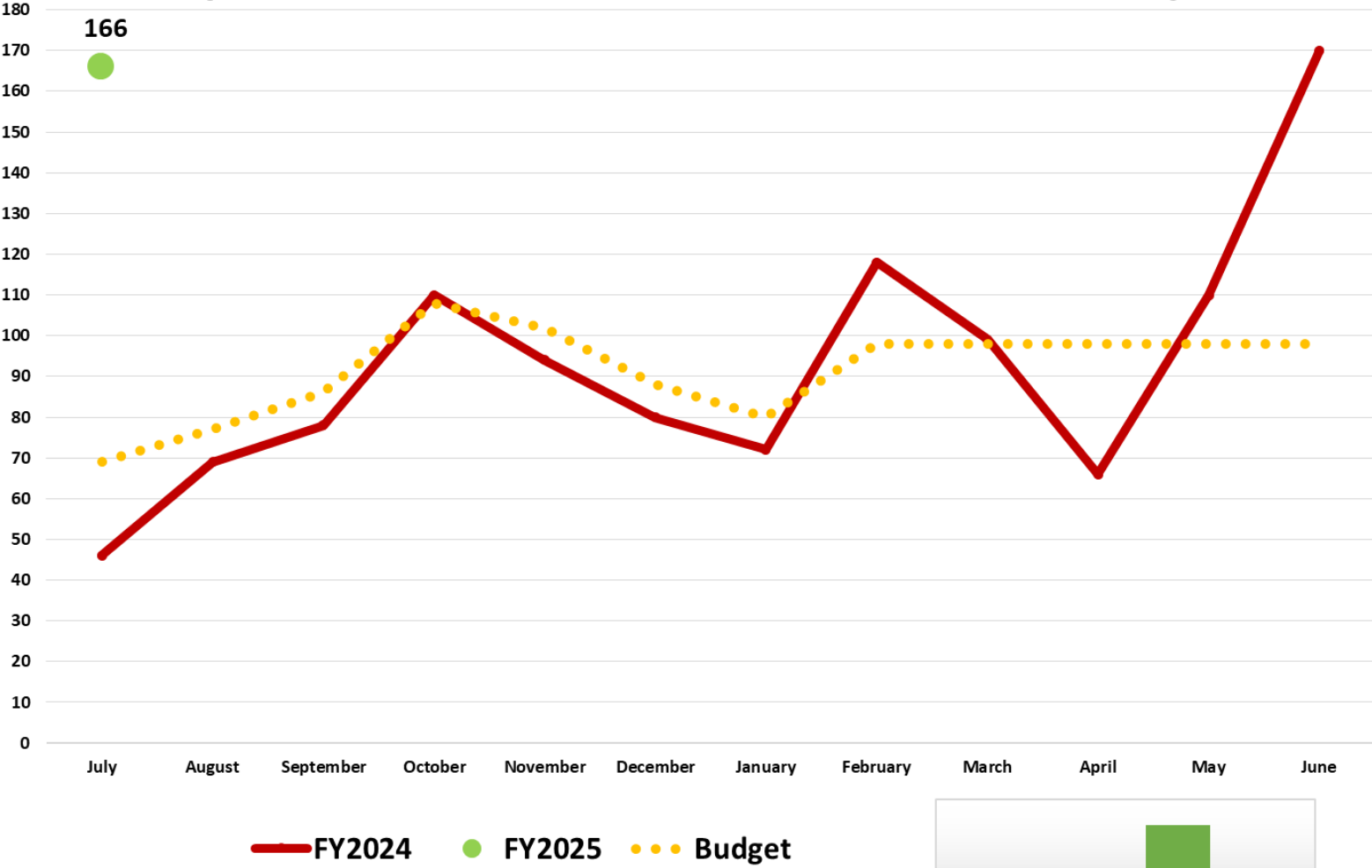
# Infusion Center - Outpatient Visits



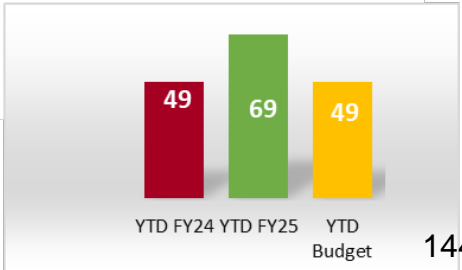
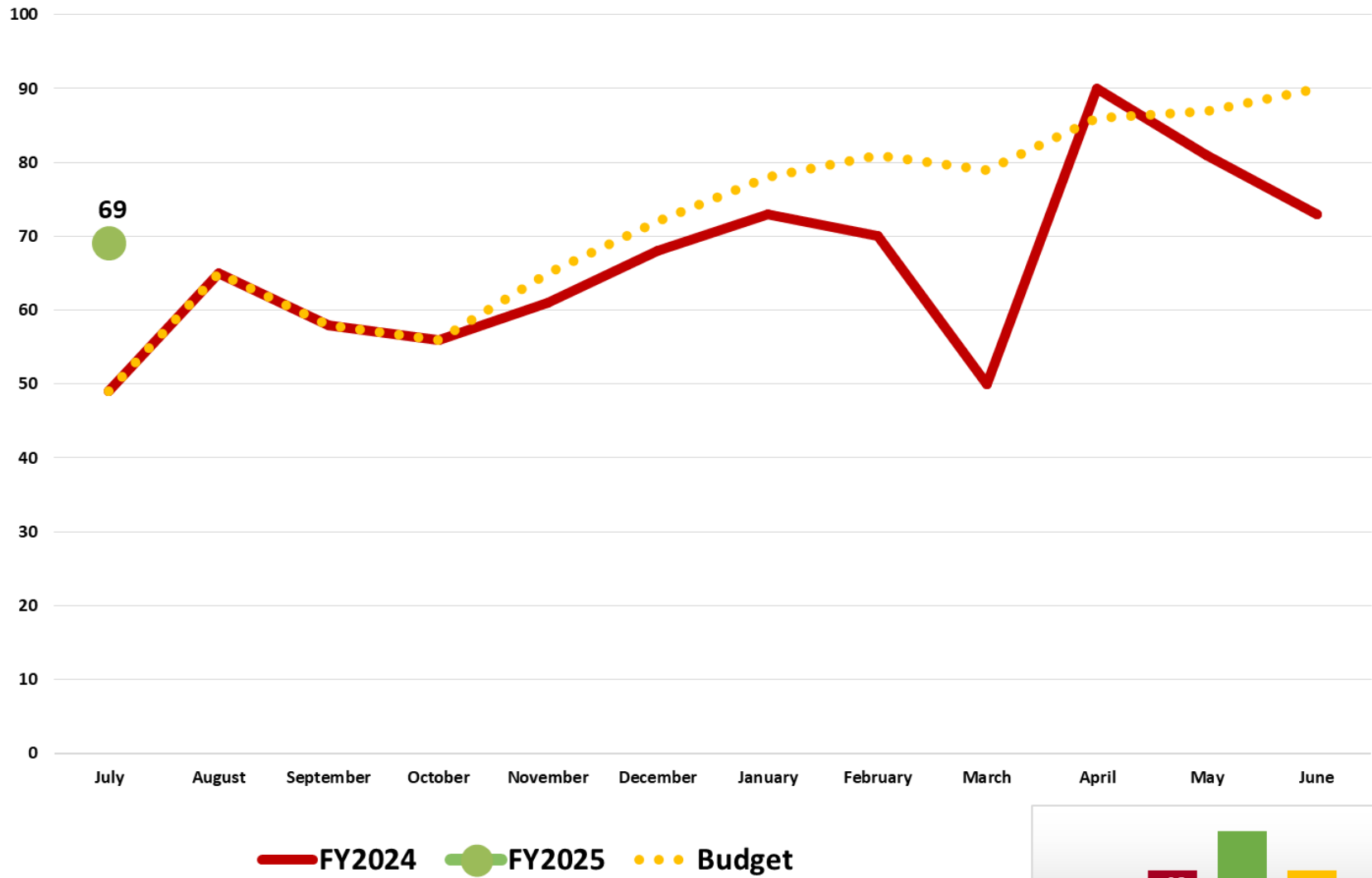
— FY2023   
 — FY2024   
 ● FY2025   
 ●●● Budget

289	381	422	457
YTD FY23	YTD FY24	YTD FY25	YTD Budget

# Open Arms House - Patient Days

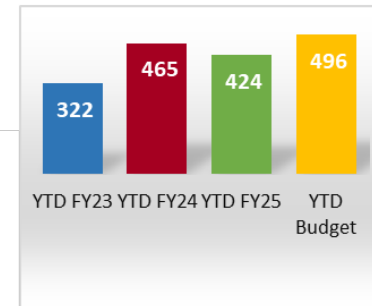
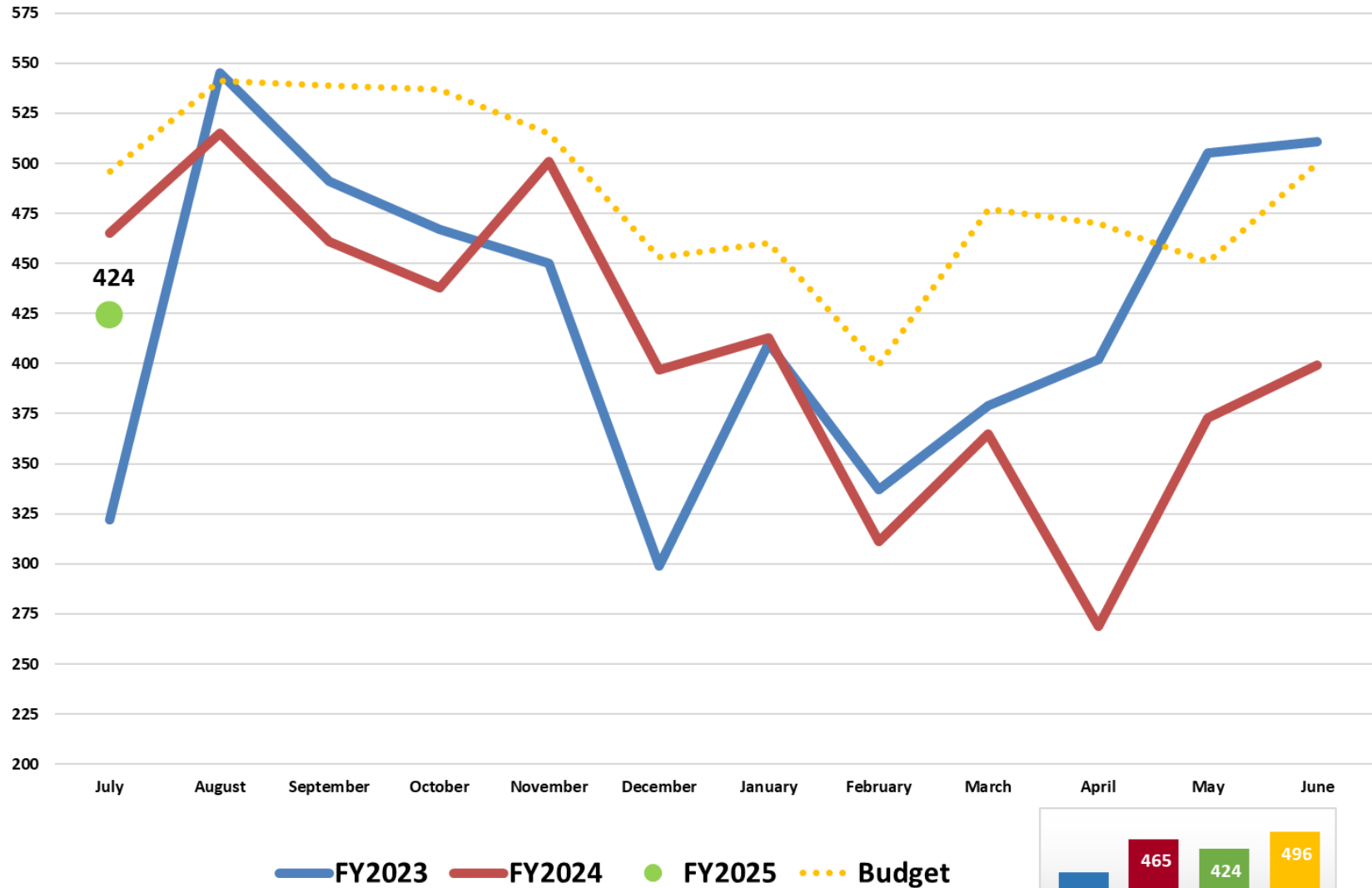


# Cardiothoracic Surgery Clinic - Visits

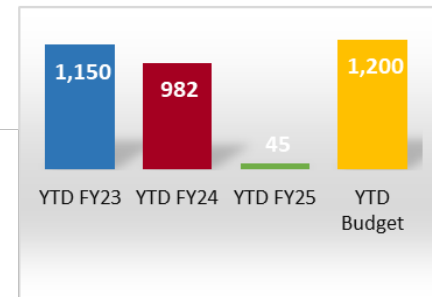
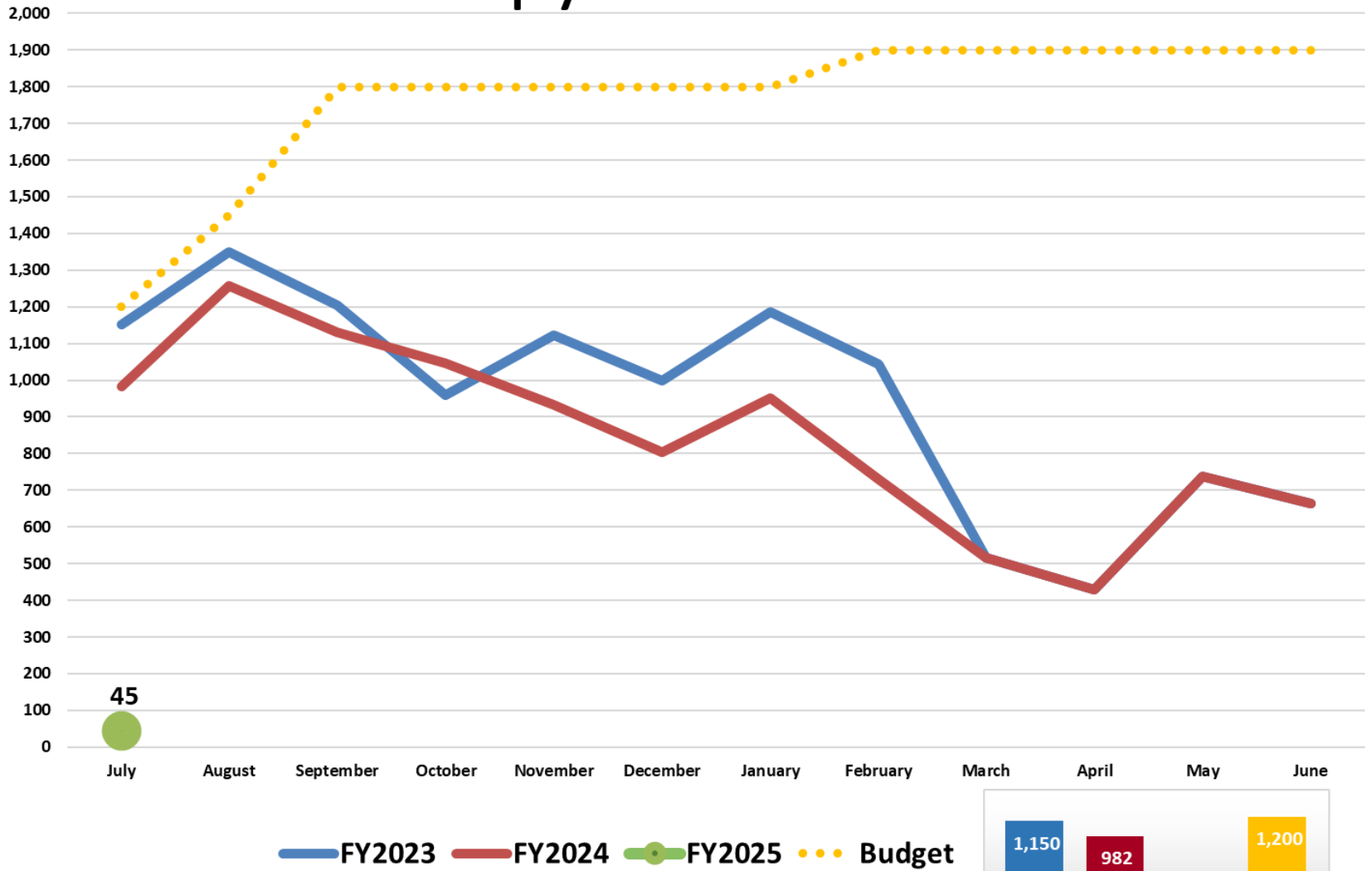




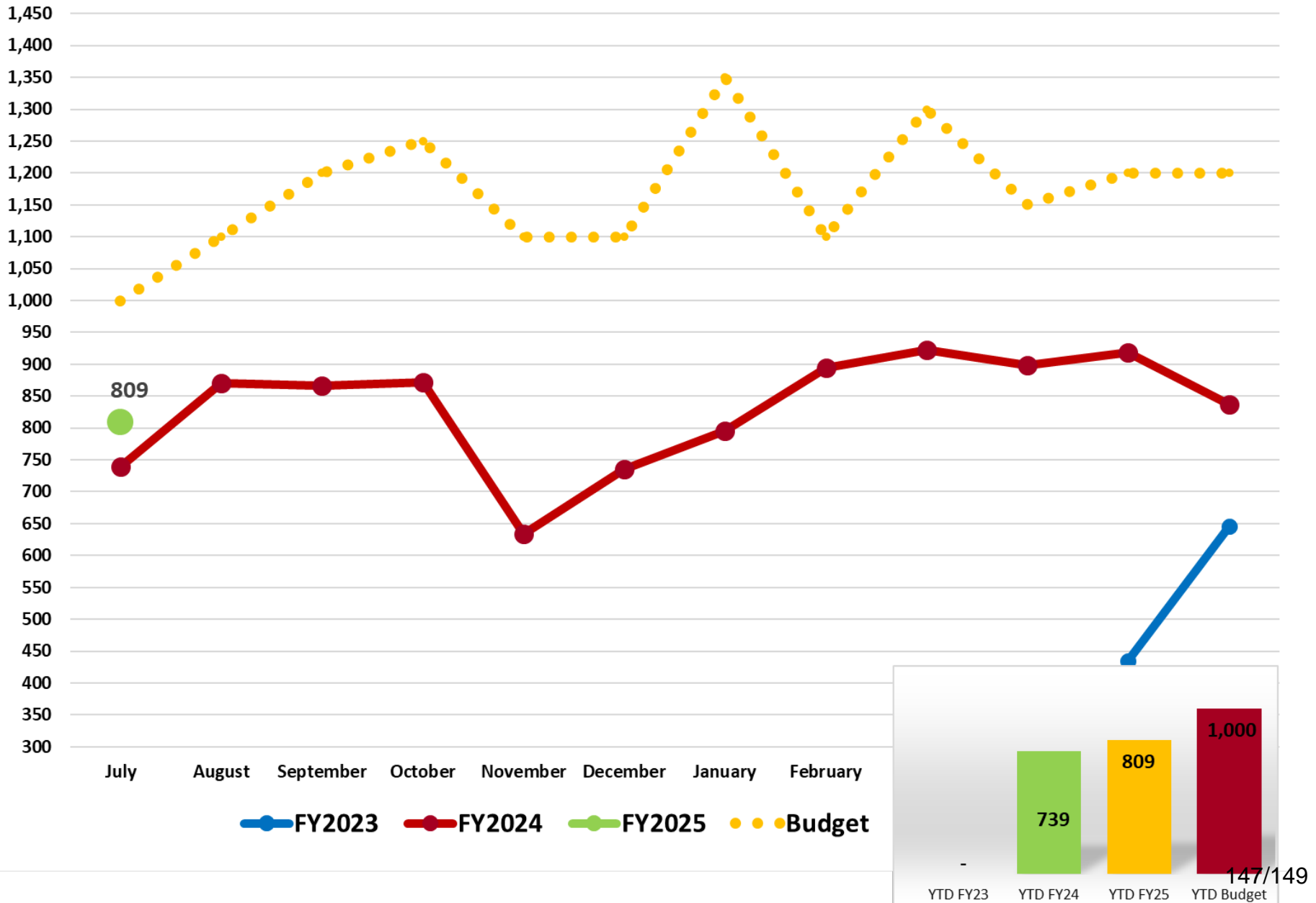
# Cardiac Rehabilitation



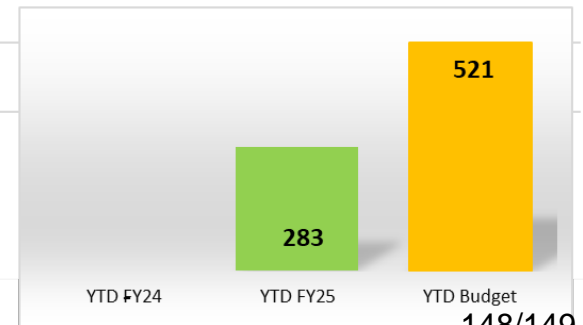
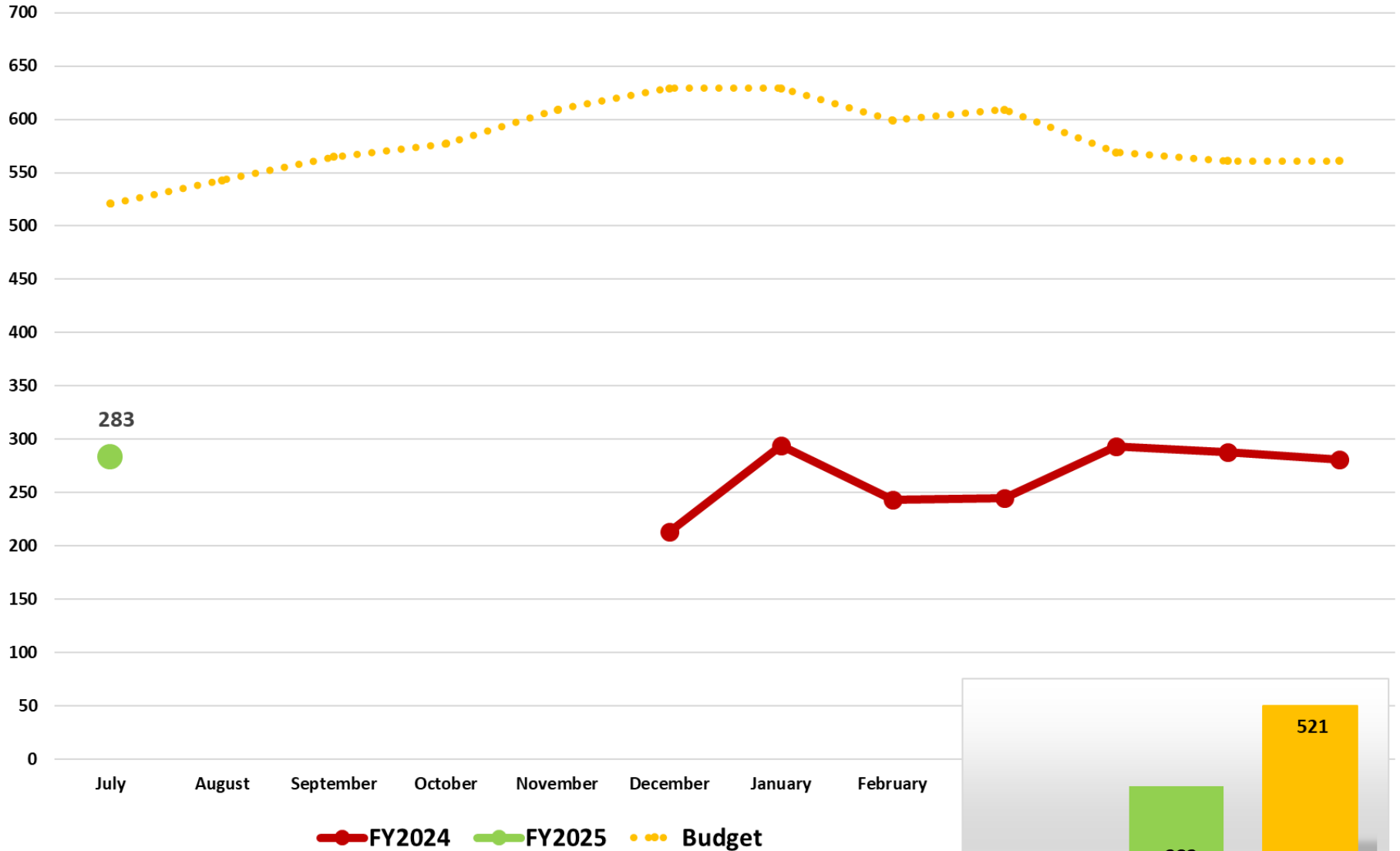
# Therapy-Wound Care



# KH Medical Clinic - Ben Maddox



# KH Medical Clinic - Plaza



# KH Willow Clinic

